

Key Indices

	Prev Close	1D %	1W %	1M %	YTD %
DJIA	49077.2	1.2	(0.2)	2.0	2.1
S&P 500	6875.6	1.2	(1.3)	0.6	0.4
FTSE 100	10138.1	0.1	(0.5)	2.4	2.1
AS30	9108.6	(0.3)	(0.5)	1.2	1.0
CSI 300	4723.1	0.1	(0.4)	2.4	2.0
FSSTI	4809.9	(0.4)	(0.1)	4.3	3.5
HSCEI	9123.0	0.3	(2.1)	2.1	2.3
HSI	26585.1	0.4	(1.5)	3.5	3.7
JCI	9010.3	(1.4)	0.7	4.2	4.2
KLCI	1705.8	0.4	(0.3)	2.1	1.5
KOSPI	4909.9	0.5	4.0	19.6	16.5
Nikkei 225	52774.6	(0.4)	(2.9)	4.7	4.8
SET	1317.6	1.6	5.9	3.8	4.6
TWSE	31246.4	(1.6)	1.0	11.0	7.9
BDI	1803	4.3	15.1	(10.9)	(3.9)
CPO (RM/mt)	4057	1.1	0.7	3.9	3.1
Brent Crude (US\$/bbl)	65	0.7	(1.8)	8.1	7.4

Source: Bloomberg

Corporate Events

	Venue	Begin	Close
Hybrid Small & Mid-Caps Corporate Day	Singapore	23 Jan	23 Jan
Virtual Meeting with Karrie International Holdings Ltd (1050 HK)	Hong Kong	26 Jan	26 Jan
Engagement Session with Tengku Datuk Seri Utama Zafrul Tengku Abdul Aziz	Malaysia	30 Jan	30 Jan

Corporate and Macro Calendar

Economic Indicator/Event	Country/Region	Date
Dec. Car sales	Thailand	21-25 Jan
Dec. Trade Balance	Thailand	30 Jan

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Top Stories

Company Results | Kasikorn Bank (KBANK TB/HOLD/Bt192.00/Target: Bt185.00)

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KBANK posted a 4Q25 net profit of Bt10.3b (-5% yoy, -21% qoq). The actual results are in line with our and consensus estimates. Management said the results for 4Q25 and 2025 were largely in line with previously guided targets. In addition, KBANK will announce its 2026 financial year targets on 6 Feb 26. Maintain HOLD with a lower target price of Bt185.00 (previously Bt200.00).

Company Results | Krung Thai Bank (KTB TB/BUY/Bt27.75/Target: Bt32.00)

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KTB reported a 4Q25 net profit of Bt10.8b (-2% yoy and -26% qoq). The results are in line with consensus forecasts but below our estimate by 10%. In 2025, its loan portfolio grew 0.5% yoy. We saw a significant drop in investment gain in 4Q25. Credit costs declined 2bp qoq to 106bp in the quarter. We continue to expect a share buyback programme in 2026. Maintain BUY with an unchanged target price of Bt32.00.

Company Results | SCB X (SCB TB/HOLD/Bt139.50/Target: Bt132.00)

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SCB X reported a 4Q25 net profit of Bt10.1b (-13% yoy, -16% qoq). The results are in line with our forecasts but miss consensus estimates by 6%. SCB EIC forecasts 2026 GDP at 1.6%, which is the lowest non-crisis growth in over 30 years. Investment and trading income are unlikely to hit 2025's highs. SCB has guided for a lower credit cost yoy in 2026. Maintain HOLD with a lower target price of Bt132.00.

Company Update | Betagro (BTG TB/HOLD/Bt18.60/Target: Bt21.00)

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We expect BTG's 4Q25 net profit to come in at Bt948m (-19% qoq and -4% qoq). Core profit for 4Q25 is estimated at Bt836m (-29% qoq and -17% yoy). Looking ahead, we expect 1Q26 earnings to improve qoq, driven by higher domestic livestock prices. However, we forecast a yoy decline in 1H26 earnings due to a high base. Downgrade to HOLD with a higher target price of Bt21.00 (previously Bt20.00).

What's Inside

Company Update | Land and Houses (LH TB/HOLD/Bt3.94/Target: Bt3.42)

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LH continues to adopt a conservative approach. Only two new projects are slated for launch in 2026, alongside a modest presales growth target. In contrast, revenue is expected to be fuelled by a surge in condominium transfers and a steadily expanding rental business. Despite these top-line drivers, LH's core residential business remains challenging, and the stock currently lacks new positive catalysts. Maintain HOLD. Target price of Bt3.42.

We maintain a positive view on TOP following yesterday's analyst meeting, as key overhangs have eased with improved clarity on the CFP project, and a solid liquidity position. In addition, the 2026 outlook supports our expectation that GRM and PX spreads will remain resilient. However, with the share price having risen more than 12% over the past month, we believe most of these positives have already been priced in. Maintain HOLD. Target price: Bt46.00 (previously: Bt34.00).

Kasikorn Bank (KBANK TB)

4Q25: Results In Line; A Slight Deterioration In Asset Quality Outlook

Highlights

- KBANK reported a net profit of Bt10.3b in 4Q25, down 5% yoy and 21% qoq.
- A slight deterioration in asset quality outlook.
- Maintain HOLD with a lower target price of Bt185.00.

4Q25 Results

Year to 31 Dec (Btm)	4Q25	3Q25	4Q24	qoq chg (%)	yoy chg (%)
Total gross loans	2,495,767	2,434,604	2,500,355	2.5	(0.2)
Net interest income	32,913	34,158	35,998	(3.6)	(8.6)
Non-interest income	14,939	15,087	12,709	(1.0)	17.6
Loan loss provision	(10,265)	(10,179)	(12,242)	0.8	(16.2)
Non-Interest Expenses	(23,028)	(20,965)	(22,295)	9.8	3.3
Pre-provision operating profit	24,824	28,280	26,411	(12.2)	(6.0)
Net income	10,278	13,007	10,768	(21.0)	(4.6)
EPS (Bt)	4.34	5.35	4.54	(18.7)	(4.4)
Ratio (%)					
NPL Ratio	3.20	3.19	3.2		
Loan loss coverage ratio (%)	163	166	153		
Reported NIM %	3.06	3.24	3.48		
Credit cost (bp)	159	168	198		
Cost to income (%)	48.1	42.6	45.8		
CET1 ratio (%)	17.2	17.8	16.5		

Source: KBANK, UOB Kay Hian

Analysis

- 4Q25 results in line.** Kasikorn Bank (KBANK) posted a 4Q25 net profit of Bt10.3b (-5% yoy, -21% qoq). The actual results were in line with our and consensus estimates. KBANK's pre-provision operating profit declined 6% yoy and 12% qoq in 4Q25. Net interest-income (NII) declined by 9% yoy and 4% qoq in 4Q25. NIM contracted from 3.24% in 3Q25 to 3.06% in 4Q25. Meanwhile, non-interest income (non-II) increased 18% yoy but was down 1% qoq. The gain on financial instruments measured at fair value through profit or loss (FVPL) was reported at Bt3.3b (3Q25: 3.96b, 2Q25: Bt3.57b). Meanwhile, the investment gain was Bt110m (3Q25: Bt713m, 2Q25: Bt319m).
- Neutral tone at analyst meeting.** Management said the results for 4Q25 and 2025 were largely in line with previously guided targets. In addition, KBANK will announce its 2026 financial year targets on 6 Feb 26.

Key Financials

Year to 31 Dec (Btm)	2024	2025	2026F	2027F	2028F
Net interest income	149,029.2	137,151.6	128,895.9	125,075.7	128,468.6
Non-Interest Income	48,937.4	57,648.4	54,692.5	55,182.8	56,650.2
Net profit (rep./act.)	48,872.2	49,564.8	45,941.0	47,597.0	48,640.6
Net profit (adj.)	48,872.2	49,564.8	45,941.0	47,597.0	48,640.6
EPS (Bt)	20.6	21.0	19.4	20.1	20.6
PE (x)	9.3	9.2	9.9	9.5	9.3
P/B (x)	0.8	0.8	0.8	0.7	0.7
Dividend yield (%)	7.7	5.8	5.8	5.8	5.8
Net int margin (%)	3.7	3.3	3.1	3.0	2.9
Cost/income Ratio (%)	43.6	43.6	43.8	43.7	43.7
Loan loss cover (%)	153.3	162.8	163.8	162.8	162.8
Consensus net profit	n.a	n.a	50,001.2	48,403.5	49,684.2
UOBKH/Consensus (x)	n.a	n.a	0.9	1.0	1.0

HOLD (Maintained)

Share Price	Bt192.00
Target Price	Bt185.00
Upside	-3.65%
Previous TP	Bt200.00

Analyst(s)

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Stock Data

GICS Sector	Financials
Bloomberg ticker	KBANK TB
Shares issued (m)	2,355.9
Market cap (Btm)	452,334.2
Market cap (US\$m)	14,565.1
3-mth avg daily t'over (US\$m)	65.8

Price Performance (%)

52-week high/low Bt197.0/Bt143.8

1mth	3mth	6mth	1yr	YTD
(1.8)	11.0	20.0	21.9	(1.3)

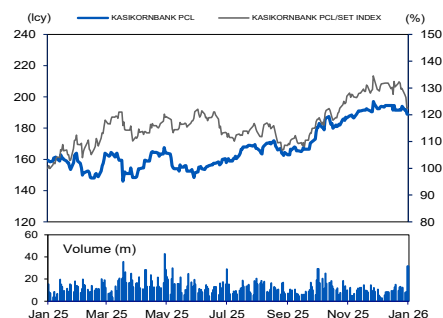
Major Shareholders

	%
Thai NVDR	13.70
State Street Europe Limited	8.17
South-East Asia UK (Type C) Nominees Limited	5.06

Balance Sheet Metrics

	%
FY26 NAV/Share (Bt)	253.8
FY26 CAR Tier 1 (%)	17.6

Price Chart



Source: Bloomberg

Company Description

KBANK is the third largest commercial bank in Thailand according to loan outstanding. The bank focuses on SME lending which accounts for 28% of its loan book.

Source: Kasikorn Bank, Bloomberg, UOB Kay Hian

- **Softened yoy GDP forecasts for 2026.** Kasikorn Research (KResearch) forecasts Thailand GDP to be 2% and 1.6% for 2025 and 2026, respectively. KResearch expects a further policy rate cut by 25bp to 1.00% in Feb 26. Meanwhile, the USD/THB exchange rate is forecast to be 32.8 at end-2026.
- **Results largely in line with guided targets.** Management said results were largely in line with previously guided targets including: a) NIM was 3.23% in 2025, slightly below target of 3.3-3.5%; b) loan growth contracted 0.28% yoy in 2025, aligned with KBANK's expectation to contract yoy; c) credit cost was 163bp in 2025, slightly lower than the expected 165bp; and d) cost to income ratio was 43.56% in 2025, in line with the target of low to mid-40s.
- **Loan contraction yoy in 2025.** The loan portfolio grew 2.5% qoq in 4Q25, driven by corporate loan and retail loan (mainly housing loan) expansion by 1.8% and 3.4% respectively. Meanwhile, the loan portfolio contracted 0.28% yoy. For the "You Fight We Help" programme, the exposure from this programme remains at 1% of total loan portfolio.
- **Seasonal high of opex in 4Q.** The operating expenses (opex) were reported at Bt23b, up 3% yoy and 10% qoq in 4Q25. The CFO said that the qoq increase in opex in 4Q25 was seasonal and moved at the same pace with the past few years. Moreover, KBANK set the budget to invest in Information technology (IT) systems at 3.5% of revenue per year to support the continuing improvement in their system.
- **A slight deterioration in asset quality outlook.** KBANK set provision expenses of Bt10.3b in 4Q25, increasing 1% qoq. The NPL ratio increased slightly from 3.19% in 3Q25 to 3.20% in 4Q25. Meanwhile, the coverage ratio decreased slightly from 166% to 163% in 4Q25. In addition, the underperforming loan (stage 2) and NPL loan (stage 3) increased qoq in 4Q25 from the tightening criteria and management judgement for loan classification. However, the rise did not come from the higher inflow. The CFO said that we might see stage 2 and 3 fluctuate qoq but reaffirms that they should be stable yoy, which represents a better asset quality outlook.

Valuation/Recommendation

- **Maintain HOLD with a lower target price of Bt185.00 (previous: Bt200),** based on the Gordon Growth Model (cost of equity: 11%, long-term growth: 2%). This implies 0.73x 2026F P/B, +1.5SD to its five-year mean.

Earnings Revision/Risk

- We cut KBANK's 2026-27 earnings forecasts downward by 8.7% and 8.5% respectively, to reflect the absent of investment gain in the future and the higher credit cost outlook pressured by the gloomy economic outlook.

Share Price Catalyst

- Sooner-than-expected normalisation in credit costs.

Environment, Social, Governance (ESG) Updates

CG Report: 5

SET ESG Rating: AAA

Environmental

- Committing to net zero emissions in its operations by 2030.
- Committing to reducing greenhouse gas emissions in the bank's portfolio.
- Being the leader in innovative "Green Finance" in Thailand.

Social

- Safeguarding customer data security and privacy.
- Respect for human rights and diversity.

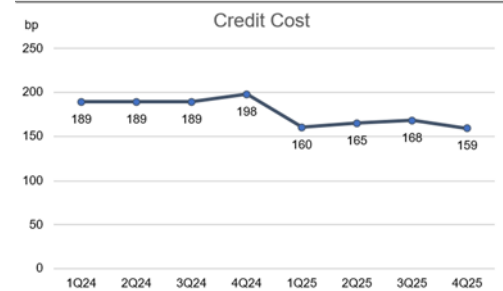
Governance

2025 Financial Targets

	2025 Actual	2025 Target	2024 Actual
NIM	3.23%	3.3-3.5%	3.64%
Loan Growth	-0.28% yoy	Flat	+0.57%
Net fee income	+5.85% yoy	Mid to High-Single Digit	6.73%
Cost to income	43.56%	Low to Mid-40s	44.09%
Credit cost	163bp	140-160 bps	189bp

Source: KBANK, UOB Kay Hian

Credit Cost (bp)



Source: KBANK, UOB Kay Hian

PE Band



Source: KBANK, UOB Kay Hian

P/B Band



Source: KBANK, UOB Kay Hian

- Ensuring the business operates under good corporate governance practices.

Profit & Loss

Year to 31 Dec (Btm)	2025	2026F	2027F	2028F
Interest income	173,625	162,125	163,087	169,302
Interest expense	(36,473)	(33,229)	(38,011)	(40,834)
Net interest income/(expense)	137,152	128,896	125,076	128,469
Fees & Commissions	35,389	33,541	33,617	34,496
Income From Insurance	(1,743)	226	329	422
Net Trading Income	19,725	17,122	17,402	17,818
Other Income	4,277	3,803	3,835	3,914
Non-Interest Income	57,648	54,692	55,183	56,650
Total Income	194,800	183,588	180,258	185,119
Staff Costs	(42,876)	(39,319)	(38,916)	(40,133)
Other Operating Expense	(41,973)	(41,083)	(39,889)	(40,842)
Pre-Provision Profit	109,952	103,187	101,453	104,144
Loan Loss Provision	(40,312)	(39,380)	(35,346)	(36,588)
Pre-tax profit	69,640	63,807	66,107	67,556
Tax	(13,871)	(12,761)	(13,221)	(13,511)
Minorities	(6,204)	(5,105)	(5,289)	(5,405)
Net profit	49,565	45,941	47,597	48,641
Net profit (adj.)	49,565	45,941	47,597	48,641

Balance Sheet

Year to 31 Dec (Btm)	2025	2026F	2027F	2028F
Cash With Central Bank	54,049	515,815	482,185	420,604
Govt Treasury Bills & Securities	1,248,260	1,167,756	1,194,256	1,270,118
Interbank Loans	559,861	568,401	578,741	599,620
Customer Loans	2,352,770	2,399,268	2,445,423	2,533,146
Investment Securities	53,146	56,151	57,316	59,367
Derivative Receivables	59,450	54,790	54,918	56,776
Associates & JVs	15,001	15,001	15,001	15,001
Properties & Other Fixed Assets	117,412	118,344	118,909	120,767
Goodwill & Intangible Assets	31,514	31,514	31,514	31,514
Other Assets	67,154	71,614	73,309	75,756
Total assets	4,558,618	4,998,655	5,051,573	5,182,669
Interbank Deposits	207,482	201,354	203,462	210,573
Customer Deposits	2,850,387	2,874,007	2,921,522	3,025,898
Bills Payable	33,878	33,878	33,878	33,878
Derivative Payables	38,745	37,615	38,009	39,331
Subordinated Debts	64,478	539,287	550,166	572,696
Other Liabilities	133,891	135,461	137,268	140,640
Insurance Fund Liabilities	515,896	490,101	465,596	442,316
Total liabilities	3,844,756	4,311,703	4,349,901	4,465,331
Shareholders' funds	581,146	600,596	621,701	643,827
Minority interest	92,622	86,354	79,971	73,511
Total Equity & Liabilities	4,518,524	4,998,654	5,051,572	5,182,669

Operating Ratios

Year to 31 Dec (Btm)	2025	2026F	2027F	2028F
Capital Adequacy				
Tier-1 CAR	18	18	18	18
Total CAR	20	20	20	20
Total Assets/Equity	8	8	8	8
Tangible Assets/Tangible Common Equity	8	9	9	8
Asset Quality				
NPL Ratio	3	3	3	3
Loan Loss Coverage	163	164	163	163
Loan Loss Reserve/Gross Loans	6	6	6	6
Increase in NPLs	1	1	0	4
Credit Cost (bp)	161	156	138	139
Liquidity				
Loan/Deposit Ratio	83	83	84	84
Liquid Assets/Short-Term Liabilities	60	72	71	70
Liquid Assets/Total Assets	41	45	45	44

Key Metrics

Year to 31 Dec (%)	2025	2026F	2027F	2028F
Growth				
Net Interest Income, yoy Chg	(8)	(6)	(3)	(3)
Fees & Commissions, yoy Chg	6	(5)	0	0
Pre-Provision Profit, yoy Chg	(1)	(6)	(2)	(2)
Net Profit, yoy Chg	1	(7)	4	4
Customer Loans, yoy Chg	(1)	2	2	2
Profitability				
Net Interest Margin	3	3	3	3
Cost/Income Ratio	44	44	44	44
Adjusted ROA	1	1	1	1
Reported ROE	9	8	8	8
Adjusted ROE	9	8	8	8
Valuation				
P/BV	1	1	1	1
P/NTA	1	1	1	1
Adjusted P/E	9	10	10	9
Dividend Yield	6	6	6	6

Krung Thai Bank (KTB TB)

4Q25: Results In Line; A Sharp Drop In Investment Gain

Highlights

- KTB reported a net profit of Bt10.8b in 4Q25, down 2% yoy and 26% qoq.
- We expect a share buyback programme in 2026.
- Maintain BUY with an unchanged target price of Bt32.00.

4Q25 Results

Year to 31 Dec (Btm)	4Q25	3Q25	4Q24	qoq chg (%)	yoy chg (%)
Total gross loans	2,736,278	2,614,944	2,722,954	4.6	0.5
Net interest income	25,169	25,871	29,613	(2.7)	(15.0)
Non-interest income	12,474	16,655	9,296	(25.1)	34.2
Loan loss provision	(7,096)	(7,202)	(6,725)	(1.5)	5.5
Non-Interest Expenses	(15,469)	(16,031)	(17,417)	(3.5)	(11.2)
Pre-provision operating profit	22,174	26,496	21,493	(16.3)	3.2
Net income	10,773	14,620	10,990	(26.3)	(2.0)
EPS (Bt)	0.77	1.05	0.79	(26.3)	(2.0)
Ratio (%)					
NPL Ratio	2.90	2.88	2.99		
Loan loss coverage ratio (%)	204	207	189		
Net interest margin (NIM %)	2.63	2.74	3.28		
Credit cost (bp)	106	108	101		
Cost to income (%)	41	38	45		
CET1 ratio %	18.4	18.8	17.9		

Source: KTB, UOB Kay Hian

Analysis

- **4Q25 results in line.** Krung Thai Bank (KTB) reported a 4Q25 net profit of Bt10.8b, -2% yoy and -26% qoq. The results are in line with consensus forecasts but below our estimate by 10%. KTB's pre-provision operating profit increased 3% yoy but dropped 16% qoq in 4Q25.
- **Loan portfolio grew qoq in 4Q25.** KTB reported outstanding loans of around Bt2.74t in 4Q25, up 0.5% yoy and 5% qoq. In 2025, the loan portfolio grew 0.5% yoy.
- **NII weakened yoy and qoq.** KTB reported a net interest income (NII) of Bt25.2b in 4Q25 (-15% yoy, -3% qoq). Meanwhile, NIM contracted from 2.74% in 3Q25 to 2.63% in 4Q25, pressured by the lower lending rate environment.

Key Financials

Year to 31 Dec (Btm)	2024	2025	2026F	2027F	2028F
Net interest income	119,114.8	105,780.8	97,069.8	101,858.3	103,187.4
Non-Interest Income	41,100.5	54,847.1	45,769.8	47,745.9	48,786.2
Net profit (rep./act.)	44,968.5	48,228.6	43,164.7	45,145.8	46,578.9
Net profit (adj.)	44,968.5	48,228.6	43,164.7	45,145.8	46,578.9
EPS (Bt)	3.2	3.4	3.1	3.2	3.3
PE (x)	8.6	8.0	9.0	8.6	8.3
P/B (x)	0.9	0.8	0.8	0.8	0.8
Dividend yield (%)	5.6	7.5	6.7	7.1	7.3
Net int margin (%)	3.3	2.9	2.5	2.6	2.6
Cost/Income Ratio (%)	42.9	40.3	41.0	41.1	40.8
Loan loss cover (%)	188.6	203.6	197.9	195.9	190.8
Consensus net profit	n.a	n.a	48,227.3	45,590.0	46,962.7
UOBKH/Consensus (x)	n.a	n.a	0.9	1.0	1.0

Source: Krung Thai Bank, Bloomberg, UOB Kay Hian

BUY (Maintained)

Share Price	Bt27.75
Target Price	Bt32.00
Upside	15.3%

Analyst(s)

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Stock Data

GICS Sector	Financials
Bloomberg ticker	KTB TB
Shares issued (m)	13,976.1
Market cap (Btm)	405,305.8
Market cap (US\$m)	13,050.8
3-mth avg daily t'over (US\$m)	37.0

Price Performance (%)

52-week high/low			Bt29.5/Bt20.1	
1mth	3mth	6mth	1yr	YTD
1.8	14.8	36.8	32.4	2.6

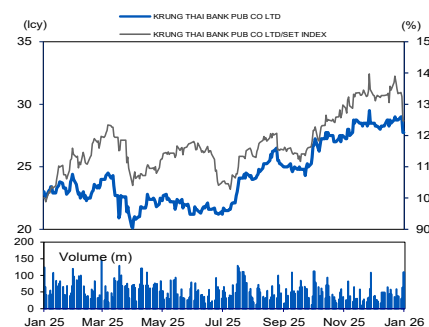
Major Shareholders

FIDF (MOF)	55.07
Thai NVDR	8.71
Vayupak No.1 Fund	4.00

Balance Sheet Metrics

FY26 NAV/Share (Bt)	34.2
FY26 CAR Tier 1 (%)	18.5

Price Chart



Source: Bloomberg

Company Description

One of the largest commercial banks with roughly 15% share of the credit market. The bank has a strong focus on corporate lending, which accounts for 31% of its loan book.

- **Significant drop in investment gain.** KTB reported a non-interest income (non-II) of Bt12.5b in 4Q25 (+34% yoy, -25% qoq). There was a gain on financial instruments measured at fair value through profit or loss (FVPL) of Bt2.2b in 4Q25 (3Q25: Bt4.6b, 2Q25: Bt2.6b). Meanwhile, there was also an investment gain of Bt348m in 4Q25, dropping significantly qoq from Bt1.87b in 3Q25. We expect investment gains to remain low in the next few quarters, similar to 4Q25, as there are limited debt securities available to realise gains going forward.
- **Credit cost fell qoq.** NPL ratio increased slightly from 2.88% in 3Q25 to 2.90% in 4Q25. The bank set aside provision expenses of Bt7.1b in 4Q25 (+6% yoy, -2% qoq). As a result, credit costs declined 2bp qoq to 106bp in 4Q25 (3Q25: 108bp, 2Q25: 122bp). Meanwhile, coverage ratio was 204% in 4Q25, which is a sufficiently strong cushion to buffer against future uncertainties.
- **Continue to expect a share buyback programme in 2026.** KTB had modified a share buyback regulation during its shareholder meeting in mid-25. We continue to expect a share buyback programme in 2026 as its P/B valuation of around 0.8x at its current price is under book value. We expect this potential share buyback programme to be the catalyst that supports its share price.

Valuation/Recommendation

- **Maintain BUY with an unchanged target price of Bt32.00.** We use the Gordon Growth Model (cost of equity: 11%, long-term growth: 2%). This implies 0.9x 2026F P/B.

Earnings Revision/Risk

- We revise KTB's 2026-27 earnings forecasts downward by 6.4% and 6.3%, respectively, to reflect: a) an absence of investment gain, and b) a higher provisioning due to the worsening economic outlook.

Share Price Catalyst

- A share buyback programme being initiated.

Environment, Social, Governance (ESG) Updates

CG Report: 5

SET ESG Rating: AAA

Environmental

- The bank set a long-term target to reduce GHG emissions by 30% by 2030 for operations within the bank, compared with the base year 2022.
- The emissions reduction target was set at 3%. The reduction plan aims to reduce GHG emissions by 1,700 tonnes of carbon dioxide equivalent.

Social

- Human rights. No criteria or conditions of employment discrimination are specified but KTB aims to provide equal opportunities for employment.
- Community involvement. The bank believes that a robust economic foundation is key to a thriving community.

Governance

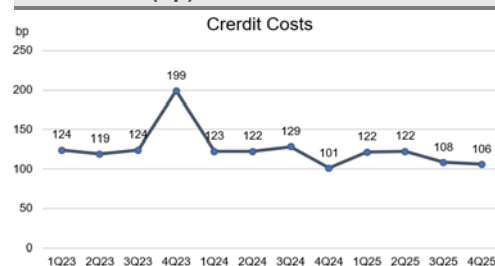
- The bank places great importance on conducting its business.

2025 Financial Targets

	2025 Actual	2025 Target	2024 Actual
Loan Growth	+0.5% yoy	Flat	+5%
NIM	2.82%	2.9-3.2%	3.29%
Cost to income	40.3%	Low to Mid-40s	43.2%
NPL ratio	2.9%	<3.25%	2.99%
Credit cost (bp)	114b	105-125bp	117bp
Coverage ratio	203.6%	>170%	188.6%

Source: KTB, UOB Kay Hian

Credit Cost (bp)



Source: KTB, UOB Kay Hian

PE Band



Source: KTB, UOB Kay Hian

P/B Band



Source: KTB, UOB Kay Hian

Profit & Loss

Year to 31 Dec (Btm)	2025	2026F	2027F	2028F
Interest income	147,807	134,059	137,230	141,093
Interest expense	(42,027)	(36,989)	(35,372)	(37,905)
Net interest income/(expense)	105,781	97,070	101,858	103,187
Fees & Commissions	22,957	21,447	22,093	22,741
Net Trading Income	17,949	12,236	12,697	13,051
Other Income	13,940	12,087	12,956	12,994
Non-Interest Income	54,847	45,770	47,746	48,786
Total Income	160,628	142,840	149,604	151,974
Staff Costs	(26,922)	(24,271)	(25,271)	(25,666)
Other Operating Expense	(37,844)	(34,340)	(36,187)	(36,404)
Pre-Provision Profit	95,861	84,228	88,147	89,904
Loan Loss Provision	(30,760)	(25,612)	(26,840)	(26,651)
Pre-tax profit	65,101	58,616	61,306	63,252
Tax	(12,880)	(11,137)	(11,648)	(12,018)
Minorities	(3,992)	(4,314)	(4,512)	(4,656)
Net profit	48,229	43,165	45,146	46,579
Net profit (adj.)	48,229	43,165	45,146	46,579

Balance Sheet

Year to 31 Dec (Btm)	2025	2026F	2027F	2028F
Cash With Central Bank	61,745	56,270	57,941	58,881
Govt Treasury Bills & Securities	501,042	451,193	455,704	462,184
Interbank Loans	538,962	618,060	647,529	659,698
Customer Loans	2,550,433	2,629,726	2,718,124	2,769,715
Investment Securities	63,785	70,047	73,099	74,470
Derivative Receivables	73,819	81,189	84,106	86,185
Associates & JVs	22,261	22,261	22,261	22,261
Properties & Other Fixed Assets	52,323	57,264	59,776	62,177
Goodwill & Intangible Assets	24,305	24,305	24,305	24,305
Other Assets	44,643	44,113	45,133	45,776
Total assets	3,933,319	4,054,429	4,187,979	4,265,653
Interbank Deposits	274,137	284,580	293,713	298,609
Customer Deposits	2,864,171	2,934,686	3,021,629	3,070,946
Bills Payable	5,722	5,722	5,722	5,722
Derivative Payables	63,691	73,945	76,040	77,297
Subordinated Debts	124,740	140,616	152,285	150,219
Other Liabilities	113,835	110,773	112,818	114,270
Total liabilities	3,446,297	3,550,322	3,662,208	3,717,063
Shareholders' funds	464,830	479,277	498,336	518,447
Minority interest	22,793	25,430	28,036	30,744
Total Equity & Liabilities	3,933,920	4,055,030	4,188,579	4,266,254

Cash Flow

Year to 31 Dec (Btm)	2025	2026F	2027F	2028F
Capital Adequacy				
Tier-1 CAR	19	18	19	19
Total CAR	21	20	21	21
Total Assets/Equity	8	8	8	8
Tangible Assets/Tangible Common Equity	9	9	9	9
Asset Quality				
NPL Ratio	3	3	3	3
Loan Loss Coverage	204	198	196	191
Loan Loss Reserve/Gross Loans	7	7	6	6
Increase in NPLs	(2)	2	(2)	0
Credit Cost (bp)	113	92	94	91
Liquidity				
Loan/Deposit Ratio	89	90	90	90
Liquid Assets/Short-Term Liabilities	35	35	35	35
Liquid Assets/Total Assets	28	28	28	28

Key Metrics

Year to 31 Dec (%)	2025	2026F	2027F	2028F
Growth				
Net Interest Income, yoy Chg	(11)	(8)	5	5
Fees & Commissions, yoy Chg	3	(7)	3	3
Pre-Provision Profit, yoy Chg	5	(12)	5	5
Net Profit, yoy Chg	7	(10)	5	5
Customer Loans, yoy Chg	0	3	3	3
Profitability				
Net Interest Margin	3	3	3	3
Cost/Income Ratio	40	41	41	41
Adjusted ROA	1	1	1	1
Reported ROE	11	9	9	9
Adjusted ROE	11	9	9	9
Valuation				
P/BV	1	1	1	1
P/NTA	1	1	1	1
Adjusted P/E	8	9	9	8
Dividend Yield	8	7	7	7

SCB X (SCB TB)

4Q25: Results Miss; Huge Reduction In Investment Gains To Drag Future Earnings

Highlights

- SCB reported a net profit of Bt10.1b in 4Q25, down 13% yoy and 16% qoq.
- SCB also guided lower credit costs in 2026.
- Maintain HOLD with a lower target price of Bt132.00 (previous: Bt144.00).

4Q25 Results

Year to 31 Dec (Btm)	4Q25	3Q25	4Q24	qoq chg (%)	yoy chg (%)
Total gross loans	2,380,565	2,380,417	2,429,152	0.0	(2.0)
Net interest income	28,253	29,413	32,452	(3.9)	(12.9)
Non-interest income	13,321	14,151	11,377	(5.9)	17.1
Loan loss provision	(10,964)	(10,823)	(9,799)	1.3	11.9
Non-Interest Expenses	(17,644)	(17,458)	(18,702)	1.1	(5.7)
Pre-provision operating profit	23,930	26,106	25,127	(8.3)	(4.8)
Net income	10,144	12,056	11,707	(15.9)	(13.4)
EPS (Bt)	3.01	3.58	3.48	(15.9)	(13.4)
Ratio (%)					
NPL Ratio	3.29	3.30	3.4		
Loan loss coverage ratio (%)	161	162	158		
Net interest margin (NIM %)	3.24	3.44	3.88		
Reported Credit cost (bp)	186	182	162		
Cost to income (%)	42.4	40	43		
CET1 ratio %	17.9	17.7	17.4		

Source: SCB, UOB Kay Hian

Analysis

- 4Q25 results miss consensus estimates.** SCB X (SCB) reported 4Q25 net profit of Bt10.1b (-13% yoy, -16% qoq). The results were in line with our forecasts but missed consensus estimates by 6%. Pre-provision operating profit declined 5% yoy and 8% qoq in 4Q25.
- Forecasts 2026 GDP growth to be the lowest in over 30 years.** SCB Economic Intelligence Center (SCB EIC) forecasts 2026 GDP at 1.6%, which is the lowest non-crisis growth in over 30 years, to reflect domestic vulnerabilities and fiscal constraints. SCB EIC expects another policy rate cut by 25bp down to 1.00% in 1H26.

Key Financials

Year to 31 Dec (Btm)	2024	2025	2026F	2027F	2028F
Net interest income	129,423.9	119,117.1	111,081.1	112,348.4	116,276.9
Non-Interest Income	42,949.5	52,668.9	41,294.0	42,036.2	43,774.6
Net profit (rep./act.)	43,943.0	47,488.0	43,025.3	45,827.2	47,823.4
Net profit (adj.)	43,943.0	47,488.0	43,025.3	45,827.2	47,823.4
EPS (Bt)	13.0	14.1	12.8	13.6	14.2
PE (x)	10.6	9.8	10.8	10.1	9.7
P/B (x)	1.0	0.9	0.9	0.9	0.9
Dividend yield (%)	8.9	8.2	7.4	8.0	8.3
Net int margin (%)	4.0	3.6	3.3	3.3	3.3
Cost/income Ratio (%)	42.3	40.6	39.7	38.6	37.4
Loan loss cover (%)	158.0	160.8	164.6	166.7	169.8
Consensus net profit	n.a	n.a	47,860.5	45,255.1	47,009.7
UOBKH/Consensus (x)	n.a	n.a	0.9	1.0	1.0

Source: SCB X, Bloomberg, UOB Kay Hian

HOLD (Maintained)

Share Price	Bt139.50
Target Price	Bt132.00
Upside	-5.38%
Previous TP	Bt144.00

Analyst(s)

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Stock Data

GICS Sector	Financials
Bloomberg ticker	SCB TB
Shares issued (m)	3,367.1
Market cap (Btm)	469,711.6
Market cap (US\$m)	15,124.7
3-mth avg daily t'over (US\$m)	46.1

Price Performance (%)

52-week high/low Bt142.0/Bt112.0

1mth	3mth	6mth	1yr	YTD
2.6	6.5	17.2	14.8	0.4

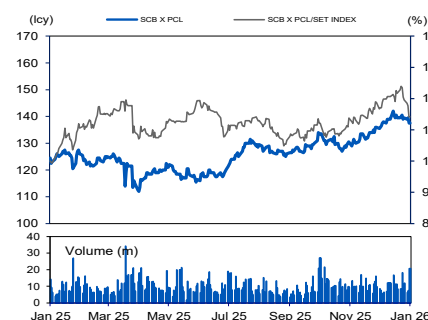
Major Shareholders

	%
His Majesty King Maha Vajiralongkorn	23.58
Vayupak Fund 1	23.32
Thai NVDR	6.18

Balance Sheet Metrics

	%
FY26 NAV/Share (Bt)	148.5
FY26 CAR Tier 1 (%)	18.5

Price Chart



Source: Bloomberg

Company Description

One of the largest commercial banks with roughly 15% share of Thailand's credit market. The bank has a strong focus on retail lending, which accounts for 46% of its loan book.

- **Neutral tone at analyst meeting.** We attended SCB's analyst meeting, and the tone was neutral. Management stated that the company will aim to grow its loan portfolio selectively and maintain a prudent approach towards its lending policy. SCB also released its 2026 financial targets.
- **Loan portfolio growth to resume in 2026.** The loan portfolio was flat qoq in 4Q25. In 2025, loan portfolio contracted 2% yoy. SCB has set its loan growth target in 2026 to low to mid-single-digit. As only corporate loans grew 2% yoy in 2025, we expect SCB to selectively and mainly focus on its corporate loan segment first to ensure portfolio quality.
- **Rate cut cycle continues to pressure NIM.** The bank NII declined 13% yoy and 4% qoq in 4Q25. NIM contracted from 3.44% to 3.24% in 4Q25. Overall, NIM was reported at 3.44% in 2025. SCB set the NIM target for 2026 at 3.0-3.2%, reflecting the expectation of a 25bp rate cut in 1H26.
- **SCB admits investment gains would fall considerably from now on.** Non-interest income (non-II) increased 17% yoy but fell 7% qoq in 4Q25. Meanwhile, investment and trading income was at Bt2.5b in 4Q25 (+107% yoy, -25% qoq). This is one of the key items that boosted net profit in 4Q25 and during 2025. However, management said that investment and trading income is unlikely to reach 2025's highs, but will surpass 2024's levels due to the fact that the company's investment sources are currently well-diversified.
- **Guidance for a lower credit cost yoy in 2026.** SCB set provision expenses of Bt11b in 4Q25, +1.3% qoq. Credit cost rose 4bp qoq to 186bp in 4Q25. For the provisioning, there was a management overlay of Bt4.5b during 2025 (vs Bt1.5b in 4Q25). Overall, credit cost slightly decreased from 176bp in 2024 to 174bp in 2025. Excluding management overlay, the normal credit cost should be 155bp in 2025. Moreover, SCB guided for the 2026 credit cost to be 135-155bp. Therefore, we should see an improvement in credit cost yoy in 2026. We have also forecast 2026 credit cost at 156bp, near the upper bound of SCB's target in 2026.

Valuation/Recommendation

- **Maintain HOLD with a lower target price of Bt132.00 (previous: Bt144.00),** based on the Gordon Growth Model (cost of equity: 11%, long-term growth: 2%). This implies 0.9x 2026F P/B, +1SD to its five-year mean.

Earnings Revision/Risk

- We revise SCB's 2025-27 earnings forecasts downward by 7.3% and 7.4% respectively, to reflect: a) the higher credit cost outlook due to the gloomy economic outlook, and b) the significant increase of investment gain and trading according to the guidance.

Share Price Catalyst

- A capital management announcement.

Environment, Social, Governance (ESG) Updates

CG Report: 5

SET ESG Rating: AA

Environmental

- **Low-carbon buildings.** To enhance energy efficiency, adopt eco-friendly air conditioners, and opt for highly efficient machinery and equipment.
- **Electric vehicles.** 100% adoption of electric vehicles by 2028.

Social

- **Social wellbeing.** SCB continues the initiative "Access to Water", which is fundamental to every walk of life and agriculture.

Governance

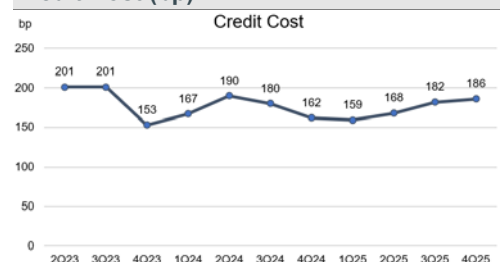
- Established a sustainability governance structure at the group level, with the aim of integrating sustainability principles and practices.

2026 Financial Targets

	2026 Targets	2025 Actual	2025 Target
Loan growth	Low-to-mid single digit	-2.1% yoy	1-3%
NIM	3.0-3.2%	3.44%	3.6-3.8%
Net fee income growth	Mid-to-high single digit	2.6%	2-4%
Cost to income	Low-to-mid 40s	40.5%	42-44%
Credit cost (bp)	135-155bp	174bp (normal 155bp)	150-170bp

Source: SCB, UOB Kay Hian

Credit Cost (bp)



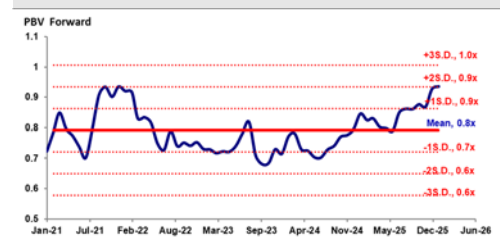
Source: SCB, UOB Kay Hian

PE Band



Source: SCB, UOB Kay Hian

P/B Band



Source: SCB, UOB Kay Hian

Profit & Loss

Year to 31 Dec (Btm)	2025	2026F	2027F	2028F
Interest income	155,979	143,879	146,717	154,159
Interest expense	(36,862)	(32,798)	(34,369)	(37,882)
Net interest income/(expense)	119,117	111,081	112,348	116,277
Fees & Commissions	31,059	28,200	28,757	30,215
Income From Insurance	0	0	0	0
Net Trading Income	17,429	10,222	10,408	10,687
Other Income	4,181	2,872	2,872	2,872
Non-Interest Income	52,669	41,294	42,036	43,775
Total Income	171,786	152,375	154,385	160,051
Staff Costs	(36,396)	(30,759)	(31,432)	(32,460)
Other Operating Expense	(33,376)	(29,730)	(28,168)	(27,328)
Pre-Provision Profit	102,013	91,886	94,785	100,263
Loan Loss Provision	(41,469)	(37,574)	(36,971)	(39,953)
Pre-tax profit	60,544	54,312	57,814	60,310
Tax	(12,324)	(10,862)	(11,563)	(12,062)
Minorities	(732)	(424)	(424)	(424)
Net profit	47,488	43,025	45,827	47,823
Net profit (adj.)	47,488	43,025	45,827	47,823

Balance Sheet

Year to 31 Dec (Btm)	2025	2026F	2027F	2028F
Cash With Central Bank	43,867	69,688	47,110	48,400
Govt Treasury Bills & Securities	427,961	376,994	384,355	416,459
Interbank Loans	621,624	538,555	587,816	611,861
Customer Loans	2,233,065	2,275,435	2,335,571	2,398,002
Investment Securities	132,516	133,095	135,953	139,640
Derivative Receivables	48,302	47,352	48,217	49,503
Associates & JVs	2,025	2,025	2,025	2,025
Properties & Other Fixed Assets	74,718	74,240	75,825	78,496
Goodwill & Intangible Assets	22,839	22,839	22,839	22,839
Other Assets	43,827	42,173	42,731	43,691
Total assets	3,650,742	3,582,396	3,682,443	3,810,917
Interbank Deposits	281,009	272,534	277,502	284,994
Customer Deposits	2,563,315	2,549,171	2,602,157	2,672,715
Bills Payable	10,097	10,097	10,097	10,097
Derivative Payables	44,837	44,438	45,347	46,574
Subordinated Debts	120,494	80,494	109,242	143,962
Other Liabilities	129,281	119,154	119,657	122,113
Insurance Fund Liabilities	0	0	0	0
Total liabilities	3,149,034	3,075,888	3,164,002	3,280,454
Shareholders' funds	495,313	500,112	512,046	524,067
Minority interest	6,396	6,396	6,396	6,396
Total Equity & Liabilities	3,650,742	3,582,396	3,682,443	3,810,917

Operating Ratios

Year to 31 Dec (Btm)	2025	2026F	2027F	2028F
Capital Adequacy				
Tier-1 CAR	18	19	18	18
Total CAR	19	20	19	19
Total Assets/Equity	7	7	7	7
Tangible Assets/Tangible Common Equity	8	7	7	8
Asset Quality				
NPL Ratio	3	3	3	3
Loan Loss Coverage	161	165	167	170
Loan Loss Reserve/Gross Loans	6	6	6	6
Increase in NPLs	(1)	(3)	(3)	2
Credit Cost (bp)	172	156	151	159
Liquidity				
Loan/Deposit Ratio	87	89	90	90
Liquid Assets/Short-Term Liabilities	38	35	35	36
Liquid Assets/Total Assets	30	28	28	28

Key Metrics

Year to 31 Dec (%)	2025	2026F	2027F	2028F
Growth				
Net Interest Income, yoy Chg	(8)	(7)	1	1
Fees & Commissions, yoy Chg	0	(9)	2	2
Pre-Provision Profit, yoy Chg	3	(10)	3	3
Net Profit, yoy Chg	8	(9)	7	7
Customer Loans, yoy Chg	(2)	2	3	3
Profitability				
Net Interest Margin	4	3	3	3
Cost/Income Ratio	41	40	39	37
Adjusted ROA	1	1	1	1
Reported ROE	10	9	9	9
Adjusted ROE	10	9	9	9
Valuation				
P/BV	1	1	1	1
P/NTA	1	1	1	1
Adjusted P/E	10	11	10	10
Dividend Yield	8	7	8	8

Betagro (BTG TB)

4Q25 Results Preview: Earnings Still Expected To Drop QOQ; Limited Upside

Highlights

- We expect BTG's 4Q25 net profit to come in at Bt948m (-19% qoq and -4% qoq). Core profit for 4Q25 is estimated at Bt836m (-29% qoq and -17% yoy).
- For 1Q26, we expect earnings to improve qoq on higher domestic livestock prices. However, we forecast a yoy decline in 1H26 earnings due to a high base.
- Downgrade to HOLD with a higher target price of Bt21.00 (previous: Bt20.00).

Analysis

4Q25 Earnings Preview

Year to 31 Dec (Btm)	4Q25F	4Q24	3Q25	yoy(%)	qoq(%)
Sales	29,598.6	30,041.9	30,514.0	-1.5%	-3.0%
Gross Profit	4,410.2	4,485.1	4,577.1	-1.7%	-3.6%
SGA	3,241.7	2,889.1	3,122.3	12.2%	3.8%
Pre-tax Profit	1,277.3	1,262.4	1,329.3	1.2%	-3.9%
Net Profit	948.1	983.0	1,166.5	-3.6%	-18.7%
Core Profit	836.1	1,004.4	1,180.5	-16.8%	-29.2%
EPS (Bt)	0.49	0.51	0.60	-3.6%	-18.7%
Gross Margin (%)	14.9%	14.9%	15.0%	0.0%	-0.1%
%SG&A/revenue	-11.1%	-10.9%	-10.5%	-0.2%	-0.6%
Net Margin (%)	3.2%	3.3%	3.8%	-0.1%	-0.6%

Source: BTG, Bloomberg, UOB Kay Hian

- **Softer 4Q25 earnings momentum.** We forecast Betagro's (BTG) 4Q25 net profit coming in at Bt948m (-19% qoq and -4% yoy). Core profit for 4Q25 is expected to be Bt836m (-29% qoq and -17% yoy).
- **Consistent profitability in 4Q25.** Gross margin is projected to be 14.9% (flat qoq and yoy), supported by a product mix, particularly from higher sales of processed food and the export business.
- **Revenue pressured by low ASPs qoq.** Sales in 4Q25 are expected to decline 2% yoy and 3% qoq, following lower average domestic swine prices in 4Q25 qoq and yoy, although this should be partly offset by higher volume growth. We expect the SG&A-to-sales ratio to rise to 11.1% qoq, supported by higher marketing expenses.

Key Financials

Year to 31 Dec (Btm)	2023	2024	2025F	2026F	2027F
Net turnover	108,638.0	114,231.7	122,100.4	124,570.7	128,215.4
EBITDA	4,231.2	9,041.8	10,999.4	9,520.1	10,418.4
Operating profit	(336.6)	4,069.7	8,225.7	6,527.1	7,178.5
Net profit (rep./act.)	(1,398.2)	2,466.2	6,607.4	4,807.5	5,375.1
Net profit (adj.)	(1,468.4)	2,537.7	6,546.7	4,807.5	5,375.1
EPS	(0.8)	1.3	3.4	2.5	2.8
PE (x)	(22.0)	12.7	4.9	6.7	6.0
P/B (x)	1.3	1.2	1.0	0.9	0.8
EV/EBITDA (x)	15.2	7.2	5.5	6.2	5.6
Dividend yield (%)	6.0	1.5	6.2	4.6	5.1
Net margin (%)	(1.3)	2.2	5.4	3.9	4.2
Net debt/(cash) to equity(%)	70.6	70.5	43.2	36.6	29.0
Interest cover (x)	6.3	11.3	15.1	13.5	15.8
ROE (%)	(5.2)	8.9	18.6	14.9	15.7
Consensus net profit	n.a	n.a	6,637.7	4,597.9	4,873.8
UOBKH/Consensus (x)	n.a	n.a	1.0	1.0	1.1

HOLD (Downgraded)

Share Price	Bt18.60
Target Price	Bt21.00
Upside	+12.90%
Previous TP	Bt20.00

Analyst(s)

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Assistant Analyst(s)

Nichapa Ratchabandit

Stock Data

GICS Sector	Consumer Staples
Bloomberg ticker	BTG TB
Shares issued (m)	1,909.2
Market cap (Btm)	35,510.9
Market cap (US\$m)	1,143.4
3-mth avg daily t'over (US\$m)	2.0

Price Performance (%)

52-week high/low	Bt24.6/Bt15.5
1mth	5.7
3mth	10.7
6mth	2.2
1yr	6.3
YTD	2.2

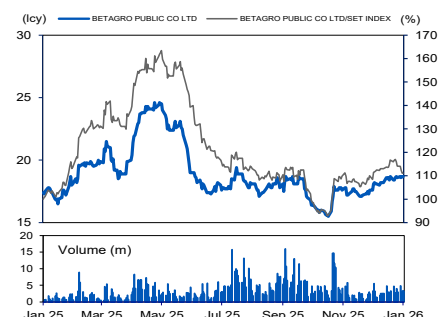
Major Shareholders

	%
BTG	37.83
TAE HK Investment Limited	20.67
Ms. Jenjira Taepaisitpong	1.82

Balance Sheet Metrics

	%
FY26 NAV/Share (XX\$)	-
FY26 Net Debt/Share (XX\$)	-

Price Chart



Source: Bloomberg

Company Description

Source: BTG, Bloomberg, UOB Kay Hian

- **A less exciting outlook for 1H26 earnings.** We expect 1Q26 earnings to improve qoq from the higher gross profit margin qoq, driven by higher domestic livestock prices, with current swine and chicken prices are at Bt68-70/kg (+3% mom) and at Bt40-41/kg (+5% mom), respectively. The livestock prices are likely to stay at this level until Feb 26 due to Chinese New Year demand and the upcoming Thailand election. Management also guided continued positive momentum qoq in the export business in 1Q26. However, 1Q26 earnings are expected to fall yoy, given a high base and limited further downside in raw material prices, especially soybean meal and corn, which already increased in Jan 26 and are expected to remain on an uptrend.

Valuation/Recommendation

- **Downgrade to HOLD with a higher target price of Bt21.00 (previously Bt20.00)** based on 2026 EPS. We peg its PE target to its three-year PE, at -1SD of 8.5x. Earnings in 1H26 are also likely to fall yoy due to a high domestic livestock price base in 1H25. We expect 1H26 earnings to remain unexciting, as domestic swine prices are at average levels. In addition, following the recent strong share price performance, we believe the stock price may be limited, as the near-term catalyst appears less compelling.

Earnings Revision/Risk

- We have revised up our 2026 earnings forecast by 5% to reflect a higher-than-expected gross profit margin, supported by an expected sustained earnings momentum in 4Q25.

Share Price Catalyst

- Increase in swine and poultry selling prices.
- Decreasing cost of animal feed production (eg corn and imported soybean).

Environment, Social, Governance (ESG) Updates

CG Report: 5

SET ESG Rating: AAA

Environmental

- **Net zero.** BTG aims to be a net-zero company by 2050 and plans to reduce its greenhouse gas emissions by 20% in 2030 from the baseline in 2022.
- **Sustainable packaging.** BTG plans to achieve 100% eco-friendly packaging by 2030 (reusable, recyclable, and compostable).

Social

- BTG's S-Pure product is the first brand in the world to receive a Raised Without Antibiotics RWA certification from NSF International.

Governance

- **Good governance practice.** BTG is committed to operating its business in accordance with good corporate governance policy and management excellence. BTG received the Collective Action Against Corruption (CAC) declaration in 2023 and was elevated to 3-star status, certified by the Thailand Private Sector CAC in 1Q25.

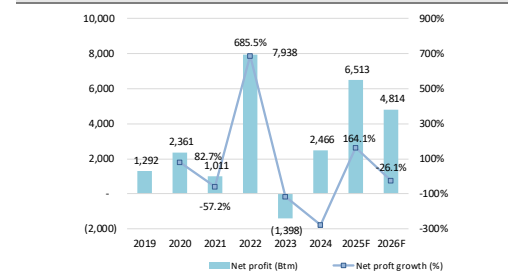
BTG TB manufactures agricultural food products, animal feed, livestock, animal health products, and offers meat products for human.

Net Profit And Profitability



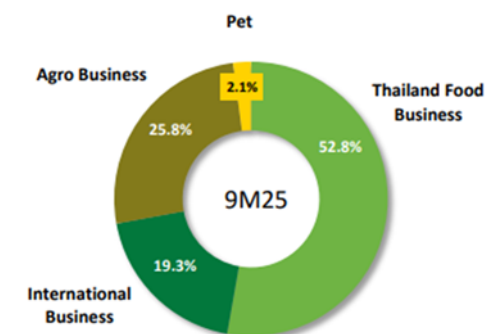
Source: BTG, UOB Kay Hian

Net Profit



Source: BTG, UOB Kay Hian

Revenue Structure



Source: BTG, UOB Kay Hian

Profit & Loss

Year to 31 Dec (Btm)	2024	2025F	2026F	2027F
Net turnover	114,232	122,100	124,571	128,215
EBITDA	9,042	10,999	9,520	10,418
Deprec. & amort.	4,972	2,774	2,993	3,240
EBIT	4,070	8,226	6,527	7,179
Total other non-operating income	0	0	0	0
Associate contributions	157	175	178	187
Net interest income/(expense)	(802)	(728)	(707)	(662)
Pre-tax profit	3,424	7,672	5,999	6,704
Tax	(976)	(1,017)	(1,079)	(1,206)
Minorities	(34)	(112)	(112)	(123)
Preferred dividends	0	0	0	0
Net profit	2,466	6,607	4,808	5,375
Net profit (adj.)	2,538	6,547	4,808	5,375

Balance Sheet

Year to 31 Dec (Btm)	2024	2025F	2026F	2027F
Fixed assets	21,846	22,254	22,629	22,954
Other LT assets	10,872	10,960	10,982	11,014
Cash/ST investment	2,882	3,753	3,785	4,253
Other current assets	32,514	31,794	33,537	35,073
Total assets	68,114	68,760	70,933	73,295
ST debt	16,697	13,763	13,806	13,804
Other current liabilities	10,418	10,624	10,293	10,029
LT debt	5,298	4,079	3,151	1,991
Other LT liabilities	6,551	5,729	5,636	5,519
Shareholders' equity	27,094	32,574	36,016	39,863
Minority interest	194	0	0	0
Total liabilities & equity	68,114	68,760	70,933	73,295

Cash Flow

Year to 31 Dec (Btm)	2024	2025F	2026F	2027F
Operating	3,967	11,061	6,344	7,336
Pre-tax profit	2,500	7,735	5,997	6,701
Tax	976	1,017	1,079	1,206
Deprec. & amort.	4,972	2,774	2,993	3,240
Associates	0	0	0	0
Working capital changes	(5,190)	139	(3,031)	(2,918)
Non-cash items	0	0	0	0
Other operating cashflows	708	(604)	(695)	(892)
Investing	(3,246)	(2,882)	(3,045)	(3,214)
Capex (growth)	(3,351)	(2,882)	(3,045)	(3,214)
Capex (maintenance)	0	0	0	0
Investments	5	0	0	0
Proceeds from sale of assets	37	0	0	0
Others	61	0	0	0
Financing	641	(7,308)	(3,267)	(3,654)
Dividend payments	(484)	(2,015)	(1,475)	(1,649)
Issue of shares	0	0	0	0
Proceeds from borrowings	2,565	(2,328)	(885)	(1,163)
Loan repayment	0	0	0	0
Others/interest paid	(1,440)	(2,965)	(907)	(843)
Net cash inflow (outflow)	1,361	871	32	469
Beginning cash & cash equivalent	1,561	2,882	3,753	3,785
Ending cash & cash equivalent	2,882	3,753	3,785	4,253

Key Metrics

Year to 31 Dec (%)	2024	2025F	2026F	2027F
Profitability				
EBITDA margin	7.9	9.0	7.6	8.1
Pre-tax margin	3.0	6.3	4.8	5.2
Net margin	2.2	5.4	3.9	4.2
ROA	3.7	9.9	7.1	7.8
ROE	8.9	21.6	14.9	15.7
Growth				
Turnover	1.4	8.4	10.6	13.8
EBITDA	(38.2)	(24.8)	(34.9)	(28.8)
Pre-tax profit	(65.1)	(21.7)	(38.8)	(31.6)
Net profit	(68.9)	(16.8)	(39.4)	(32.3)
Net profit (adj.)	0.0	158.0	(26.6)	11.8
EPS	(69.4)	(21.2)	(42.1)	(35.3)
Leverage				
Debt to total capital	80.6	54.8	47.1	39.6
Debt to equity	81.2	54.8	47.1	39.6
Net debt/(cash) to equity	70.5	43.2	36.6	29.0
Interest cover	11.3	15.1	13.5	15.8

Land and Houses (LH TB)

Focus On Reducing Inventory And Debt

Highlights

- Only two new project launches are expected in 2026, alongside a modest presales growth target.
- Revenue will be fuelled by condo transfers and the expanding rental business.
- The core business remains challenging, as it relies on inventory liquidation. LH lack near-term catalysts. Maintain HOLD. Target price of Bt3.42.

Analysis

- Conservative business strategy for 2026.** Land and Houses (LH) is adopting a notably conservative business strategy. LH plans to launch only two high-end low-rise projects totalling Bt3.7b in 2026, down by 59% yoy, indicating that management remains cautious about the residential market and broader economic conditions. The defensive posture is intended to accelerate inventory clearance and facilitate a reduction in the company's net D/E ratio to 1.0x by end-26 (expected 1.2x by end-25).
- Targeting a modest 5% yoy increase in presales.** LH has set a conservative presales growth target of 5% for 2026. This modest goal is considered achievable by management as it relies primarily on the existing low-rise inventory and key condominium projects with aggressive promotional activities to stimulate demand.
- Revenue to be driven by condo transfers and rental income.** Management targets double-digit growth in transfer revenue in 2026, which contrast with the earlier points about conservative new launches; this would primarily be underpinned by the "Wan Vayla Na Chaopraya" condominium project, which is scheduled to begin transfers in 2026. Meanwhile, rental revenue is projected to grow 23% yoy, driven by the full-year revenue recognition of hotels launched in 2025, alongside the scheduled opening of the Grande Centre Point Voyage hotel in 2026.
- Divestment plan in 2026.** LH plans to divest a hotel in Thailand and two properties in the US to enhance its liquidity. We expect transactions to be divested in 4Q26, with additional gains recognised during the quarter.

Key Financials

Year to 31 Dec (Btm)	2023	2024	2025F	2026F	2027F
Net turnover	26,744.8	25,221.0	21,583.7	24,095.9	28,062.4
EBITDA	5,295.2	4,327.8	3,613.7	3,903.1	4,323.6
Operating profit	3,417.7	2,292.5	1,558.0	1,806.4	2,184.9
Net profit (rep./act.)	7,481.9	5,490.6	3,775.5	3,404.4	3,738.7
Net profit (adj.)	5,727.1	4,052.9	3,048.9	3,404.4	3,738.7
EPS	0.5	0.3	0.3	0.3	0.3
PE (x)	9.5	13.4	17.8	15.9	14.5
P/B (x)	1.0	1.0	1.0	1.0	1.0
EV/EBITDA (x)	12.1	17.5	19.1	17.5	16.0
Dividend yield (%)	11.0	7.0	5.2	4.8	5.5
Net margin (%)	28.0	21.8	17.5	14.1	13.3
Net debt/(cash) to equity(%)	109.9	132.8	118.2	115.8	115.3
Interest cover (x)	3.5	2.1	1.9	2.0	2.2
ROE (%)	15.9	11.6	8.0	7.1	7.8
Consensus net profit	n.a	n.a	3,701.5	4,042.8	4,849.7
UOBKH/Consensus (x)	n.a	n.a	0.8	0.8	0.8

Source: Land and Houses, Bloomberg, UOB Kay Hian

HOLD (Maintained)

Share Price	Bt3.94
Target Price	Bt3.42
Upside	-13.2%

Analyst(s)

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Stock Data

GICS Sector	Real Estate
Bloomberg ticker	LH TB
Shares issued (m)	11,949.7
Market cap (Btm)	47,081.9
Market cap (US\$m)	1,516.0
3-mth avg daily t'over (US\$m)	3.2

Price Performance (%)

52-week high/low				Bt4.9/Bt3.3
1mth	3mth	6mth	1yr	YTD
5.9	1.0	3.7	(17.6)	4.2

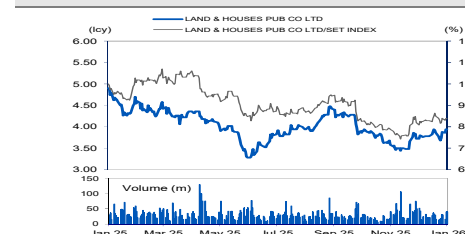
Major Shareholders

	%
Mr. Anant Asavabhokhin	24.23
Thai NVDR Company Limited	6.39
Social Security	5.67

Balance Sheet Metrics

	%
FY25 NAV/Share (Bt)	4.35
FY25 Net Debt/Share (Bt)	5.14

Price Chart



Source: Bloomberg

Company Description

LH is one of the largest residential developers in Thailand, with covering detached houses, townhomes, and condominiums. The company also holds investments in hotels, retail properties, and property funds, which contribute recurring income. LH operates primarily in Bangkok and major provincial markets.

- **4Q25 earnings outlook.** We project LH's net profit to decline yoy, though it is expected to remain flat or show a slight qoq improvement. This performance should be underpinned by increased property transfers and the seasonal peak in tourism, which will provide a tailwind for the company's rental segments.

Valuation/Recommendation

- **Maintain HOLD with a target price of Bt3.42.** The target price is based on 12x 2026F PE, or below -1SD to its 10-year mean.
- LH continues to lack near-term catalysts. While we are optimistic regarding the expanding rental business and potential extra gains from asset divestments, we remain concerned about the residential segment, which continues to lose market share and currently relies heavily on inventory liquidation, which is expected to put significant pressure on gross margins.

Earnings Revision/Risk

- **Risks.** a) Lower-than-expected presales, transfers and gross margins; b) tightening bank policy; and c) slower-than-expected economic recovery.

Share Price Catalyst

- a) Better-than-expected presales and faster-than-expected unit transfers, b) improvement in gross margin and SG&A-to-sales-ratio, and c) higher-than-expected equity income.

Environment, Social, Governance (ESG)

CG Report: 5

SET ESG Rating: AAA

Environmental

- LH successfully extended the scope for GHG emission management and reduced GHG emissions carbon dioxide equivalent through energy-saving tools, renewable energy, and electric scooters, which helped save energy costs.

Social

- The company is committed to improving the quality of life and being responsible for all stakeholders. LH conducted safety supervision for employees and engaged in a charity project that donates proceeds to patients in need.

Governance

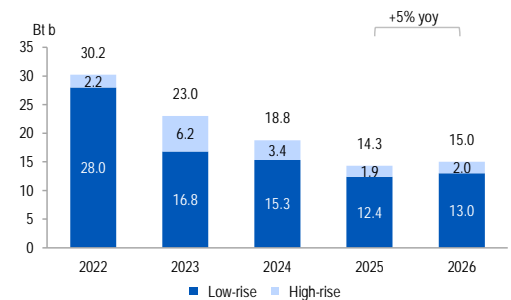
- LH announced its plan to combat corruption by partnering with the Thai private sector and revising its complaint management process. It also emphasises supply chain management to mitigate risks from suppliers.

New Projects Planned For Launch In 2026

	Brand	Location	Type	Size (Rai)	Unit	Unit Price	Project Value	Launch Date	
Q1	1	Nantawan Prestige	Ratchapruek-Prannok	SH	33.2	34	65.3	2,220	Mar
Q4	2	Chaiyapruet 3	Ramindra-Wongwaen	SH	30.9	124	11.6	1,440	Nov
Total				64.1	158	23.2	3,660		

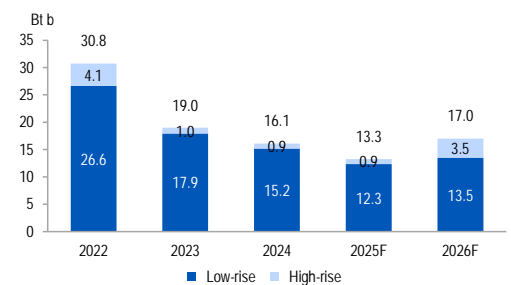
Source: Land and Houses, UOB Kay Hian

Presales Target



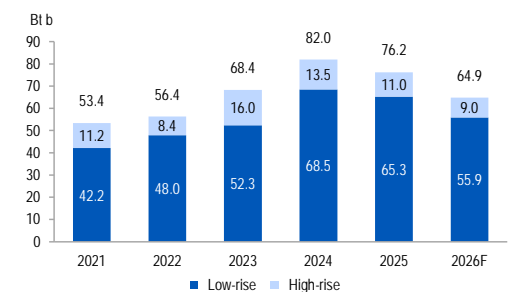
Source: Land and Houses, UOB Kay Hian

Transfer Target



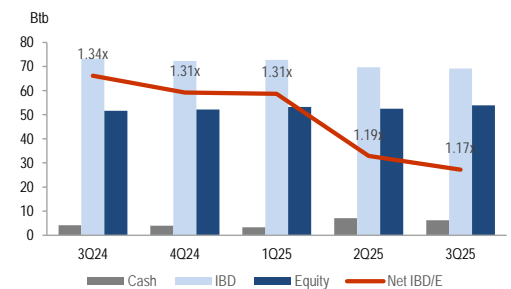
Source: Bloomberg, UOB Kay Hian

Existing Projects



Source: Land and Houses, UOB Kay Hian

Net IBD/E



Source: Land and Houses, UOB Kay Hian

Profit & Loss

Year to 31 Dec (Btm)	2024	2025F	2026F	2027F
Net turnover	25,221	21,584	24,096	28,062
EBITDA	4,328	3,614	3,903	4,324
Deprec. & amort.	2,035	2,056	2,097	2,139
EBIT	2,293	1,558	1,806	2,185
Total other non-operating income	724	528	530	530
Associate contributions	3,362	3,116	3,148	3,179
Net interest income/(expense)	(2,027)	(1,941)	(1,994)	(1,994)
Pre-tax profit	6,149	4,170	3,490	3,900
Tax	(638)	(377)	(68)	(144)
Minorities	(20)	(17)	(17)	(17)
Net profit	5,491	3,776	3,404	3,739
Net profit (adj.)	4,053	3,049	3,404	3,739

Cash Flow

Year to 31 Dec (Btm)	2024	2025F	2026F	2027F
Operating	(1,514)	13,250	3,913	5,099
Pre-tax profit	6,149	4,170	3,490	3,900
Tax	(638)	(377)	(68)	(144)
Deprec. & amort.	2,035	2,056	2,097	2,139
Working capital changes	(8,506)	6,797	(1,794)	(1,093)
Non-cash items	(554)	605	189	298
Other operating cashflows	0	0	0	0
Investing	(4,728)	(2,972)	(788)	(3,141)
Capex (growth)	(4,064)	(2,005)	(839)	(3,452)
Investments	(1,063)	189	(315)	(318)
Others	400	(1,156)	365	629
Financing	5,833	(6,764)	(3,998)	(2,792)
Dividend payments	(5,377)	(3,314)	(2,698)	(2,792)
Issue of shares	0	0	0	0
Proceeds from borrowings	11,353	(3,450)	(1,300)	0
Others/interest paid	(143)	0	0	0
Net cash inflow (outflow)	(409)	3,514	(873)	(834)
Beginning cash & cash equivalent	4,337	3,927	7,441	6,568
Ending cash & cash equivalent	3,927	7,441	6,568	5,734

Balance Sheet

Year to 31 Dec (Btm)	2024	2025F	2026F	2027F
Fixed assets	39,215	39,164	37,906	39,219
Other LT assets	32,983	31,715	32,407	33,320
Cash/ST investment	3,927	7,441	6,568	5,734
Other current assets	68,335	59,038	61,307	63,150
Total assets	144,460	137,359	138,188	141,424
ST debt	29,350	29,200	24,900	27,900
Other current liabilities	7,597	5,702	6,366	7,413
LT debt	42,953	39,653	42,653	39,653
Other LT liabilities	12,336	10,101	10,843	12,067
Shareholders' equity	51,483	51,945	52,652	53,599
Minority interest	740	758	774	792
Total liabilities & equity	144,460	137,359	138,188	141,424

Key Metrics

Year to 31 Dec (%)	2024	2025F	2026F	2027F
Profitability				
EBITDA margin	17.2	16.7	16.2	15.4
Pre-tax margin	24.4	19.3	14.5	13.9
Net margin	21.8	17.5	14.1	13.3
ROA	4.8	3.4	3.0	3.3
ROE	11.6	8.0	7.1	7.8
Growth				
Turnover	(10.9)	(23.8)	(14.9)	(0.9)
EBITDA	(35.2)	(45.9)	(41.6)	(35.3)
Pre-tax profit	(46.0)	(63.4)	(69.4)	(65.8)
Net profit	(34.8)	(55.2)	(59.6)	(55.6)
Net profit (adj.)	(29.2)	(24.8)	11.7	9.8
EPS	(34.9)	(51.0)	(45.3)	(40.0)
Leverage				
Debt to total capital	138.4	130.6	126.4	124.2
Debt to equity	140.4	132.6	128.3	126.0
Net debt/(cash) to equity	132.8	118.2	115.8	115.3
Interest cover	2.1	1.9	2.0	2.2

Thai Oil (TOP TB)

Overhangs Easing; Solid Financial Position And Improved Clarity On The CFP Project

Highlights

- Greater clarity on the CFP project, which is progressing ahead of schedule and includes clear capex saving targets.
- Net profit in 4Q25 is expected to improve qoq, supported by a strong market GIM, driving a recovery in core profit both qoq and yoy.
- Maintain HOLD with a new target price of Bt46.00 (previously: Bt34.00).

Analysis

- CFP project timeline accelerated.** The tone during Thai Oil's (TOP) analyst meeting was positive. TOP expects the CFP project to reach full COD in 3Q28 as planned, with the possibility of completion up to one quarter ahead of schedule. Management noted at the recent analyst meeting that key units will be commissioned progressively, with crude distillation unit 4 (CDU-4) targeted for COD in 2Q27, energy recovery unit (ERU) in 4Q27, and Residue Hydrocracking Unit / Hydrocracking Unit (3RHCU/HCU-3) in 3Q28. Utilities for all three units are expected to be completed by 2026.
- Capex saving targets.** Total capex for the CFP project is capable at US\$7.15b. After deducting proceeds from the ERU divestment of US\$757m and performance bond claims of US\$438m, net capex stands at US\$5.96b. TOP is targeting additional capex savings of US\$250m-300m, which would reduce total CFP capex to approximately US\$5.6b-5.71b.
- Solid financial position.** TOP issued US\$600m in perpetual bonds while maintaining an average cost of debt at around 4%, following a swap into Thai baht at an interest rate of 3.875%. The company also executed a US\$550m bond buyback using proceeds from asset monetisation, lowering liquidity risk. As a result, Net IBD/Equity is expected to decline to 0.5x (3Q25: 0.6x), while net debt to EBITDA is forecast to improve to 4.8x (3Q25: 5.8x).
- 2026 outlook.** Market gross refinery margin (GRM) and paraxylene (PX) spreads are expected to remain resilient in 2026, supported by strong middle distillate demand and easing supply-side pressures. TOP's market GRM in 2025 is projected at US\$5.00/bbl-US\$6.00/bbl, underpinned by robust gas oil and jet fuel demand. Meanwhile, net additional global refining capacity in 2026 is limited to 0.5 million barrels per day (MBD), below expected demand growth of around 1.0 MBD. PX spreads are also expected to recover from low levels in 2025, as new PX capacity start-ups have been deferred to 2027-28.

Key Financials

Year to 31 Dec (Btm)	2023	2024	2025F	2026F	2027F
Net turnover	469,244	466,777	393,481	471,570	472,037
EBITDA	51,923	38,718	19,973	30,852	30,187
Operating profit	24,257	12,264	16,660	14,363	13,820
Net profit (rep./act.)	19,443	9,959	14,447	11,728	11,282
Net profit (adj.)	27,374	17,041	10,123	11,728	11,282
EPS	12.3	7.6	4.5	5.3	5.1
PE	3.2	5.2	8.8	7.6	7.9
P/B	0.5	0.5	0.5	0.5	0.5
EV/EBITDA	5.4	7.0	7.8	5.9	5.7
Dividend yield	8.6	4.8	4.8	4.8	4.8
Net margin	4.1	2.1	3.7	2.5	2.4
Net debt/(cash) to equity	89.9	79.5	57.3	51.2	43.8
Interest cover	10.8	7.8	6.4	8.6	8.6
Consensus net profit	-	-	14,290	11,915	12,529
UOBKH/Consensus (x)	-	-	1.01	0.98	0.90

Source: Bloomberg, Thai Oil, UOB Kay Hian

HOLD (Maintained)

Share Price	Bt42.00
Target Price	Bt46.00
Upside	+9.52%
Previous TP	Bt34.00

Analyst(s)

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Stock Data

GICS Sector	Energy
Bloomberg ticker	TOP TB
Shares issued (m)	2,233.84
Market cap (Btm)	69,360.95
Market cap (US\$m)	2,134.18
3-mth avg daily turnover (US\$m)	15.6

Price Performance (%)

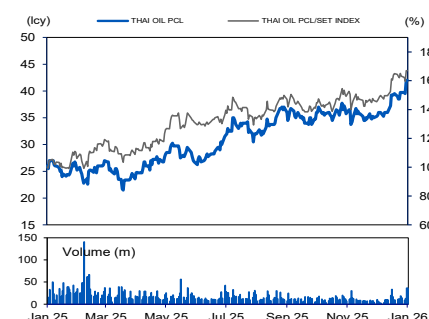
52-week high/low CurrBt48.50/Bt21.00

1mth	3mth	6mth	1yr	YTD
(4.76)	20.69	48.94	20.45	23.89

Major Shareholders

PTT	45.03%
Thai NVDR	7.86%
Siam manager holdings	2.97%

Price Chart



Source: Bloomberg

Company Description

TOP is an oil refinery company. It also produces oil related products including LPG, kerosene, fuel oil and chemicals.

4Q25 Earnings Preview

Year to 31 Dec	4Q24	3Q25	4Q25F	%yoy	%qoq	2024	2025F	%yoy
Revenue	112,536	80,098	107,155	-5%	34%	466,777	393,481	-16%
EBITDA	3,550	1,784	9,219	160%	417%	38,718	19,973	-48%
Operating Profit	1,524	-244	7,286	378%	n.a.	12,264	16,660	36%
Core Profit	2,929	-1,064	6,721	129%	n.a.	17,041	10,123	-41%
Extraordinary item	-162	3,166	-4,400	n.a.	n.a.	-7,082	4,324	n.a.
Net Income	2,767	2,147	2,321	-16%	8%	9,959	14,447	45%
EPS	1.24	0.96	1.14			4.46	6.57	
Financial Ratio								
Gross Profit Margin	2.4%	0.7%	7.9%			4.3%	3.4%	
EBITDA Margin	3.2%	2.2%	8.6%			8.3%	5.1%	
Net profit margin	2.5%	2.7%	2.2%			2.1%	3.7%	

Source: TOP, UOB Kay Hian

- **Strong Market GIM in 4Q25.** We expect TOP to report a 4Q25 net profit of Bt2.32b, up 8% qoq but down 16% yoy. With market gross integrated margin (GIM) peaking at US\$11.70/bbl, we forecast 4Q25 core profit of Bt6.72b, increasing both qoq and yoy. Key factors in 4Q25 include: a) refinery utilisation rate at 113% (3Q25: 82%) due to no maintenance shutdowns, unlike in 3Q25; b) market GRM in 4Q25 expected to reach US\$9.20/bbl, driven by higher spread of gasoline, gas oil, and jet fuel, up 52% qoq, 31% qoq, and 53% qoq, respectively; and c) higher GIM contributions from the aromatics and lube base oil businesses, at around US\$1.00/bbl and US\$1.50/bbl, respectively, underpinned by stronger byproduct spreads.
- **Extra items.** We expect TOP to record extra losses of Bt4.05b (vs extra loss of Bt162m in 4Q24 and extra gain of Bt3.17b in 3Q25), comprising: a) stock loss of Bt3.20b; b) oil hedging loss of Bt900m; and c) forex loss of Bt300m.

Valuation/Recommendation

- **Maintain HOLD with a higher target price of Bt46.00 (previously Bt34.00),** based on refinery regional core forward PE of 8.75x (refinery regional core forward PE of 8.0x, previously). In the oil & gas sector, we prefer PTT Oil and Retail (OR TB/BUY/Target: Bt21.00) SCG Packaging (SCGP TB/BUY/Target: Bt26.00) and Indorama Ventures (IVL TB/BUY/Target: Bt27.00).

Earnings Revision/Risk

- **Revisions to 2025-26 earnings forecasts.** We cut our 2025 net profit forecast by 9% to reflect additional losses incurred in 4Q25. If 4Q25 net profit comes in as expected, 2025 net profit would reach Bt14.45b, up 47% yoy. Meanwhile, we raise our 2026 core earnings forecast by 24% to Bt11.73b (previously Bt9.48b), driven by an upward revision to our 2026 market GRM assumption to US\$5.50/bbl (from US\$4.50/bbl) and a higher paraxylene spread assumption of US\$250/tonne (from US\$170/tonne), reflecting a more relaxed supply situation in 2026.

Environment, Social, Governance (ESG) Updates

Environmental

- **Net zero GHG reduction.** Reduce greenhouse gas (GHG) emissions by 15% in 2035 from the base year of 2026 to achieve carbon neutrality in 2050 and net zero GHG emissions target in 2060 through the implementation of net zero GHG emissions.

Social

- **Creating social value.** To develop the quality of life in society in alignment with the company's strategic direction to become a petrochemical and innovative business and contribute to net zero GHG emissions. **Strengthen community engagement.** To maintain community engagement score at 90% or above.

Governance

- **Zero cases of non-compliance and fraud incidents.** No cases of non-compliance with laws, regulations and the company's code of conduct. **Good governance recognition.** Being a recognised organisation for good corporate governance.

Key Statistics

	4Q24	3Q25	4Q25F	%yoy	%qoq
Avg. Fx (Bt per US\$)	34.2	32.5	32.3	-5%	0%
Dubai Crude oil price (US\$/bbl)	73.6	65.1	63.8	-13%	-2%
Singapore GRM (US\$ per bbl)	5.02	3.98	8.48	69%	113%
Actual Capacity (KBD)	311	226	311	0%	38%
Refinery Utilization	113%	82%	113%	0%	38%
Market GRM (US\$/bbl)	5.1	3.5	9.2	80%	163%
Market GIM (US\$/bbl)	7.1	5.2	11.7	65%	125%
Murban Crude Premium	1.6	2.3	2.8	73%	21%

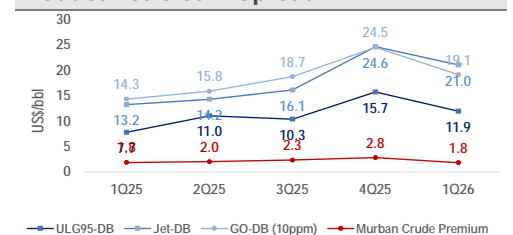
Source: TOP, UOB Kay Hian

Key Assumption

	Old	New	%Diff
Market GRM (US\$/bbl)	4.50	5.50	22%
Curde run	110%	110%	0%
Petrochemical spread (IS\$/tonne)			
PX-ULG95	170	270	59%
BZ-ULG95	100	100	0%
Earnings revision (Btm)			
Core profit	9,482	11,728	24%
Net Profit	9,482	11,728	24%

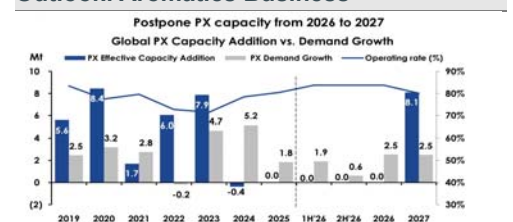
Source: TOP, UOB Kay Hian

Product Petroleum Spread



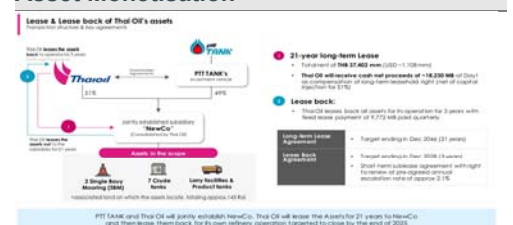
Source: TOP, UOB Kay Hian

Outlook: Aromatics Business



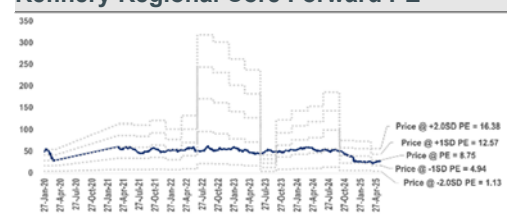
Source: TOP, UOB Kay Hian

Asset Monetisation



Source: TOP, UOB Kay Hian

Refinery Regional Core Forward PE



Source: TOP, UOB Kay Hian

Profit & Loss

Year to 31 Dec (Btm)	2024	2025F	2026F	2027F
Net turnover	466,777	393,481	471,570	472,037
EBITDA	38,718	19,973	30,852	30,187
Deprec. & amort.	8,106	7,890	13,200	13,162
EBIT	30,612	12,083	17,652	17,025
Associate contributions	2,008	6,981	2,029	2,031
Net interest income/(expense)	-4,052	-3,779	-3,589	-3,506
Pre-tax profit	12,264	16,660	14,363	13,820
Tax	-2,283	-2,183	-2,585	-2,488
Minorities	-22	-29	-50	-50
Net profit	9,959	14,447	11,728	11,282
Net profit (adj.)	17,041	10,123	11,728	11,282

Cash Flow

Year to 31 Dec (Btm)	2024	2025F	2026F	2027F
Operating	39,355	25,940	26,159	27,818
Pre-tax profit	12,264	16,660	14,363	13,820
Tax	-2,283	-2,183	-2,585	-2,488
Deprec. & amort.	8,106	7,890	13,200	13,162
Working capital changes	20,339	3,290	1,181	3,325
Other operating cashflows	929	283	0	0
Investing	39,355	25,940	26,159	27,818
Investments	-8,955	-11,240	-12,500	-12,500
Others	-5,053	31,055	0	0
Financing	-24,267	-10,746	-9,644	-8,468
Dividend payments	-8,823	-4,244	-5,867	-4,691
Issue of shares	0	0	0	0
Proceeds from borrowings	-15,444	-6,502	-3,777	-3,777
Others/interest paid	n.a.	n.a.	n.a.	n.a.
Net cash inflow (outflow)	1,079	35,009	4,015	6,851
Beginning cash & cash equivalent	39,127	29,042	64,051	68,066
Changes due to forex impact	-468	0	0	0
Ending cash & cash equivalent	39,738	64,051	68,066	74,917

Balance Sheet

Year to 31 Dec (Btm)	2024	2025F	2026F	2027F
Fixed assets	224,153	227,502	226,802	226,141
Other LT assets	31,427	31,427	31,427	31,427
Cash/ST investment	39,738	64,051	68,066	74,917
Other current assets	45,515	7,476	8,960	8,969
Total assets	409,010	388,677	404,767	411,093
ST debt	6,502	3,777	3,777	3,777
Other current liabilities	9,582	7,870	9,431	9,441
LT debt	165,008	161,231	157,455	153,678
Other LT liabilities	10,154	3,935	4,716	4,720
Shareholders' equity	165,680	176,166	182,027	188,618
Total liabilities & equity	409,010	388,677	404,767	411,093

Key Metrics

Year to 31 Dec (%)	2024	2025F	2026F	2027F
Profitability				
EBITDA margin	6.8	6.2	6.5	6.4
Pre-tax margin	4.2	3.0	2.9	0.0
Net margin	2.1	3.7	2.5	2.4
ROA	3.2	4.8	3.8	3.6
ROE	7.3	10.1	8.1	7.6
Growth				
Turnover	-0.5	-15.7	19.8	0.1
EBITDA	-25.4	-48.4	54.5	-2.2
Pre-tax profit	-61.9	35.8	-13.8	-3.8
Net profit	-48.8	45.1	-18.8	-3.8
Net profit (adj.)	-37.7	-40.6	15.8	-3.8
EPS	-37.7	-40.6	15.8	-3.8
Leverage				
Debt to total capital	103.2	93.4	88.3	83.2
Debt to equity	103.5	93.7	88.6	83.5
Net debt/(cash) to equity	79.5	57.3	51.2	43.8
Interest cover (x)	7.8	6.4	8.6	8.6

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