

## COMPANY UPDATE

### Stecon Group (STECON TB)

On Track To Achieve New Orders, Optimistic About Core Operations In 2H25

**STECON remains on track to achieve its 2025 new order target of Bt50b. Management also maintains revenue growth guidance and its gross margin target for the year. We are optimistic about the core operations, with the 2H25 outlook expected to outpace that of 2H24. We have revised up our 2025 earnings forecast by 49% to reflect the insurance claim booked in 2Q25. Maintain BUY. Target price: Bt9.00.**

#### WHAT'S NEW

- **Analyst meeting after 2Q25 results.** We attended Stecon Group's (STECON) analyst meeting to review its 2Q25 results and update its business outlook.

#### STOCK IMPACT

- **On track for Bt50b in new orders.** The company remains on track to achieve its Bt50b new order target for 2025, with about Bt26b already secured. The company continues to focus on both private and public projects. Management expects to secure new orders from private sector worth Bt31b, of which two data centre projects worth Bt26b which are expected to be finalised in 4Q25. The private projects are expected to offset delayed project biddings in public projects.
- **Management reaffirms 2025 targets.** Management maintains revenue growth guidance of 5-10% yoy and a gross margin target of 7%. In 2H25, construction progress is expected to accelerate from 1H25, supported by ongoing projects such as solar power plants, the MRT Orange Line (West), MRT Purple Line, Double Track (Denchai-Chiang Khong), and data centres.
- **Expect 2H25 earnings to increase yoy.** 2H25 earnings are expected to improve yoy and recover from a net loss in the prior year, supported by a solid outlook for the construction business, as well as the absence of share losses from the Yellow and Pink Lines and additional costs. However, the earnings are expected to decline hoh, given the high base in 1H25 from dividend income and an insurance claim.
- **Update on U-Tapao Airport project (UTA).** The project is awaiting cabinet approval of the Eastern Economic Corridor (EEC) board to negotiate a contract adjustment related to the three-airport high-speed train project, scheduled for 26 Aug 25 before the deadline of 29 Aug 25. If the deadline is missed, UTA does not intend to extend it and will seek compensation for project delays of about Bt5b. Excluding the Bt27b UTA project, STECON's backlog is expected to remain above Bt100b in 2025.

#### KEY FINANCIALS

Year to 31 Dec (Btm)	2023	2024	2025F	2026F	2027F
Net turnover	29,598	30,005	33,357	34,359	35,392
EBITDA	1,419	(5)	2,638	2,308	2,370
Operating profit	614	(761)	1,994	1,644	1,686
Net profit (rep./act.)	528	(2,357)	1,380	1,174	1,210
Net profit (adj.)	504	(1,268)	980	1,174	1,210
EPS (Bt)	0.3	(0.8)	0.6	0.8	0.8
PE (x)	18.4	n.a.	9.5	7.9	7.7
P/B (x)	0.5	0.5	0.5	0.5	0.5
EV/EBITDA (x)	8.8	n.a.	4.7	5.4	5.3
Dividend yield (%)	4.9	0.0	4.9	4.9	4.9
Net margin (%)	1.8	(7.9)	4.1	3.4	3.4
Net debt/(cash) to equity (%)	3.7	28.3	16.4	19.5	12.0
Interest cover (x)	1,308.5	(0.0)	11.2	9.8	10.0
ROE (%)	2.8	(13.4)	7.9	6.6	6.5
Consensus net profit	-	-	1,002	1,095	1,115
UOBKH/Consensus (x)	-	-	0.98	1.07	1.09

Source: Sino-Thai Engineering & Construction, Bloomberg, UOB Kay Hian

## BUY

(Maintained)

Share Price	Bt6.10
Target Price	Bt9.00
Upside	+47.5%

#### COMPANY DESCRIPTION

STECON operates as a holding company with core businesses in construction contracting, utilities and power, and logistics and transportation.

#### STOCK DATA

GICS sector	Industrials
Bloomberg ticker:	STECON TB
Shares issued (m):	1,502.1
Market cap (Btm):	9,162.7
Market cap (US\$m):	281.0
3-mth avg daily t'over (US\$m):	1.2

#### Price Performance (%)

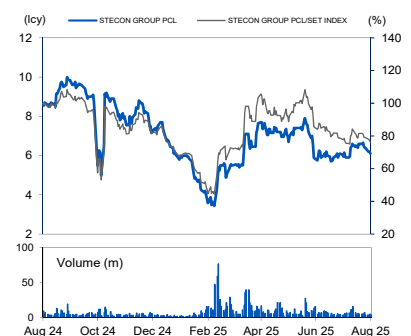
52-week high/low			Bt10.20/Bt3.38	
1mth	3mth	6mth	1yr	YTD
0.8	(12.9)	45.2	(27.4)	(20.8)

#### Major Shareholders

	%
C.T.Venture Company Limited	19.3
UBS AG SINGAPORE BRANCH	10.6
P.P. GLOBAL WEALTH	5.08

FY25 NAV/Share (Bt)	11.42
FY25 Net Cash/Share (Bt)	1.87

#### PRICE CHART



Source: Bloomberg

#### ANALYST(S)

**Kasemsun Koonnara**  
+662 659 8027  
Kasemsun@uobkayhian.co.th

### 2025 RESULTS RECAP

Year to 31 Dec (Btm)	2024	1Q25	2Q25	yoy %	qoq %	1H24	1H25	yoy %
Revenue	8,457	6,526	8,789	3.9	34.7	14,941	15,316	2.5
Operating EBIT	197	513	659	234.5	28.6	379	1,172	209.1
Equity income	-166	-136	-22	86.9	84.0	312	158	(49.4)
Core profit	139	273	116	(16.9)	(57.5)	268	388	44.9
Net profit	25	342	512	n.a.	49.9	37	854	n.a.
Percent	2024	1Q25	2Q25	yoy ppt	qoq ppt	1H24	1H25	yoy %
Gross margin	2.8	7.6	11.7	9.0	4.1	4.1	10.0	5.9
SG&A to sales	2.9	3.2	4.2	1.4	1.1	0.6	0.4	(0.3)
EBIT margin	2.3	7.9	7.5	5.2	(0.4)	2.5	7.7	5.1
Net margin	0.3	5.2	5.8	5.5	0.6	0.2	5.6	5.3

Source: STECON, UOB Kay Hian

• **2Q25 earnings in line with our expectations.** STECON posted a net profit of Bt512m in 2Q25 (2Q24: Bt25m; 1Q25: Bt342m), in line with our expectations and consensus forecasts. Revenue rose by 4% yoy and 35% qoq, driven by construction progress in ongoing projects such as solar power plant projects and MRT Orange Line (West). Gross margin remained healthy at 7.2%, above the company's target. However, SG&A expenses increased significantly due to higher costs in a JV project and employee expenses. Another key earnings driver was the Bt400m insurance claim received from the Bueng Nong Bon Drainage Tunnel project. In addition, share of loss narrowed to Bt22m (vs -Bt136m in 1Q25), mainly due to accounting changes in Yellow and Pink Line projects, with equity investments measured at fair value through Other Comprehensive Income (OCI).

### EARNINGS REVISION/RISK

- **We have revised up our 2025 earnings forecast** by 49% to reflect the insurance claim booked in 2Q25, and normalised profit by 6% to reflect changes in assumptions due to better-than-expected gross margin.
- **Risks:** Lower-than-expected margins, construction delays.

### VALUATION/RECOMMENDATION

- **Maintain BUY with a target price of Bt9.00.** The target price is based on a forward P/B multiple of 0.8x or -1SD from its five-year mean. We are optimistic about core operations in 2H25, with earnings expected to improve yoy. We continue to like STECON for its potential to secure new orders and achieve its target, supporting earnings visibility.

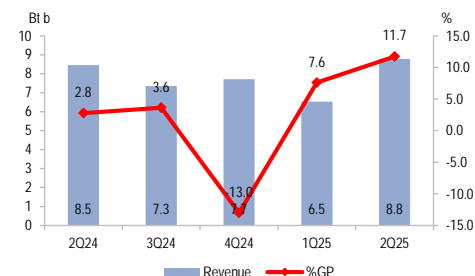
### SHARE PRICE CATALYST

- New project bidding and additional backlog from winning new projects.
- Progress on mega projects by government.

### ENVIRONMENTAL, SOCIAL, GOVERNANCE (ESG)

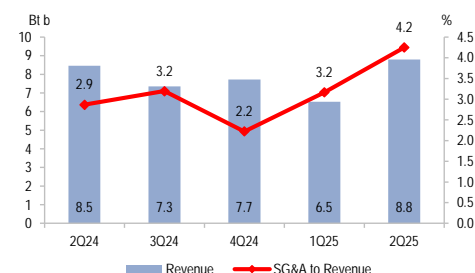
<b>CG Report: 5</b>
<b>SET ESG Rating: AA</b>
<b>• Environmental</b>
- STECON follows environmental laws and regulations. The company prioritises reducing greenhouse gas emissions and using sustainable environmental technology. STECON also trains its employees to participate in environmental operations and conservation.
<b>• Social</b>
- STECON is committed to social responsibility. The company supports education, disaster relief, community engagement, and environmental conservation.
<b>• Governance</b>
- STECON focuses on enterprise risk management to integrate risk management into strategic planning. STECON follows Thai and international standards for risk management in governance, strategy, performance, review, and information communication.

### REVENUE AND GROSS PROFIT MARGIN



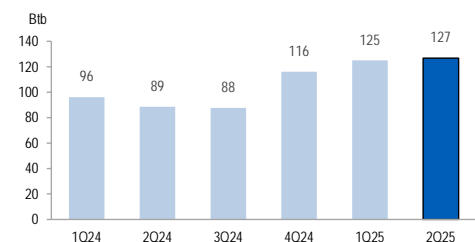
Source: STECON, UOB Kay Hian

### REVENUE AND SG&A-TO-REVENUE



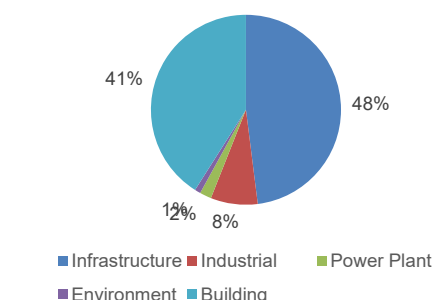
Source: STECON, UOB Kay Hian

### STEC BACKLOG



Source: STECON, UOB Kay Hian

### BACKLOG BY TYPE OF WORK



Source: STECON, UOB Kay Hian

### PROFIT & LOSS

Year to 31 Dec (Btm)	2024	2025F	2026F	2027F
Net turnover	30,005	33,357	34,359	35,392
EBITDA	(5)	2,638	2,308	2,370
Deprec. & amort.	755	644	663	683
EBIT	(761)	1,994	1,644	1,686
Total other non-operating income	(986)	130	100	100
Associate contributions	(584)	(204)	(88)	(88)
Net interest income/(expense)	(125)	(236)	(236)	(236)
Pre-tax profit	(2,456)	1,683	1,420	1,462
Tax	68	(283)	(226)	(233)
Minorities	31	(20)	(20)	(20)
Net profit	(2,357)	1,380	1,174	1,210
Net profit (adj.)	(1,268)	980	1,174	1,210

### CASH FLOW

Year to 31 Dec (Btm)	2024	2025F	2026F	2027F
Operating	(1,494)	2,254	1,680	8,661
Pre-tax profit	(2,456)	1,683	1,420	1,462
Tax	68	(283)	(226)	(233)
Deprec. & amort.	755	644	663	683
Working capital changes	(249)	(579)	(173)	304
Non-cash items	332	889	196	6,645
Other operating cashflows	(529)	(304)	(288)	(288)
Investing	(4,884)	1,090	(2,330)	(6,902)
Capex (growth)	(1,372)	(1,509)	(820)	(844)
Investments	(3,078)	3,134	(3,105)	(6,126)
Others	(434)	(535)	1,594	68
Financing	4,720	(1,439)	(69)	(458)
Dividend payments	(229)	(229)	(458)	(458)
Proceeds from borrowings	2,617	(172)	0	0
Others/interest paid	2,332	(1,038)	389	0
Net cash inflow (outflow)	(1,658)	1,905	(719)	1,302
Beginning cash & cash equivalent	4,249	2,591	4,496	3,777
Ending cash & cash equivalent	2,591	4,496	3,777	5,079

### BALANCE SHEET

Year to 31 Dec (Btm)	2024	2025F	2026F	2027F
Fixed assets	10,292	11,157	11,314	11,475
Other LT assets	21,143	18,198	19,785	25,922
Cash/ST investment	2,591	4,496	3,777	5,079
Other current assets	17,490	19,778	20,372	20,502
Total assets	51,516	53,629	55,248	62,978
ST debt	6,908	6,908	6,908	6,908
Other current liabilities	23,247	25,844	26,461	33,540
LT debt	610	438	438	438
Other LT liabilities	2,908	2,562	2,639	2,719
Shareholders' equity	17,411	17,424	18,329	18,881
Minority interest	432	452	472	492
Total liabilities & equity	51,516	53,629	55,248	62,978

### KEY METRICS

Year to 31 Dec (%)	2024	2025F	2026F	2027F
Profitability				
EBITDA margin	(0.0)	7.9	6.7	6.7
Pre-tax margin	(8.2)	5.0	4.1	4.1
Net margin	(7.9)	4.1	3.4	3.4
ROA	(4.8)	2.6	2.2	2.0
ROE	(13.4)	7.9	6.6	6.5
Growth				
Turnover	1.4	11.2	3.0	3.0
EBITDA	n.a.	n.a.	(12.5)	2.7
Pre-tax profit	n.a.	n.a.	(15.6)	3.0
Net profit	n.a.	n.a.	(15.0)	3.1
Net profit (adj.)	n.a.	n.a.	19.8	3.1
EPS	n.a.	n.a.	19.8	3.1
Leverage				
Debt to total capital	29.6	29.1	28.1	27.5
Debt to equity	43.2	42.2	40.1	38.9
Net debt/(cash) to equity	28.3	16.4	19.5	12.0
Interest cover (x)	(0.0)	11.2	9.8	10.0

## Disclosures/Disclaimers

This report is prepared by UOB Kay Hian Private Limited ("UOBKH"), which is a holder of a capital markets services licence and an exempt financial adviser in Singapore.

This report is provided for information only and is not an offer or a solicitation to deal in securities or to enter into any legal relations, nor an advice or a recommendation with respect to such securities.

**This report is prepared for general circulation.** It does not have regard to the specific investment objectives, financial situation and the particular needs of any recipient hereof. Advice should be sought from a financial adviser regarding the suitability of the investment product, taking into account the specific investment objectives, financial situation or particular needs of any person in receipt of the recommendation, before the person makes a commitment to purchase the investment product.

This report is confidential. This report may not be published, circulated, reproduced or distributed in whole or in part by any recipient of this report to any other person without the prior written consent of UOBKH. This report is not directed to or intended for distribution to or use by any person or any entity who is a citizen or resident of or located in any locality, state, country or any other jurisdiction as UOBKH may determine in its absolute discretion, where the distribution, publication, availability or use of this report would be contrary to applicable law or would subject UOBKH and its connected persons (as defined in the Financial Advisers Act, Chapter 110 of Singapore) to any registration, licensing or other requirements within such jurisdiction.

The information or views in the report ("Information") has been obtained or derived from sources believed by UOBKH to be reliable. However, UOBKH makes no representation as to the accuracy or completeness of such sources or the Information and UOBKH accepts no liability whatsoever for any loss or damage arising from the use of or reliance on the Information. UOBKH and its connected persons may have issued other reports expressing views different from the Information and all views expressed in all reports of UOBKH and its connected persons are subject to change without notice. UOBKH reserves the right to act upon or use the Information at any time, including before its publication herein.

Except as otherwise indicated below, (1) UOBKH, its connected persons and its officers, employees and representatives may, to the extent permitted by law, transact with, perform or provide broking, underwriting, corporate finance-related or other services for or solicit business from, the subject corporation(s) referred to in this report; (2) UOBKH, its connected persons and its officers, employees and representatives may also, to the extent permitted by law, transact with, perform or provide broking or other services for or solicit business from, other persons in respect of dealings in the securities referred to in this report or other investments related thereto; (3) the officers, employees and representatives of UOBKH may also serve on the board of directors or in trustee positions with the subject corporation(s) referred to in this report. (All of the foregoing is hereafter referred to as the "Subject Business"); and (4) UOBKH may otherwise have an interest (including a proprietary interest) in the subject corporation(s) referred to in this report.

As of the date of this report, no analyst responsible for any of the content in this report has any proprietary position or material interest in the securities of the corporation(s) which are referred to in the content they respectively author or are otherwise responsible for.

## IMPORTANT DISCLOSURES FOR U.S. PERSONS

This research report was prepared by UOBKH, a company authorized, as noted above, to engage in securities activities in Singapore. UOBKH is not a registered broker-dealer in the United States and, therefore, is not subject to U.S. rules regarding the preparation of research reports and the independence of research analysts. This research report is provided for distribution by UOBKH (whether directly or through its US registered broker dealer affiliate named below) to "major U.S. institutional investors" in reliance on the exemption from registration provided by Rule 15a-6 of the U.S. Securities Exchange Act of 1934, as amended (the "Exchange Act"). All US persons that receive this document by way of distribution from or which they regard as being from UOBKH by their acceptance thereof represent and agree that they are a major institutional investor and understand the risks involved in executing transactions in securities.

Any U.S. recipient of this research report wishing to effect any transaction to buy or sell securities or related financial instruments based on the information provided in this research report should do so only through UOB Kay Hian (U.S.) Inc ("UOBKHUS"), a registered broker-dealer in the United States. Under no circumstances should any recipient of this research report effect any transaction to buy or sell securities or related financial instruments through UOBKH.

UOBKHUS accepts responsibility for the contents of this research report, subject to the terms set out below, to the extent that it is delivered to and intended to be received by a U.S. person other than a major U.S. institutional investor.

The analyst whose name appears in this research report is not registered or qualified as a research analyst with the Financial Industry Regulatory Authority ("FINRA") and may not be an associated person of UOBKHUS and, therefore, may not be subject to applicable restrictions under FINRA Rules on communications with a subject company, public appearances and trading securities held by a research analyst account.

### Analyst Certification/Regulation AC

Each research analyst of UOBKH who produced this report hereby certifies that (1) the views expressed in this report accurately reflect his/her personal views about all of the subject corporation(s) and securities in this report; (2) the report was produced independently by him/her; (3) he/she does not carry out, whether for himself/herself or on behalf of UOBKH or any other person, any of the Subject Business involving any of the subject corporation(s) or securities referred to in this report; and (4) he/she has not received and will not receive any compensation that is directly or indirectly related or linked to the recommendations or views expressed in this report or to any sales, trading, dealing or corporate finance advisory services or transaction in respect of the securities in this report. However, the compensation received by each such research analyst is based upon various factors, including UOBKH's total revenues, a portion of which are generated from UOBKH's business of dealing in securities.

Reports are distributed in the respective countries or jurisdictions by the respective entities and are subject to the additional restrictions listed in the following table.

General	This report is not intended for distribution, publication to or use by any person or entity who is a citizen or resident of or located in any country or jurisdiction where the distribution, publication or use of this report would be contrary to applicable law or regulation.
Hong Kong	This report is distributed in Hong Kong by UOB Kay Hian (Hong Kong) Limited ("UOBKHHK"), which is regulated by the Securities and Futures Commission of Hong Kong. Neither the analyst(s) preparing this report nor his associate, has trading and financial interest and relevant relationship specified under Para. 16.4 of Code of Conduct in the listed corporation covered in this report. UOBKHHK does not have financial interests and business relationship specified under Para. 16.5 of Code of Conduct with the listed corporation covered in this report. Where the report is distributed in Hong Kong and contains research analyses or reports from a foreign research house, please note: (i) recipients of the analyses or reports are to contact UOBKHHK (and not the relevant foreign research house) in Hong Kong in respect of any matters arising from, or in connection with, the analysis or report; and (ii) to the extent that the analyses or reports are delivered to and intended to be received by any person in Hong Kong who is not a professional investor, or institutional investor, UOBKHHK accepts legal responsibility for the contents of the analyses or reports only to the extent required by law.
Indonesia	This report is distributed in Indonesia by PT UOB Kay Hian Sekuritas, which is regulated by Financial Services Authority of Indonesia ("OJK"). Where the report is distributed in Indonesia and contains research analyses or reports from a foreign research house, please note recipients of the analyses or reports are to contact PT UOBKH (and not the relevant foreign research house) in Indonesia in respect of any matters arising from, or in connection with, the analysis or report.
Malaysia	Where the report is distributed in Malaysia and contains research analyses or reports from a foreign research house, the recipients of the analyses or reports are to contact UOBKHM (and not the relevant foreign research house) in Malaysia, at +603-21471988, in respect of any matters arising from, or in connection with, the analysis or report as UOBKHM is the registered person under CMSA to distribute any research analyses in Malaysia.
Singapore	This report is distributed in Singapore by UOB Kay Hian Private Limited ("UOBKH"), which is a holder of a capital markets services licence and an exempt financial adviser regulated by the Monetary Authority of Singapore. Where the report is distributed in Singapore and contains research analyses or reports from a foreign research house, please note: (i) recipients of the analyses or reports are to contact UOBKH (and not the relevant foreign research house) in Singapore in respect of any matters arising from, or in connection with, the analysis or report; and (ii) to the extent that the analyses or reports are delivered to and intended to be received by any person in Singapore who is not an accredited investor, expert investor or institutional investor, UOBKH accepts legal responsibility for the contents of the analyses or reports only to the extent required by law.
Thailand	This report is distributed in Thailand by UOB Kay Hian Securities (Thailand) Public Company Limited, which is regulated by the Securities and Exchange Commission of Thailand.
United Kingdom	This report is being distributed in the UK by UOB Kay Hian (U.K.) Limited, which is an authorised person in the meaning of the Financial Services and Markets Act and is regulated by The Financial Conduct Authority. Research distributed in the UK is intended only for institutional clients.
United States of America ('U.S.')	This report cannot be distributed into the U.S. or to any U.S. person or entity except in compliance with applicable U.S. laws and regulations. It is being distributed in the U.S. by UOB Kay Hian (US) Inc, which accepts responsibility for its contents. Any U.S. person or entity receiving this report and wishing to effect transactions in any securities referred to in the report should contact UOB Kay Hian (US) Inc. directly.

Copyright 2025, UOB Kay Hian Pte Ltd. All rights reserved.

<http://research.uobkayhian.com>

RCB Regn. No. 197000447W