

## Central Pattana (CPN TB)

3Q25 Earnings Expected To Remain Solid, Up yoy And qoq

### Highlights

- 3Q25 core earnings are expected to rise yoy and qoq.
- Core operations remain solid, supported by improved traffic and tenant sales.
- We are optimistic about its 3Q25 earnings outlook and expect a solid performance in 4Q25. Maintain BUY.

### Analysis

- **Expect 3Q25 earnings to improve yoy and qoq.** We expect Central Pattana (CPN) to report a net profit of approximately Bt4.9b in 3Q25, up 18% yoy and 13% qoq, driven by one-off gains of around Bt760m (before tax) from transactions related to lease renewals at Central Rama 2 and Central Pinklao. Excluding these items, core earnings are estimated at Bt4.4b (+7% yoy, +2% qoq), supported by continued strength in the rental and services business and effective cost management.
- **Rental and service business remains solid.** Revenue from the rental and service business remains the key contributor in 3Q25 and is expected to grow 2% yoy and qoq, supported by improved foot traffic, stronger tenant sales, and the opening of Central Park (launched on 4 Sep 25). Occupancy rates are expected to remain stable, while gross margin for the core business should stay healthy, driven by cost savings and lower electricity expenses.
- **Hotel revenue to decline despite improving occupancy.** In 3Q25, although the overall occupancy rate is expected to improve yoy due to higher occupancy for the GO! hotel brand, hotel revenue is projected to decline yoy. This is mainly due to weaker performance at Hilton Pattaya, impacted by lower tourist arrivals
- **The low-rise segment supports residential revenue.** We expect revenue from the residential business to rebound in 3Q25 compared with 2Q25, driven by transfers in the low-rise segment, influenced by backlog and new project launches during the quarter. We also expect gross margin to improve qoq.

### Key Financials

| Year to 31 Dec (Btm)      | 2023     | 2024     | 2025F    | 2026F    | 2027F    |
|---------------------------|----------|----------|----------|----------|----------|
| Net turnover              | 45,613.4 | 50,184.2 | 49,036.3 | 52,522.0 | 55,448.1 |
| EBITDA                    | 24,924.4 | 28,107.3 | 29,339.9 | 31,786.3 | 33,921.1 |
| Operating profit          | 16,378.5 | 18,899.6 | 19,530.9 | 21,051.6 | 22,412.6 |
| Net profit (rep./act.)    | 15,061.6 | 16,729.0 | 17,268.0 | 18,861.6 | 20,099.7 |
| Net profit (adj.)         | 15,061.6 | 16,729.0 | 17,268.0 | 18,861.6 | 20,099.7 |
| EPS                       | 3.4      | 3.7      | 3.8      | 4.2      | 4.5      |
| PE                        | 15.5     | 14.0     | 13.5     | 12.4     | 11.6     |
| P/B                       | 2.5      | 2.3      | 2.2      | 2.0      | 1.8      |
| EV/EBITDA                 | 12.5     | 11.0     | 10.6     | 9.8      | 9.1      |
| Dividend yield            | 3.5      | 4.0      | 4.1      | 4.4      | 4.7      |
| Net margin                | 33.0     | 33.3     | 35.2     | 35.9     | 36.2     |
| Net debt/(cash) to equity | 77.7     | 63.8     | 62.3     | 60.5     | 55.9     |
| Interest cover            | 9.5      | 7.6      | 8.3      | 8.4      | 9.0      |
| ROE                       | 17.3     | 17.3     | 16.6     | 16.7     | 16.5     |
| Consensus net profit      | -        | -        | 17,043   | 18,612   | 20,244   |
| UOBKH/Consensus (x)       | -        | -        | 1.01     | 1.01     | 0.99     |

Source: Central Pattana, Bloomberg, UOB Kay Hian

**BUY** (Maintained)

|              |         |
|--------------|---------|
| Share Price  | Bt53.50 |
| Target Price | Bt73.70 |
| Upside       | 37.8%   |

**Analyst(s)**

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### Stock Data

|                                |             |
|--------------------------------|-------------|
| GICS Sector                    | Real Estate |
| Bloomberg ticker               | CPN TB      |
| Shares issued (m)              | 4,488.0     |
| Market cap (Btm)               | 233,376.0   |
| Market cap (US\$m)             | 7,201.9     |
| 3-mth avg daily t'over (US\$m) | 10.9        |

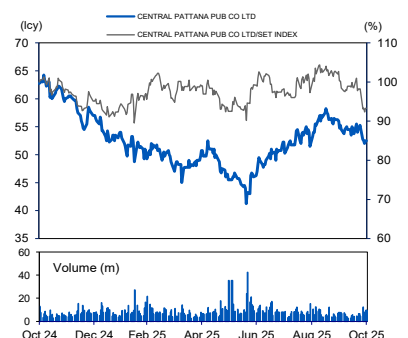
### Price Performance (%)

|                  |      |      |        |               |  |
|------------------|------|------|--------|---------------|--|
| 52-week high/low |      |      |        | Bt65.5/Bt41.0 |  |
| 1mth             | 3mth | 6mth | 1yr    | YTD           |  |
| (7.6)            | 0.5  | 6.1  | (18.8) | (8.8)         |  |

### Major Shareholders

|                           | %     |
|---------------------------|-------|
| Central Holding           | 26.21 |
| Thai NVDR Company Limited | 7.97  |
| Social Security Office    | 2.71  |

### Price Chart



Source: Bloomberg

### Company Description

Thailand's largest retail property developer which focuses on developing retail properties like shopping malls in major cities for rental, as well as other mall-related businesses like F&B, hotels and residential properties.

### 3Q25 Results Preview

| Year to 31 Dec (Btm) | 3Q24   | 2Q25   | 3Q25F  | yoy %   | qoq %   |
|----------------------|--------|--------|--------|---------|---------|
| Sales and services   | 12,243 | 11,661 | 12,065 | (1.5)   | 3.5     |
| Operating EBIT       | 4,964  | 4,784  | 4,985  | 0.4     | 4.2     |
| Investment income    | 509    | 542    | 347    | (31.9)  | (36.0)  |
| Other income         | 41     | 486    | 1,016  | 2,394.1 | 109.1   |
| Equity income        | 633    | 507    | 589    | (7.0)   | 16.0    |
| Net profit           | 4,126  | 4,305  | 4,884  | 18.4    | 13.4    |
| Percent              | 3Q24   | 2Q25   | 3Q25F  | yoy ppt | qoq ppt |
| Gross margin         | 56.8   | 58.1   | 57.8   | 1.0     | (0.3)   |
| SG&A to sales        | 16.2   | 17.1   | 16.5   | 0.2     | (0.6)   |
| EBIT margin          | 40.5   | 41.0   | 41.3   | 0.8     | 0.3     |
| Net margin           | 33.7   | 36.9   | 40.5   | 6.8     | 3.6     |

Source: Central Pattana, UOB Kay Hian

### Earnings Revision/Risk

- Risks: a) Lower-than-expected residential transfers and overall gross margin; and b) higher-than-expected SG&A expenses.

### Valuation/Recommendation

- Maintain BUY with a target price of Bt73.70, based on SOTP methodology, rolled over to mid-26. We value CPN's core business at Bt73.50/share using DCF, assuming a WACC of 7.3%, terminal growth of 1.5%. The residential business is valued at Bt0.20/share, based on 5x 2026F PE.
- We are optimistic about its 3Q25 earnings outlook and expect a solid performance in 4Q25, supported by resilient core operations, an increase in residential transfers, and effective cost management. In addition, we continue to favour CPN's strong fundamentals and business expansion plans, which should support its growth.

### Share Price Catalyst

- a) Better-than-expected performance, especially from the rental and service business; b) announcement of new projects; and c) better profitability

### Environment, Social, Governance (ESG)

CG Report: 5

SET ESG Rating: AAA

#### Environmental

- CPN is committed to reducing energy consumption and promoting renewable energy. The company also practices effective waste management by recycling, segregating waste, and minimising single-use plastics.

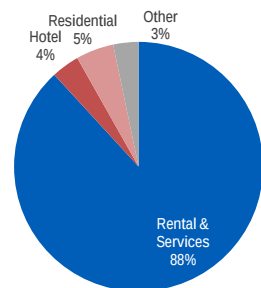
#### Social

- CPN prioritises community engagement and green spaces. It provides educational programmes, health campaigns, and support for underprivileged groups. CPN also creates parks and gardens to provide recreational areas for visitors.

#### Governance

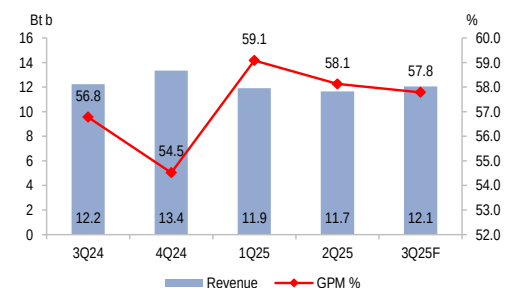
- CPN prioritises ethical, transparent, and auditable business conduct for sustainable growth through a Code of Conduct and CG Principles handbook.

### Expected Revenue Contribution (3Q25)



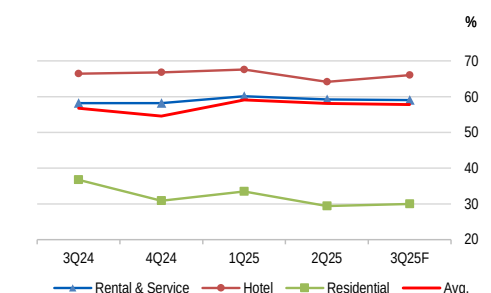
Source: UOB Kay Hian

### Revenue and Gross Margin



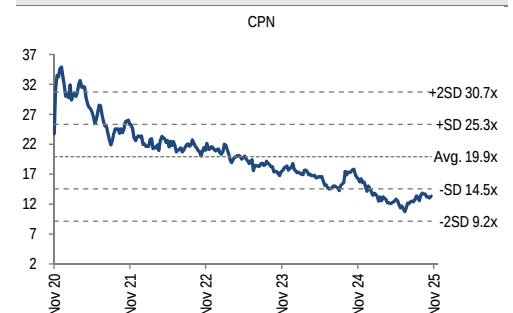
Source: CPN, UOB Kay Hian

### Gross Margin by Business



Source: CPN, UOB Kay Hian

### PE Band



Source: Bloomberg, UOB Kay Hian

### Profit & Loss

| Year to 31 Dec (Btm)             | 2024    | 2025F   | 2026F   | 2027F   |
|----------------------------------|---------|---------|---------|---------|
| Net turnover                     | 50,184  | 49,036  | 52,522  | 55,448  |
| EBITDA                           | 28,107  | 29,340  | 31,786  | 33,921  |
| Deprec. & amort.                 | 9,208   | 9,809   | 10,735  | 11,508  |
| EBIT                             | 18,900  | 19,531  | 21,052  | 22,413  |
| Total other non-operating income | 3,666   | 3,830   | 3,945   | 4,063   |
| Associate contributions          | 1,795   | 2,044   | 2,105   | 2,168   |
| Net interest income/(expense)    | (3,718) | (3,538) | (3,776) | (3,786) |
| Pre-tax profit                   | 20,642  | 21,862  | 23,326  | 24,858  |
| Tax                              | (3,684) | (4,258) | (4,244) | (4,538) |
| Minorities                       | (229)   | (336)   | (220)   | (220)   |
| Net profit                       | 16,729  | 17,268  | 18,862  | 20,100  |
| Net profit (adj.)                | 16,729  | 17,268  | 18,862  | 20,100  |

### Balance Sheet

| Year to 31 Dec (Btm)       | 2024    | 2025F   | 2026F   | 2027F   |
|----------------------------|---------|---------|---------|---------|
| Fixed assets               | 193,267 | 203,252 | 216,930 | 227,222 |
| Other LT assets            | 72,218  | 73,216  | 74,240  | 75,291  |
| Cash/ST investment         | 5,292   | 4,158   | 4,546   | 4,743   |
| Other current assets       | 33,459  | 33,167  | 33,223  | 33,251  |
| Total assets               | 304,236 | 313,793 | 328,940 | 340,508 |
| ST debt                    | 17,857  | 21,457  | 19,357  | 13,357  |
| Other current liabilities  | 20,427  | 19,678  | 20,815  | 21,697  |
| LT debt                    | 51,653  | 50,053  | 56,157  | 62,370  |
| Other LT liabilities       | 104,471 | 104,993 | 105,518 | 106,046 |
| Shareholders' equity       | 100,582 | 108,029 | 117,289 | 127,015 |
| Minority interest          | 9,247   | 9,584   | 9,804   | 10,024  |
| Total liabilities & equity | 304,236 | 313,793 | 328,940 | 340,508 |

### Cash Flow

| Year to 31 Dec (Btm)             | 2024     | 2025F    | 2026F    | 2027F    |
|----------------------------------|----------|----------|----------|----------|
| Operating                        | 16,752   | 26,956   | 30,897   | 32,682   |
| Pre-tax profit                   | 20,642   | 21,862   | 23,326   | 24,858   |
| Tax                              | (3,684)  | (4,258)  | (4,244)  | (4,538)  |
| Deprec. & amort.                 | 9,208    | 9,809    | 10,735   | 11,508   |
| Working capital changes          | (118)    | (326)    | 184      | 125      |
| Non-cash items                   | (9,296)  | (131)    | 897      | 729      |
| Other operating cashflows        | 0        | 0        | 0        | 0        |
| Investing                        | (1,031)  | (20,270) | (24,913) | (22,324) |
| Capex (growth)                   | (25,386) | (19,794) | (24,413) | (21,800) |
| Investments                      | (7,115)  | (818)    | (842)    | (867)    |
| Others                           | 31,470   | 342      | 343      | 344      |
| Financing                        | (15,488) | (7,821)  | (5,596)  | (10,162) |
| Dividend payments                | (8,179)  | (9,425)  | (9,601)  | (10,374) |
| Issue of shares                  | 0        | (396)    | 0        | 0        |
| Proceeds from borrowings         | (7,252)  | 2,000    | 4,005    | 212      |
| Others/interest paid             | (57)     | 0        | 0        | 0        |
| Net cash inflow (outflow)        | 233      | (1,134)  | 388      | 197      |
| Beginning cash & cash equivalent | 5,059    | 5,292    | 4,158    | 4,546    |
| Ending cash & cash equivalent    | 5,292    | 4,158    | 4,546    | 4,743    |

### Key Metrics

| Year to 31 Dec (%)        | 2024 | 2025F | 2026F | 2027F |
|---------------------------|------|-------|-------|-------|
| Profitability             |      |       |       |       |
| EBITDA margin             | 56.0 | 59.8  | 60.5  | 61.2  |
| Pre-tax margin            | 41.1 | 44.6  | 44.4  | 44.8  |
| Net margin                | 33.3 | 35.2  | 35.9  | 36.2  |
| ROA                       | 5.7  | 5.6   | 5.9   | 6.0   |
| ROE                       | 17.3 | 16.6  | 16.7  | 16.5  |
| Growth                    |      |       |       |       |
| Turnover                  | 10.0 | (2.3) | 7.1   | 5.6   |
| EBITDA                    | 12.8 | 4.4   | 8.3   | 6.7   |
| Pre-tax profit            | 10.4 | 5.9   | 6.7   | 6.6   |
| Net profit                | 11.1 | 3.2   | 9.2   | 6.6   |
| Net profit (adj.)         | 11.1 | 3.2   | 9.2   | 6.6   |
| EPS                       | 11.1 | 3.2   | 9.2   | 6.6   |
| Leverage                  |      |       |       |       |
| Debt to total capital     | 38.8 | 37.8  | 37.3  | 35.6  |
| Debt to equity            | 69.1 | 66.2  | 64.4  | 59.6  |
| Net debt/(cash) to equity | 63.8 | 62.3  | 60.5  | 55.9  |
| Interest cover            | 7.6  | 8.3   | 8.4   | 9.0   |

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