

Thursday, 03 July 2025

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KEY HIGHLIGHTS

Strategy

Key Highlights From BOT Event

Political situation will be key factor affecting GDP growth.

Update

Thanachart Capital (TCAP TB/HOLD/Bt46.25/Target: Bt48.00)

2Q25 results preview: Credit costs are expected to decrease qoq due to a continued rise in the used truck price index.

KEY INDICES

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Symbol	Close	Chg	%Chg
SET	1,115.69	5.68	0.51
SET50	726.38	2.65	0.37
Value (Btm) - SET	32,765		
Top 5 Sector			
BANK	395.28	5.32	1.36
PETRO	478.39	8.88	1.89
PROP	139.98	2.16	1.57
ENERG	14,883.41	62.49	0.42
ICT	182.43	(0.11)	(0.06)
Source: Bloomberg			

TOP VOLUME

Symbol	Close (Baht)	+/-(% Chg)	5-day ADT (BTm)
KTC	25.50	4.51	5,213.4
ADVANC	281.00	(0.71)	2,863.3
SCB	120.00	1.69	1,565.8
KBANK	155.50	0.65	1,747.5
DELTA	105.00	0.96	2,611.0

TOP GAINERS

Symbol	Close (Baht)	+/-(% Chg)	5-day ADT (BTm)
MORE	0.03	50.00	0.2
ECF	1.60	30.08	7.7
STOWER	0.05	25.00	0.1
QTCG	0.19	18.75	0.1
ML	0.41	17.14	0.1

TOP LOSERS

Symbol	Close (Baht)	+/-(% Chg)	5-day ADT (BTm)
WAVE	0.02	(33.33)	0.2
SDC	0.03	(25.00)	0.2
CV	0.04	(20.00)	0.5
GEL	0.04	(20.00)	0.0
TRITN	0.04	(20.00)	0.1

^{*}ADT: Average daily turnover

KEY STATISTICS

		%Chg					
Commodity	Current Price	1m	3M	YTD			
Brent crude*	68.7	5.8	0.6	(5.4)			
Dubai crude*	68.3	5.8	(9.6)	(9.0)			
Baltic Dry Index	1,443.0	1.5	(8.8)	44.7			
Gold Spot***	3,343.6	(0.3)	7.3	27.4			

^{*(}US\$/bbI), *** (US\$/toz)

FOREIGN PORTFOLIO INVESTMENT IN EQUITIES (THAILAND)

Day	MTD Net	YTD Net	YTD Net	
(Mil US\$)	(Mil US\$)	(Mil US\$)	YoY%	
(21.0)	(44.9)	(2.381.6)	2.315.5	

Source: Bloomberg

Foreign Exchange Rate - THB/US\$ (onshore) = 32.34

Interest Rate (%) - TH Policy Rate = 2.00 Thai Lending Rate (%)* - MLR = 6.90



STRATEGY - THAILAND

Key Highlights From BOT Event; Political Situation Will Be Key Factor Affecting GDP Growth

The BOT attended our seminar to provide our clients with Thailand's economic outlook for 2H25. The BOT has revised its 2025 GDP forecast from 2.0% to 2.3% in the meeting. It foresees a softening of exports in 3Q25, due to the front-loading of exports in 1H25. The PM has been suspended, with a caretaker in charge, but there should be no impact on 2026's budget. We highlight four sectors related to the BOT event. Top picks: KBANK, MTC, CPALL and STECON.

- The BOT provided the economic outlook for 2H25. UOB Kay Hian (UOBKH) in Thailand invited the Bank of Thailand (BOT) to present Thailand's economic outlook for 2H25 to our clients on 26 Jun 25. The BOT is expecting smooth private consumption in 2H25 but conversely anticipates a softening of exports in 3Q25, primarily attributed to the front-loading of exports that occurred in 1H25, suggesting a natural deceleration after the earlier surge.
- Forecast inflation below inflation targets. The BOT projects headline inflation to remain subdued at 0.5% for 2025 and 0.8% for 2026, falling below its 1-3% inflation target. Despite this, the BOT is unlikely to revise its inflation targets soon, attributing the low inflation to low global oil prices. Consequently, the BOT has maintained its policy rate at 1.75%, emphasising a focus on the timing and effectiveness of its monetary policy given the limited policy space available.
- Different US reciprocal tariff scenarios by different organisations. The BOT has provided a summary of economic forecasts, outlining different scenario assumptions from three prominent, government-related organisations. The BOT's own base case for 2025 GDP growth is projected at 2.3%, based on the assumptions that the US will impose an 18% tariff in Thailand, a 30% tariff in China, and a 10% tariff on other countries. Notably, the BOT's latest release in Jun 25 currently presents no alternative scenarios, a shift from its previous forecast which included an alternative scenario for 2025 GDP at 1.3%. In contrast, the Fiscal Policy Office (FPO) forecasts 2025 GDP to grow by 2.1% in its base case, assuming the US applies half the original tariff rate to all countries (18% for Thailand) and a 17% tariff on China, while their worst-case scenario for 2025 GDP growth is 1.3%. Lastly, the Office of the National Economic and Social Development Council (NESDC) projects 2025 GDP growth at 1.8% in its base case, under assumptions that the US imposes half the original tariff rate on all countries (18% for Thailand) and a 54% tariff on China. Conclusively, all three organisations - the BOT, FPO and NESDC - share the common assumption of a US reciprocal tariff of 18% on Thailand (representing half of the original tariff), with their 2025 GDP forecasts ranging from 1.8% to 2.3%, making the BOT's forecast of 2.3% the most optimistic among the three.
- Top picks are KBANK, MTC, CPALL, and STECON. We conclude from the economic
 outlook event that the following four sectors will be the key focus points: a) banking, b)
 finance, c) retail, and d) construction services. Our top picks are Kasikorn Bank (KBANK),
 Muangthai Capital (MTC), CP All (CPALL), and STECON Group (STECON).

TOP BUYS

Company	Share Price 1 Jul 25 (Bt)	Target Price (Bt)	Upside/ (Downside) To TP (%)
KBANK	154.50	185.0	19.7
MTC	35.75	52.0	45.5
CPALL	44.50	79.0	77.5
STECON	6.10	9.0	47.5

Source: UOB Kay Hian

SECTOR RATINGS

Sector	UOBKH Rating
Bank	MARKET WEIGHT
Finance	OVERWEIGHT
Retail	OVERWEIGHT
Construction Service	MARKET WEIGHT

Source: UOB Kay Hian

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PEER COMPARISON (ONLY BUY RATING)

				Last Price	Target	Upside	Market		PE		EPS	PEG	P/B	Yield	ROE
Company	Sector	Ticker	Rec.	1 Jul 25	Price	Downside	Cap	2024	2025F	2026F	Growth	2025F	2025F	2025F	2024F
				(Bt)	(Bt)	(%)	(US\$m)	(x)	(x)	(x)	2025F (%)	(x)	(x)	(%)	(%)
Kasikornbank	Bank	KBANK TB	BUY	154.50	185.0	19.7	11,066	7.5	8.4	7.9	(10.7)	(8.0)	0.6	5.5	8.2
Aeon Thana Sinsap (Thailand)	Finance	AEONTS TB	BUY	95.00	140.0	47.4	718	8.3	7.9	7.2	5.4	1.5	0.9	5.8	8.5
Krungthai Card	Finance	KTC TB	BUY	24.40	45.0	84.4	1,902	8.5	8.4	7.7	0.5	18.7	1.4	5.4	10.2
Muangthai Capital	Finance	MTC TB	BUY	35.75	52.0	45.5	2,291	12.9	11.5	9.9	12.5	0.9	1.8	8.0	9.5
Srisawad Corporation	Finance	SAWAD TB	BUY	16.50	22.0	33.3	753	5.1	6.3	5.7	(18.2)	(0.3)	8.0	0.2	14.0
Ngern Tid Lor	Finance	TIDLOR TB	BUY	15.50	18.5	19.4	1,365	10.5	9.3	8.3	13.1	0.7	1.3	3.2	
Berli Jucker	Retail	BJC TB	BUY	18.90	28.0	48.1	2,290	18.9	14.9	14.0	27.2	0.5	0.6	4.3	18.1
Com7	Retail	COM7 TB	BUY	18.50	29.5	59.5	1,342	13.4	11.8	11.1	13.7	0.9	3.6	5.1	14.6
CP All	Retail	CPALL TB	BUY	44.50	79.0	77.5	12,084	15.8	14.2	13.5	11.2	1.3	2.8	3.5	7.6
Ch. Karnchang	Construction Service	CK TB	BUY	11.50	20.2	75.7	589	13.5	11.0	9.4	22.8	0.5	0.7	3.2	26.0
Stecon Group	Construction Service	STECON TB	BUY	6.10	9.0	47.5	280	n.a.	10.0	8.1	139.3	(0.1)	0.5	4.9	6.6

Source: UOB Kay Hian

UOBKayHian

Thailand Daily

- BOT revises 2025 GDP forecast upward in the recent meeting. The BOT recently disclosed that the impact of US trade tariffs on Thailand's economy (as of May 25) was less than expected. This positive outcome, coupled with a significant front-loading of exports in 1H25 which saw a 10.9% yoy increase, prompted the BOT to revise its 2025 GDP forecast upward from 2.0% to 2.3%. However, looking ahead, the BOT forecasts 2026 GDP at 1.7%, a moderation attributed to the high-base effect from 1H25.
- No signs of private consumption contracting qoq unless there are external shocks. Private consumption posted a 4.4% growth in 2024. The BOT forecasts an expansion of 2.0% in 2025, primarily due to the smooth consumption. The BOT has also indicated a low risk of a qoq private consumption contraction unless significant external shocks emerge. The components of private consumption, according to the BOT, are non-durable goods (40%) covering necessities, services (40%) encompassing both mandatory (like healthcare) and non-mandatory (like dining out) aspects, and durable goods (20%) such as cars, smartphones, and clothing. Despite this underlying stability, the outlook faces potential risks from two key factors: a) deleverage conditions leading to loan contraction, which could restrict household spending capacity, and b) a consistent decline in consumer confidence levels, which imply that caution is dampening future demand.
- A potential export softening in 3Q25 due to frontloading in 1H25. The BOT has identified a trend of front-loaded exports since 4Q24, with electronics products showing an exponential increase in exports to the US especially since Jan 25. However, the BOT forecasts a sharp decline in exports in 3Q25 due to various uncertainties, estimating a 2H25 export contraction of 2.9% yoy, a significant reversal from the +10.9% yoy recorded in 1H25. As a result, the BOT forecasts 2025 export growth at 3.8% yoy (vs 4.9% in 2024), and expects 2026 exports to contract by 1.5% yoy.
- Prominent structural problems weighing down the GDP growth. The BOT has conducted a comprehensive study identifying several structural problems and significant challenges facing Thai entrepreneurs. Firstly, oversupply is a major issue, as the production capacity, particularly in sectors like restaurants and shops, has increased significantly beyond demand. Secondly, changing demand preferences pose a challenge due to technological disruptions, exemplified by the rise of food delivery applications, and innovative products available on online platforms, which have altered consumer behaviour. Thirdly, intense price competition and import flooding have exerted considerable pressure on domestic markets, as a flood of cheap foreign products makes it difficult for local businesses to compete on price.
- Political situation will be key factor affecting GDP growth. The BOT has also conducted a scenario analysis on political uncertainties to gauge their potential economic impact. In the first scenario involving a Prime Minister (PM) resignation, the BOT expects the current cabinet to maintain governance while parties select a new PM and form a new cabinet, a process which is estimated to take approximately one month. Under this scenario, the BOT anticipates no impact on the 2026 budget, though there may be some delay in the disbursement of stimulus measures. The second scenario, which involves a dissolution of parliament, presents a more significant disruption; the BOT projects a lead time of 10 months from dissolution until a new cabinet is formed and fully capable of disbursing the 2026 budget. This extended period would result in a seven-month delay for 2026 budget disbursement and is estimated to drag down the 2025 GDP forecast by 0.7%. These analyses highlight the BOT's proactive approach to understanding and preparing for political eventualities impacting on Thai economy.
- Suspension of PM limits downside risk of house dissolution. The constitutional court ordered a suspension of the PM effective 1 Jul 25. The government caretaker will not have the authority to do the house dissolution, which will be a positive factor. Our head strategist commented that the PM must submit an explanation within 15 days. The caretaker will be in charge for 45-90 days. The current situation is similar to the BOT's first scenario (PM resigning), which will be favourable to the market. The key difference lies in the waiting periods: a) only one month for a PM's resignation, as opposed to b) 45-90 days for the current situation. The BOT anticipates no impact on the 2026 budget, and 2025's budget should still be disbursed, though with potential delays.

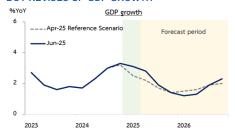
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THAILAND GDP FORECAST BY BOT

Arnual percentage change	2020*	2025	2026
COP growth	23	2.3	1.7
Domedic demand	3.0	21	1.6
Private consumption	4.4	2.0	1.7
Private investment	-1.6	1.7	0.9
Government consumption	25	1.2	0.5
Public investment	4.8	6.0	6.1
Exports of goods and services	7.8	4.2	-0.5
Imports of goods and services	6.3	2.5	- 43
Current account (billion, U.S. dollar)	11.1	11.0	13.0
Value of merchandise exports (W/O/I)	58	4.0	2.0
Value of merchandise imports (WYoY)	6.3	5.3	-1.9
Number of foreign tourists (million persons)	35.5	35.0	38.0
Tourism Receipt (Intilion baht)	1.4	1.5	1.7
Dubal crude oit price (I.15. dollars per barrel)	79.7	73.0	70.0
Heading Inflation	0.4	0.5	0.6
Core inflation	0.6	1.0	0.9
Motor * Common			

Source: BOT.

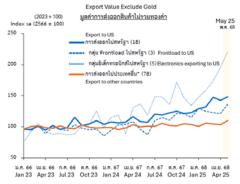
BOT REVISES UP GDP GROWTH



MPC Jun 25	2024	H1/25	H2/25	2025	2026
GDP (%YoY)	2.5	2.9	1.7	2.3	1.7
GDP (%QoQ)	0.8	0.6	0.1	0.3	0.6

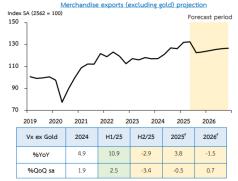
Source: BOT.

US ACTIVELY FRONTLOADED ELECTRONICS



Source: BOT. Remark: Fill English to fulfil chart by UOBKH.

FORECASTED EXPORT EX GOLD



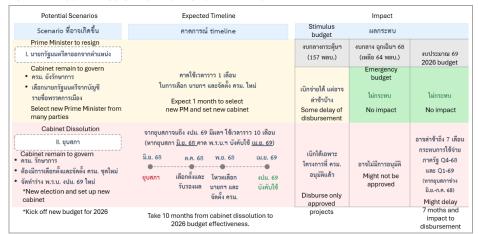
Source: BOT.

UOBKayHian

Thailand Daily

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POTENTIAL SCENARIOS OF POLITICAL UNCERTAINTIES



Source: BOT

BANKING (MARKET WEIGHT)

• More optimistic outlook from BOT will lessen concerns on banking asset quality. The BOT has simplified its economic forecast to a single base case, projecting 2025 GDP growth at 2.3%, based on an assumed 18% US reciprocal tariff on Thailand. This upward revision is expected to ease pressure on Thailand's banking asset quality. However, the BOT warns that loan contraction from deleveraging and stringent lending policies will challenge private consumption, and is likely to cause banks to miss 2025 loan growth targets as they prioritise asset quality. Political uncertainties will be a prominent risk to the banking sector.

CONSUMER FINANCE (OVERWEIGHT)

• The disconnect between domestic manufacturing and consumption will be a foreseeable concern on the finance sector's asset quality. The BOT has identified that oversupply and import flooding are creating a disconnect between domestic manufacturing and consumption, leading to reduced working hours and layoffs for some manufacturers. There is a concern these layoffs will continue, potentially pressuring loan repayments and deteriorating asset quality. The sector's valuation remains undemanding.

RETAIL (OVERWEIGHT)

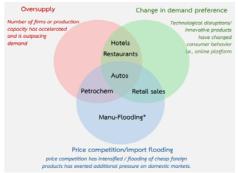
• Staple consumption will drive the economy in 2H25. The BOT projects that consumption will serve as a key engine of the Thai economy in 2H25. Private consumption is expected to post qoq growth throughout 2H25. Key drivers are: a) an improving labour market, with employment likely having bottomed out and set to recover from 3Q25 onward; b) a rebound in tourism-related income beginning in 3Q25; and c) resilient spending on consumer staple goods, which accounts for roughly 40% of total private consumption.

Amid the ongoing macroeconomic uncertainty, we remain optimistic on grocery retailers with high exposure to consumer staples, namely CPALL, CPAXT, and BJC, as they should continue to benefit from steady demand. For home improvement retailers such as HMPRO, while government stimulus focused on infrastructure investment could support construction material sales, this may be offset by political uncertainty, which could lead to delays in budget disbursement.

CONSTRUCTION SERVICES (MARKET WEIGHT)

• Government spending fuels a boom in the construction sector. Despite efforts to accelerate 2025 budget disbursement, political uncertainty remains a key risk to public spending, weighing on construction contractors and broader economic growth. Should a House dissolution occur, the impact would be more severe for the broader economy and investment outlook. It would create legal and procedural limitations on budget disbursement and delay the 2026 budget timeline by an estimated 7–10 months. Our stock pick is STECON, given its positive earnings visibility supported by an existing backlog and the potential to secure new orders from the private sector.

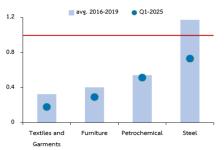
CHALLENGES FACING ENTREPRENEURS



Source: BOT.

IMPORT PRICE FROM CHINA

mport price from China compares to other countries (times)



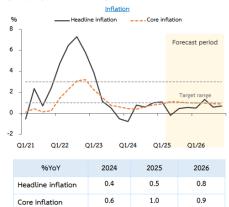
Source: BOT

MANUFACTURING VS CONSUMPTION



Source: BOT. Remark: Fill English to fulfil chart by UOBKH.

FORECASTED INFLATION



ource: BOT

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COMPANY UPDATE

Thanachart Capital (TCAP TB)

2Q25 Results Preview: Credit Costs Expected To Fall qoq Due To Continued Rise In Used Truck Price Index

We expect TCAP to post a 2Q25 net profit of Bt1.78b (-7% yoy, +4% qoq). The qoq increase is attributed to seasonally received dividend income in the second quarter. We continue to foresee a further qoq decline in TCAP's credit costs for 2Q25, supported by a continued rise in the used truck price index. Meanwhile, TCAP has now transferred all its stakes in TNS to TTB, effective 1 Jul 25. There will be no gain from this transaction. Maintain HOLD with a target price of Bt48.00.

2Q25 RESULTS PREVIEW

Year to 31 Dec (Btm)	2Q25F	1Q25	2Q24	qoq chg (%)	yoy chg (%)
Total gross loans	59,718	59,084	65,742	1.1	(9.2)
Net interest income	780	741	770	5.4	1.4
Non-interest income	4,680	4,779	4,618	(2.1)	1.4
Loan loss provision	(36)	(200)	(251)	(82.0)	(85.6)
Non-Interest expenses	(987)	(519)	(883)	90.1	11.8
Pre-provision operating profit	2,015	2,176	2,479	(7.4)	(18.7)
Net income	1,784	1,710	1,926	4.4	(7.4)
EPS (Bt)	1.70	1.63	1.84	4.4	(7.4)
Ratio (%)					
NPL ratio (%)	2.8	2.8	2.7		
Loan loss coverage ratio (%)	185	199	160		
Net interest margin (NIM %)	3.6	3.3	3.3		
Credit cost (bp)	24	133	154		
Cost to income (%)	18	9	16		
Return on Equity (%)	9.4	9.1	10.7		

Source: TCAP, UOB Kay Hian

WHAT'S NEW

- Expect 2Q25 net profit to increase qoq. We expect Thanachart Capital's (TCAP) 2Q25 net profit to reach Bt1.78b, representing a 7% yoy decrease but a 4% qoq increase, with the latter attributed to seasonally received dividend income in the second quarter. We anticipate TCAP's 2Q25 credit cost to drop qoq, driven by a continued rise in the used truck price index, and expect the non-performing loan (NPL) ratio to stabilise at 2.8% in 2Q25. Excluding provisions, TCAP's pre-provision operating profit is projected to drop 19% yoy and 7% qoq.
- Expect non-II to decrease qoq in 2Q25. We expect TCAP's non-interest income (non-II), which contributed 87% of the company's total revenue in 1Q25, to grow 1% yoy but fall 2% qoq in 2Q25. Insurance income, representing the largest portion of non-II at 64% in 1Q25, should increase 9% yoy in 2Q25. Concurrently, the share of profit from investments in associates, which made up 28% of non-II in 1Q25, is estimated to drop 2% yoy but jump 3% qoq.

KEY FINANCIALS

Year to 31 Dec (Btm)	2023	2024	2025F	2026F	2027F
Net interest income	3,374	3,092	3,085	3,338	3,487
Non-interest income	16,858	18,671	18,842	18,825	18,828
Net profit (rep./act.)	6,603	6,593	6,709	6,797	7,007
Net profit (adj.)	6,603	6,593	6,709	6,797	7,007
EPS (Bt)	6.3	6.3	6.4	6.5	6.7
PE (x)	7.3	7.4	7.2	7.1	6.9
P/B (x)	0.7	0.7	0.6	0.6	0.6
Dividend yield (%)	6.9	7.1	7.4	7.4	7.9
Net int margin (%)	3.7	3.4	3.5	3.8	3.9
Cost/income (%)	55.9	60.1	63.5	63.2	62.9
Loan loss cover (%)	166.0	179.6	178.0	172.0	170.0
Consensus net profit	-	-	7,000	7,298	7,421
UOBKH/Consensus (x)	-	-	0.96	0.93	0.94

Source: Thanachart Capital, Bloomberg, UOB Kay Hian

HOLD

(Maintained)

Share Price	Bt46.25
Target Price	Bt48.00
Jpside	+3.8%

COMPANY DESCRIPTION

The company operates an investment business and is the parent company of Thanachart Group. It operates a wide range of financial businesses, including hire purchase, non-life and life insurance, securities brokerage, asset-based financing, non-performing asset management, and investment.

STOCK DATA

GICS sector	Financials
Bloomberg ticker:	TCAP TB
Shares issued (m):	1,048.6
Market cap (Btm):	48,505.1
Market cap (US\$m):	1,494.7
3-mth avg daily t'over (US\$m):	3.1

Price Performance (%)

52-week h	igh/low	Bt53.	50/Bt43.25	
1mth	3mth	6mth	1yr	YTD
(2.1)	(7.0)	(0.8)	2.2	(8.4)
Major Sh	areholder	S		%
MBK				24.90
Thai NVDF	₹			4.98
South Eas	t Asia UK (Ty	/pe C) Nomi	inee	2.85
FY24 NAV	/Share (Bt)			74.18
FY24 CAR		0.00		

PRICE CHART



Source: Bloomberg

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STOCK IMPACT

- Expect credit cost to drop qoq. Ratchthani Leasing (THANI), a subsidiary of TCAP, reported a significant loan exposure of approximately 67% to truck hire-purchase in 1Q25 (comprising 43% new trucks and 26% used trucks). Concurrently, TCAP's credit costs notably declined by 206bp qoq to 133bp 1Q25. We continue to expect a further qoq decline of 108bp qoq in TCAP's credit costs for 2Q25. This forecast is supported by the continued rise in the used truck price index, leading us to estimate that THANI will report a substantial improvement in its credit cost in 2Q25, which is expected to contribute positively to TCAP's overall results.
- Completed transfer of securities business to TTB. TCAP has reported the transfer of 2.698b shares (representing 89.97% of total shares outstanding) in Thanachart Securities (TNS) to TMBThanachart Bank (TTB) in accordance with the Share Purchase Agreement. With this transaction, TCAP has fully transferred its entire stake in TNS to TTB, effective 1 Jul 25, and received Bt2.06b equivalent to the adjusted book value, resulting in no gain from the transaction. Consequently, TTB now holds 99.97% of TNS, leading to the termination of TNS' subsidiary status under TCAP.

NET PROFIT FORECASTS

(Btm)	2025F	2026F	2027F
Old	6,623	6,766	6,997
New	6,709	6,797	7,007
% chg	1.3%	0.5%	0.1%

Source: UOB Kay Hian

We fine-tune TCAP's 2025-27 earnings forecasts by +1.3%, +0.5%, and +0.1% respectively.
 We have seen a gradual improvement in the used truck price index, which resulted in a better credit cost outlook.

VALUATION/RECOMMENDATION

• Maintain HOLD with an unchanged target price of Bt48.00 using the Gordon Growth Model (cost of equity: 11.5%, long-term growth: 2%). Our target price implies 0.65x 2025F P/B, which is its historical five-year P/B mean.

ENVIRONMENTAL, SOCIAL, GOVERNANCE (ESG)

CG Report: 5 SET ESG Rating: A

• Environmental

- **Energy management.** Campaigning for saving electricity and turning off appliances after use.
- Greenhouse gas management. Assigns a person to be responsible for directly overseeing the use of electrical equipment.

Social

- **Cybersecurity and personal data protection.** Thanachart Group is aware of the importance of maintaining the security of customer data, employee data and confidential company information.
- **Respect for human rights and diversity.** Thanachart Group upholds important principles to respect human rights and will treat stakeholders with equality, uniformity and indiscriminate consideration.

Governance

- **Anti-corruption.** No support for businesses, groups of individuals, or individuals engaged in undeserved exploitation, resulting from the abuse of power.

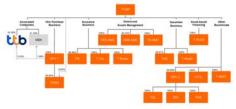
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RESULTS OF SUBSIDIARIES IN 1Q25

Subsidiaries	%Shareholding	Net Profit (Btm)		
		1Q25	4Q24	1Q24
THANI	63.67%	254	122	343
TNI	89.96%	224	140	212
TNS	89.97%	56	(177)	66
TS AMC	100.00%	(6)	(8)	(6)
MAX AMC	83.44%	(6)	(9)	(3)
NFS AMC	100.00%	(32)	(14)	(10)
T LIFE	100.00%	(8)	(1)	(24)

Source: TCAP, UOB Kay Hian

SHAREHOLDING STRUCTURE (31 MAR 25)



Source: TCAP, UOB Kay Hian

USED-VEHICLE PRICE INDEX (MAY 25)



Source: BOT, UOB Kay Hian

PF RAND



Source: TCAP, UOB Kay Hian

P/B BAND



Source: TCAP, UOB Kay Hian

UOBKayHian

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PROFIT & LOSS					BALANCE SHEET				_
Year to 31 Dec (Btm)	2024	2025F	2026F	2027F	Year to 31 Dec (Btm)	2024	2025F	2026F	2027F
Interest income	5,187	4,896	4,825	4,857	Cash with central bank	2	6	6	6
Interest expense	(2,095)	(1,811)	(1,487)	(1,370)	Govt treasury bills & securities	19,327	19,025	19,373	19,947
Net interest income	3,092	3,085	3,338	3,487	Interbank loans	9,466	8,298	8,223	8,425
Fees & commissions	679	648	634	640	Customer loans	59,022	56,937	58,319	60,226
Other income	17,993	18,194	18,191	18,188	Investment securities	2,419	2,131	2,126	2,183
Non-interest income	18,671	18,842	18,825	18,828	Derivative receivables	21	35	36	37
Total income	21,764	21,927	22,163	22,316	Associates & JVs	61,940	63,464	63,464	63,464
Staff costs	(1,869)	(2,160)	(2,337)	(2,381)	Fixed assets (incl. prop.)	5,116	4,830	4,810	4,885
Other operating expense	(11,221)	(11,773)	(11,675)	(11,657)	Other assets	3,478	4,265	4,577	4,732
Pre-provision profit	8,674	7,994	8,151	8,278	Total assets	160,791	158,992	160,936	163,906
Loan loss provision	(1,307)	(505)	(619)	(521)	Interbank deposits	10,765	9,431	9,515	9,800
Pre-tax profit	7,367	7,489	7,532	7,756	Customer deposits	0	0	0	0
Tax	(404)	(426)	(401)	(408)	Derivative payables	0	0	0	0
Minorities	(370)	(353)	(335)	(342)	Debt equivalents	65,491	60,939	59,071	57,929
Net profit	6,593	6,709	6,797	7,007	Other liabilities	4,053	4,653	4,977	5,160
Net profit (adj.)	6,593	6,709	6,797	7,007	Total liabilities	80,309	75,023	73,563	72,889
					Shareholders' funds	74,506	77,790	80,954	84,347
					Minority interest - accumulated	5,977	6,179	6,420	6,672
					Total equity & liabilities	160,791	158,992	160,936	163,908
OPERATING RATIOS					KEY METRICS				
Year to 31 Dec (%)	2024	2025F	2026F	2027F	Year to 31 Dec (%)	2024	2025F	2026F	2027F
Capital Adequacy					Growth		20201	20201	
Tier-1 CAR	0.0	0.0	0.0	0.0	Net interest income, yoy cha	(8.4)	(0.2)	8.2	4.5
Total CAR	0.0	0.0	0.0	0.0	Fees & commissions, yoy chg	(13.2)	(4.6)	(2.1)	0.9
Total assets/equity (x)	2.2	2.0	2.0	1.9	Pre-provision profit, yoy chg	(2.7)	(7.8)	2.0	1.6
Tangible assets/tangible common	2.2	2.0	2.0	1.9	Net profit, yoy chg	(0.1)	1.8	1.3	3.1
equity (x)	2.2	2.0	2.0	1.7		(0.1)	1.0	1.5	5.1
						(0.1)	1.0	1 3	2.1
					Net profit (adj.), yoy chg	(0.1)	1.8	1.3	3.1
Asset Quality					Net profit (adj.), yoy chg Customer loans, yoy chg	(0.1)	1.8 (3.5)	1.3 2.4	3.1
Asset Quality NPL ratio	2.8	2.7	2.6	2.5	Net profit (adj.), yoy chg Customer loans, yoy chg Profitability	(8.6)	(3.5)	2.4	3.3
-	2.8 179.6	2.7 178.0	2.6 172.0	2.5 170.0	Net profit (adj.), yoy chg Customer loans, yoy chg Profitability Net interest margin	(8.6)	(3.5)	2.4	3.3
NPL ratio					Net profit (adj.), yoy chg Customer loans, yoy chg Profitability Net interest margin Cost/income ratio	(8.6) 3.4 60.1	(3.5) 3.5 63.5	2.4 3.8 63.2	3.3 3.9 62.9
NPL ratio Loan loss coverage Loan loss reserve/gross loans	179.6	178.0	172.0	170.0	Net profit (adj.), yoy chg Customer loans, yoy chg Profitability Net interest margin Cost/income ratio Adjusted ROA	(8.6) 3.4 60.1 4.1	(3.5) 3.5 63.5 4.2	2.4 3.8 63.2 4.2	3.3 3.9 62.9 4.3
NPL ratio Loan loss coverage	179.6 5.0	178.0 4.8	172.0 4.4	170.0 4.3	Net profit (adj.), yoy chg Customer loans, yoy chg Profitability Net interest margin Cost/income ratio Adjusted ROA Reported ROE	(8.6) 3.4 60.1 4.1 9.1	(3.5) 3.5 63.5 4.2 8.8	2.4 3.8 63.2 4.2 8.7	3.3 3.9 62.9 4.3 8.8
NPL ratio Loan loss coverage Loan loss reserve/gross loans Increase in NPLs	179.6 5.0 (0.7)	178.0 4.8 (7.4)	172.0 4.4 (2.5)	170.0 4.3 (0.1)	Net profit (adj.), yoy chg Customer loans, yoy chg Profitability Net interest margin Cost/income ratio Adjusted ROA Reported ROE Adjusted ROE	(8.6) 3.4 60.1 4.1	(3.5) 3.5 63.5 4.2	2.4 3.8 63.2 4.2	3.3 3.9 62.9 4.3
NPL ratio Loan loss coverage Loan loss reserve/gross loans Increase in NPLs Credit cost (bp)	179.6 5.0 (0.7)	178.0 4.8 (7.4)	172.0 4.4 (2.5)	170.0 4.3 (0.1)	Net profit (adj.), yoy chg Customer loans, yoy chg Profitability Net interest margin Cost/income ratio Adjusted ROA Reported ROE Adjusted ROE Valuation	(8.6) 3.4 60.1 4.1 9.1	(3.5) 3.5 63.5 4.2 8.8 8.8	2.4 3.8 63.2 4.2 8.7 8.7	3.3 3.9 62.9 4.3 8.8 8.8
NPL ratio Loan loss coverage Loan loss reserve/gross loans Increase in NPLs Credit cost (bp) Liquidity	179.6 5.0 (0.7)	178.0 4.8 (7.4)	172.0 4.4 (2.5)	170.0 4.3 (0.1)	Net profit (adj.), yoy chg Customer loans, yoy chg Profitability Net interest margin Cost/income ratio Adjusted ROA Reported ROE Adjusted ROE Valuation P/BV (x)	(8.6) 3.4 60.1 4.1 9.1	(3.5) 3.5 63.5 4.2 8.8	2.4 3.8 63.2 4.2 8.7	3.3 3.9 62.9 4.3 8.8 8.8
NPL ratio Loan loss coverage Loan loss reserve/gross loans Increase in NPLs Credit cost (bp) Liquidity Loan/deposit ratio	179.6 5.0 (0.7) 202.5	178.0 4.8 (7.4) 83.2	172.0 4.4 (2.5) 102.9	170.0 4.3 (0.1) 84.6	Net profit (adj.), yoy chg Customer loans, yoy chg Profitability Net interest margin Cost/income ratio Adjusted ROA Reported ROE Adjusted ROE Valuation	(8.6) 3.4 60.1 4.1 9.1	(3.5) 3.5 63.5 4.2 8.8 8.8	2.4 3.8 63.2 4.2 8.7 8.7	3.3 3.9 62.9 4.3 8.8 8.8
NPL ratio Loan loss coverage Loan loss reserve/gross loans Increase in NPLs Credit cost (bp) Liquidity Loan/deposit ratio Liquid assets/short-term liabilities	179.6 5.0 (0.7) 202.5	178.0 4.8 (7.4) 83.2	172.0 4.4 (2.5) 102.9	170.0 4.3 (0.1) 84.6	Net profit (adj.), yoy chg Customer loans, yoy chg Profitability Net interest margin Cost/income ratio Adjusted ROA Reported ROE Adjusted ROE Valuation P/BV (x)	(8.6) 3.4 60.1 4.1 9.1 9.1	(3.5) 3.5 63.5 4.2 8.8 8.8	2.4 3.8 63.2 4.2 8.7 8.7	3.3 3.9 62.9 4.3 8.8 8.8
NPL ratio Loan loss coverage Loan loss reserve/gross loans Increase in NPLs	179.6 5.0 (0.7) 202.5 0.0 267.5	178.0 4.8 (7.4) 83.2 0.0 289.8	172.0 4.4 (2.5) 102.9 1.0 290.1	170.0 4.3 (0.1) 84.6 2.0 289.6	Net profit (adj.), yoy chg Customer loans, yoy chg Profitability Net interest margin Cost/income ratio Adjusted ROA Reported ROE Adjusted ROE Valuation P/BV (x) P/NTA (x)	(8.6) 3.4 60.1 4.1 9.1 9.1 0.7 65.2	(3.5) 3.5 63.5 4.2 8.8 8.8 0.6 62.5	2.4 3.8 63.2 4.2 8.7 8.7 0.6 60.0	3.3 3.9 62.9 4.3 8.8 8.8 0.6 57.6



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