

BANPU (Pre-Amalgamation) (BANPU TB)

Rising US Energy Demand Powers Strong Gas Upswing

Highlights

- The gas business will be BANPU's primary growth driver, supported by rising domestic demand.
- The establishment of NewCo remains on track, with completion expected by 3Q26.
- Maintain HOLD. Target price: Bt5.50.

Analysis

- **The tone during BANPU's analyst meeting was neutral.**
- **BANPU & BPP amalgamation update:** a) The corporate restructuring through the amalgamation into a new company (NewCo) is progressing as planned. Trading is expected to commence within 3Q26 under the ticker "BANPU", with a par value of Bt10.00/share and around 4,050m shares outstanding. Currently, BANPU holds 91.07% in BANPU Power (BPP); b) the sale of a 25% stake in the US gas-fired power plant (BKV-BPP Power) to BKV Corporation (BKV) was successfully completed on 30 Jan 26. As a result, BPP will receive around US\$115.5m in cash and newly-issued BKV shares equivalent to a 5.2% stake. Following the transaction, BPP's total direct and indirect ownership in BKV-BPP Power would increase to 28.9%.
- **2026 thermal coal outlook stable yoy.** The overall thermal coal market in 2026 is expected to remain stable yoy. According to the US Energy Information Administration (EIA), global coal demand in 2026 is projected at 8.5b-8.7b tonnes, flat yoy. This reflects a slower-than-expected recovery in China, a rising share of renewable energy and stable-to-declining demand in Japan, Korea, and Taiwan due to decarbonisation policies. India remains the primary structural growth driver, supported by strong electricity demand. On the supply front, production is expected to increase slightly in 2026, but uncertainties remain regarding delays in Indonesia's Rencana Kerja Dan Anggaran Biaya licensing process (production/export quotas), logistics constraints in Russia and South Africa, and Australia's status as the most stable export source. We expect coal prices in 2026 to range at US\$100-110/tonne, stable yoy.

Key Financials

| Year to 31 Dec (Btm) | 2024 | 2025 | 2026F | 2027F | 2028F |
|---------------------------|---------|---------|---------|---------|---------|
| Net turnover | 181,549 | 173,423 | 163,165 | 167,585 | 180,747 |
| EBITDA | 39,663 | 34,923 | 34,910 | 33,866 | 33,636 |
| Operating profit | 18,320 | 14,475 | 13,122 | 13,658 | 14,797 |
| Net profit (rep./act.) | -682 | -2,025 | 3,008 | 3,205 | 3,808 |
| Net profit (adj.) | 2,120 | 553 | 3,008 | 3,205 | 3,808 |
| EPS | 0.2 | 0.1 | 0.3 | 0.3 | 0.4 |
| PE | 27.6 | 106.0 | 19.5 | 18.3 | 15.4 |
| P/B | 0.3 | 0.4 | 0.4 | 0.3 | 0.3 |
| EV/EBITDA | 4.4 | 5.5 | 4.4 | 4.2 | 4.0 |
| Dividend yield | 7.7 | 5.1 | 5.1 | 5.1 | 5.1 |
| Net margin | (0.4) | (1.2) | 1.8 | 1.9 | 2.1 |
| Net debt/(cash) to equity | 90.0 | 102.5 | 77.8 | 70.6 | 64.9 |
| Interest cover | 2.8 | 2.9 | 3.3 | 3.2 | 3.2 |
| Consensus net profit | - | - | 3,515 | 4,155 | 5,150 |
| UOBKH/Consensus (x) | - | - | 0.86 | 0.77 | 0.74 |

Source: Bloomberg, BANPU, UOB Kay Hian

HOLD (Maintained)

| | |
|--------------|--------|
| Share Price | Bt5.75 |
| Target Price | Bt5.50 |
| Upside | -4.35% |

Analyst(s)

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Stock Data

| GICS Sector | Energy |
|--------------------------------|-----------|
| Bloomberg ticker | BANPU TB |
| Shares issued (m) | 10,018.90 |
| Market cap (Btm) | 43,081.28 |
| Market cap (US\$m) | 1,479.71 |
| 3-mth avg daily t'over (US\$m) | 5.9 |

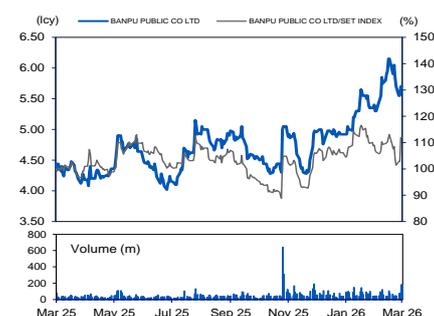
Price Performance (%)

| 52-week high/low | | | | | CurrBt17.00/Bt10.10 |
|------------------|-------|--------|--------|---------|---------------------|
| 1mth | 3mth | 6mth | 1yr | YTD | |
| (6.1) | +1.42 | (12.2) | (16.1) | (28.33) | |

Major Shareholders (%)

| | |
|-----------------------------|-------|
| Mitr phol sugar | 8.26% |
| Thai NVDR | 7.46% |
| SOUTH EAST ASIA UK (TYPE C) | 2.82% |

Price Chart



Source: Bloomberg

Company Description

A regional coal producer with mines in four countries, namely Indonesia (ITMG), Australia (Centennial), Mongolia (Hunnu), and China, commanding total equity reserves of 713mt. BANPU Power (78.7% owned by BANPU) also has power generation capacity (equity basis).

- Coal business strategy.** BANPU continues to enhance operational efficiency by reducing production costs, lowering carbon emissions, and expanding into strategic minerals under its “Next-Gen Mining” strategy. In 2025, Indonesia operations improved gross profit margin by US\$3.00/tonne, Australia reduced capex by A\$75.00m, and Mongolia production exceeded 2.00m tonnes. BANPU has also initiated nickel investments in Indonesia as part of its long-term strategic mineral’s diversification. In 2026-30, BANPU will focus on: a) expanding logistics infrastructure, b) developing higher-value blended coal products, c) diversifying into high-value minerals, and d) transitioning from low-cost cyclical mining toward value-enhanced resource integration. Coal accounted for 50% of total EBITDA in 2025.
- US gas business structural upcycle.** The US gas market is entering a structural recovery phase. In 2026-27: a) demand will be supported by power generation and record-high liquefied natural gas (LNG) exports; b) the EIA projects that production will rise to 110 billion cubic feet per day (Bcf/d); and c) Henry Hub prices are forecasted at US\$4.20-4.50/million British thermal units (MMBtu) in 2026-27 (vs US\$3.51/MMBtu in 2025), driven by demand growth outpacing supply and new LNG capacity expansion.
- US gas strategy.** BANPU is building a fully integrated gas value chain spanning upstream production, power plants, and carbon capture, utilisation, and storage (CCUS) to optimise cost control and value creation. Key highlights are: a) production from the Barnett project in Texas reached 836 million standard cubic feet per day (MMSCFD) in 2025, with an additional 1.0 trillion cubic feet equivalent (Tcfe) reserves potential, and b) CCUS capacity target: 1.50m tonnes/year (TPA) by 2028 and 16.00 mTPA by 2030 (current capacity: 183,000 TPA). For 2026-30, BANPU will secure long-term PPAs with hyperscalers and data centres, expand CCUS deployment, develop an integrated low-carbon gas power model, and capture electricity demand growth driven by AI and decarbonisation trends. Gas contributed 24% of total EBITDA in 2025.
- Dividend announcement.** BANPU declared a 2H25 dividend of Bt0.18/share, implying a 3.1% simple yield. Key dates: XD date on 16 Apr 26, with payment scheduled for 29 Apr 26.

Valuation/Recommendation

- Maintain HOLD with a 2026 target price of Bt5.50**, based on forward P/B of 0.5x.

Environment, Social, Governance (ESG) Updates

Environmental

- Greener and smarter strategies to respond to climate change, including reducing greenhouse gas emissions. Investing in renewable energy and cleaner fuels by increasing renewable energy capacity to more than 1.1 gigawatts by 2025 and reducing greenhouse gas emissions by 7% compared with business as usual for the mining business and 20% for the electricity business.

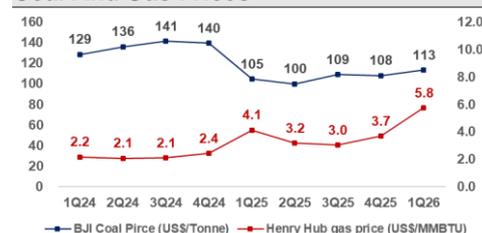
Social

- Initiatives focusing on community relations and development include: a) promoting and enhancing communities neighbouring mines in Indonesia, b) developing communities surrounding solar power plants in China, c) managing community relations for its subsidiary in Australia, and d) formulating community relation plans for business operations in Vietnam and the US.

Governance

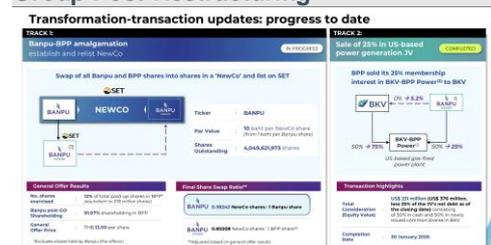
- Addressing sustainable corporate governance encompasses business ethics, partner and contractor management, business continuity management, and the oversight of data privacy and cybersecurity concerns.

Coal And Gas Prices



Source: BANPU, UOB Kay Hian

Group Post-Restructuring



Source: BANPU

Gas Business



Source: BANPU

Coal Business



Source: BANPU

Average Five-Year Regional Forward PE



Source: UOB Kay Hian

Profit & Loss

| Year to 31 Dec (Btm) | 2025 | 2026F | 2027F | 2028F |
|-------------------------------|----------------|----------------|----------------|----------------|
| Net turnover | 173,423 | 163,165 | 167,585 | 180,747 |
| EBITDA | 34,923 | 34,910 | 33,866 | 33,636 |
| Deprec. & amort. | 20,448 | 21,788 | 20,208 | 18,840 |
| EBIT | 14,475 | 13,122 | 13,658 | 14,797 |
| Associate contributions | 4,166 | 7,684 | 7,242 | 7,310 |
| Net interest income/(expense) | -11,862 | -10,490 | -10,490 | -10,490 |
| Pre-tax profit | 6,779 | 10,316 | 10,410 | 11,617 |
| Tax | -3,194 | -5,158 | -5,205 | -5,808 |
| Minorities | -3,033 | -2,150 | -2,000 | -2,000 |
| Net profit | -2,025 | 3,008 | 3,205 | 3,808 |
| Net profit (adj.) | 553 | 3,008 | 3,205 | 3,808 |

Cash Flow

| Year to 31 Dec (Btm) | 2025 | 2026F | 2027F | 2028F |
|---|----------------|----------------|----------------|----------------|
| Operating | 14,073 | 42,525 | 25,660 | 27,123 |
| Pre-tax profit | 6,779 | 10,316 | 10,410 | 11,617 |
| Tax | -3,194 | -5,158 | -5,205 | -5,808 |
| Deprec. & amort. | 20,448 | 21,788 | 20,208 | 18,840 |
| Working capital changes | -1,719 | 15,579 | 247 | 2,475 |
| Other operating cashflows | -8,242 | 0 | 0 | 0 |
| Investing | -31,679 | -480 | -12,139 | -16,370 |
| Investments | -39,442 | -10,000 | -10,000 | -9,999 |
| Others | 7,763 | 9,520 | -2,139 | -6,371 |
| Financing | 23,495 | -45,374 | -15,934 | -15,932 |
| Dividend payments | -2,404 | -3,006 | -3,006 | -3,006 |
| Proceeds from borrowings | 25,899 | -42,368 | -12,929 | -12,927 |
| Net cash inflow (outflow) | 5,889 | -3,329 | -2,413 | -5,179 |
| Beginning cash & cash equivalent | 51,003 | 51,957 | 48,629 | 46,216 |
| Changes due to forex impact | -4,934 | 0 | 0 | 0 |
| Ending cash & cash equivalent | 51,957 | 48,629 | 46,216 | 41,037 |
| Operating | | | | |

Balance Sheet

| Year to 31 Dec (Btm) | 2025 | 2026F | 2027F | 2028F |
|---------------------------------------|----------------|----------------|----------------|----------------|
| Fixed assets | 152,556 | 140,767 | 130,559 | 121,719 |
| Other LT assets | 185,158 | 157,151 | 159,360 | 165,941 |
| Cash/ST investment | 51,957 | 48,629 | 46,216 | 41,037 |
| Other current assets | 50,635 | 33,402 | 34,293 | 35,141 |
| Total assets | 440,306 | 379,949 | 370,428 | 363,838 |
| ST debt | 42,368 | 12,929 | 12,929 | 12,931 |
| Other current liabilities | 43,829 | 42,175 | 43,313 | 46,636 |
| LT debt | 178,467 | 165,539 | 152,610 | 139,682 |
| Other LT liabilities | 21,098 | 2,611 | 2,681 | 2,892 |
| Shareholders' equity | 164,692 | 166,844 | 169,044 | 171,847 |
| Total liabilities & equity | 440,307 | 379,951 | 370,431 | 363,842 |

Key Metrics

| Year to 31 Dec (%) | 2025 | 2026F | 2027F | 2028F |
|---------------------------|-------|--------|-------|-------|
| Profitability | | | | |
| EBITDA margin | 20.1 | 21.4 | 20.2 | 18.6 |
| Pre-tax margin | 3.9 | 6.3 | 6.2 | 6.4 |
| Net margin | -1.2 | 1.8 | 1.9 | 2.1 |
| ROA | -0.6 | 1.0 | 1.0 | 1.2 |
| ROE | -1.5 | 2.2 | 2.4 | 2.8 |
| Growth | | | | |
| Turnover | -4.5 | -5.9 | 2.7 | 7.9 |
| EBITDA | -11.7 | -6.9 | -3.0 | -0.7 |
| Pre-tax profit | -38.8 | 52.2 | 0.9 | 11.6 |
| Net profit | 196.7 | -248.6 | 6.6 | 18.8 |
| Net profit (adj.) | -73.9 | 444.2 | 6.6 | 18.8 |
| EPS | -73.9 | 444.2 | 6.6 | 18.8 |
| Leverage | | | | |
| Debt to total capital | 71.4 | 56.9 | 52.1 | 47.2 |
| Debt to equity | 134.1 | 107.0 | 97.9 | 88.8 |
| Net debt/(cash) to equity | 102.5 | 77.8 | 70.6 | 64.9 |
| Interest cover (x) | 2.9 | 3.3 | 3.2 | 3.2 |

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