

### Key Indices

	Prev Close	1D %	1W %	1M %	YTD %
DJIA	46124.1	(0.2)	(1.8)	(6.2)	(4.0)
S&P 500	6556.4	(0.4)	(2.4)	(4.8)	(4.2)
FTSE 100	9965.2	0.7	(4.2)	(6.7)	0.3
AS30	8571.3	0.2	(2.8)	(8.4)	(5.0)
CSI 300	4474.7	1.3	(3.5)	(5.5)	(3.4)
FSSTI	4862.4	0.0	(2.8)	(2.9)	4.7
HSCEI	8499.5	2.3	(3.7)	(5.9)	(4.6)
HSI	25063.7	2.8	(3.1)	(5.7)	(2.2)
JCI	7106.8	1.2	(4.5)	(14.6)	(17.8)
KLCI	1708.8	(0.7)	0.6	(2.2)	1.7
KOSPI	5553.9	2.7	(1.5)	(8.7)	31.8
Nikkei 225	52252.3	1.4	(2.8)	(10.8)	3.8
SET	1410.4	0.9	(1.6)	(7.0)	12.0
TWSE	32612.2	(0.3)	(3.6)	(7.9)	12.6
BDI	1989	(2.4)	(1.7)	(6.6)	6.0
CPO (RM/mt)	4510	0.8	0.6	11.5	14.7
Brent Crude (US\$/bbl)	104	4.6	1.0	47.6	71.7

Source: Bloomberg

### Corporate Events

	Venue	Begin	Close
Analyst Marketing of Singapore Strategy by Adrian Loh	Thailand	24 Mar	25 Mar
Post-results Virtual Meeting with Horizon Robotics (9660 HK)	Hong Kong	27 Mar	27 Mar
Malaysia Gems Conference	Malaysia	09 Apr	09 Apr
Post-results Virtual Meeting with Nexteer (1316 HK)	Hong Kong	13 Apr	13 Apr

### Corporate and Macro Calendar

Economic Indicator/Event	Country/Region	Date
Feb. Customs Trade Balance (Export-Import)	Thailand	31 Mar

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### Top Stories

#### Company Update | Airports of Thailand (AOT TB/BUY/Bt47.75/Target: Bt80.00)

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AOT awaits cabinet approval for BKK's updated Master Plan, including the East Expansion adding 81,000sqm and 15m passengers, while the South Terminal targets 120m capacity in the long term. Air traffic remains strong, driven by Chinese tourism recovery, and is expected to support growth through Aug 26. Despite rising fuel costs pressuring airlines, AOT and hotels remain resilient. A confirmed PSC hike effective 20 Jun 26 will boost earnings. Maintain BUY with a target price of Bt80.00, supported by strong air traffic.

## Airports of Thailand (AOT TB)

### Strong Air Traffic Despite The Conflict

#### Highlights

- The new Master Plan and the East Expansion at BKK will need to wait for the new cabinet's acknowledgement/approval.
- The air traffic in Mar 26 continues to be strong despite the war and is expected to remain strong in Apr-Aug 26, supported by several factors.
- We remain bullish on AOT as we think it is the strongest pick in the tourism sector. We maintain BUY with a target price of Bt80.00.

#### Analysis

- **Update on the new Master Plan at BKK.** Following Airports of Thailand's (AOT) latest amendment of the East Expansion plan at Suvarnabhumi Airport (BKK), the next step is to receive approval from the new cabinet. Likewise for the new Master Plan at BKK, AOT will wait for the new cabinet to be formed and will inform the cabinet of its expansion pipeline before officially disclosing the plan. The East Expansion will add around 81,000sqm of area to BKK and 15m of annual passengers to BKK's capacity. The long-term expansion target will remain as the South Terminal which will increase the annual passengers capacity at BKK up to 120m. As Bhumjaithai Party remains as the core of the government, we expect no significant change in the direction of the cabinet's decision.
- **Expect the strong rebound of air traffic driven by the Chinese to continue.** Despite the ongoing war in the Middle East, the air traffic to Thailand in Mar 26 remains very strong. The strong air traffic rebound began in late-Jan 26, mainly due to the robust recovery of Chinese arrivals during the Lunar New Year period. The momentum of the Chinese recovery continues to be strong, as the ytd number of Chinese arrivals has already surpassed last year's by 9%. The key factor is the ongoing dispute between China and Japan which redirected the Chinese tourist traffic back to Thailand. In addition, given the elevated risk for the Chinese tourists travelling to Europe, this could be another catalyst for the Chinese to reroute their trips to Thailand. The notable events which caused a low base of tourist arrivals last year during Songkran were the decline in Chinese tourists, combined with the earthquake in late-Mar 25. Therefore, we expect the yoy growth of air traffic to continue in Apr-Aug 26, supported by the end of Ramadan and the low base of arrivals last year.

#### Key Financials

Year to 30 Sep (Btm)	2024	2025	2026F	2027F	2028F
Net turnover	67,121	66,679	70,261	84,825	89,853
EBITDA	41,777	40,286	42,086	55,140	58,229
Operating profit	30,373	28,244	30,565	43,501	45,870
Net profit (rep./act.)	19,182	18,125	19,368	28,956	31,263
Net profit (adj.)	19,182	18,125	19,368	28,956	31,263
EPS (Bt)	1.3	1.3	1.4	2.0	2.2
PE (x)	30.5	32.3	39.1	26.1	24.2
P/B (x)	4.7	4.5	5.4	4.8	4.4
EV/EBITDA (x)	14.5	15.0	20.0	15.3	14.4
Dividend yield (%)	1.9	1.9	1.5	2.3	2.5
Net margin (%)	28.6	27.2	27.6	34.1	34.8
Net debt/(cash) to equity (%)	26.0	20.5	12.3	5.8	3.7
Interest cover (x)	15.7	23.6	16.1	21.1	31.0
ROE (%)	16.3	14.2	14.3	19.5	19.1
Consensus net profit (Btm)	-	-	21,991	29,078	31,256
UOBKH/Consensus (x)	-	-	0.88	1.00	1.00

Source: AOT, Bloomberg, UOB Kay Hian

**BUY** (Maintained)

Share Price	Bt47.75
Target Price	Bt80.00
Upside	+67.5%

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#### Stock Data

GICS sector	Industrials
Bloomberg ticker:	AOT TB
Shares issued (m):	14,285.7
Market cap (Btm):	682,142.2
Market cap (US\$m):	21,083.1
3-mth avg daily t'over (US\$m):	63.6

#### Price Performance (%)

52-week high/low	Bt59.00/Bt26.75			
1mth	3mth	6mth	1yr	YTD
(15.5)	(12.0)	22.4	19.4	(9.9)

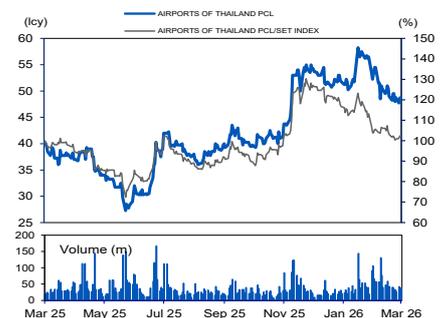
#### Major Shareholders

Ministry of Finance	70.00
THAI NVDR Co Ltd	4.10

#### Balance Sheet Metrics

FY26 NAV/Share (Bt)	9.76
FY26 Net Debt/ Share (Bt)	1.21

#### Price Chart



Source: Bloomberg

#### Company Description

AOT operates 6 of the 38 airports in Thailand, but collectively these 6 airports account for 83% of the total pax throughput. As the leading airport operator in the country, AOT manages domestic and international services, providing the main aviation hub at Suvarnabhumi Airport.

#### Monthly Chinese Passengers

### Key Statistics

Key Stats	2025	Dec 25	Jan 26	Feb 26	Mar 26F	2Q26F	yoy (%)
Inter Aircraft	120,172	41,812	42,323	40,098	39,748	122,169	2%
Domestic Aircraft	89,649	32,574	33,805	29,636	32,722	96,163	7%
Total Aircraft	209,821	74,386	76,128	69,734	72,470	218,332	4%
Inter PAX (m)	21.5	7.8	7.8	7.4	7.2	22.4	4%
Domestic PAX (m)	13.3	4.8	5.2	4.6	4.7	14.4	8%
Total PAX (m)	34.8	12.5	13.0	11.9	11.9	36.8	6%

Source: AOT, UOB Kay Hian

- AOT should remain strong despite the risk on tourism demand from the rising fuel cost.** Ever since the disruption at Strait of Hormuz began in early-Mar 26, jet fuel prices have been very volatile. Therefore, airlines, whose majority of costs are from fuel, have been suffering the most. Most of the airlines only partially hedge the price of their fuel, so they will need to pass their rising operation costs to the ticket prices. However, we expect airlines to only partially pass the rising costs through to their customers or else it will hurt travel demand. Therefore, airlines' operations could suffer a margin squeeze as long as the war persists. On the other hand, we expect AOT to remain strong, supported by the continuing robust air traffic. Hotel operators, especially CENTEL, should continue to be strong. All hotel operators are experiencing a higher-than-normal room cancellation rate, but room booking demand remains strong and still results in a net booking pick-up.
- PSC hike formally announced.** Following the Civil Aviation Authority of Thailand's approval of the passenger service charge (PSC) increase in Dec 25, the acting Ministry of Transport signed off on 9 Feb 26. AOT has announced that the new PSC rate will be active on 20 Jun 26. Hence, the new rate will be active for the whole 4QFY26, positively contributing to AOT's 2026 earnings. As the PSC increase is now certain, we see this as a good earnings growth driver for AOT going forward.

### Valuation/Recommendation

- Maintain BUY with a target price of Bt80.00.** Our valuation is based on the FY26 EV/EBITDA of 27x, 1SD above the 10-year mean (excluding COVID-19 years). We remain bullish on AOT despite the ongoing tension in the Middle East. The air traffic remains strong in Mar 26, and we expect the momentum to continue in Apr-Aug 26, driven by several supporting factors. Furthermore, the new PSC rate to be activated in 4QFY26 will be another tailwind to AOT's earnings performance.

### Environment, Social, Governance (ESG) Updates

#### Environmental

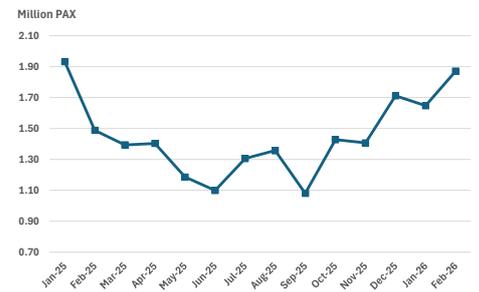
- Increased efficiency of energy consumption.** Design, construct, and operate airports and related facilities to maximise efficiency in resource utilisation.

#### Social

- Established an Aerodrome Safety Policy.** Enhancing aerodrome safety management and operational standards while giving responsibility to management from all levels for airport safety.
- Provides safety training.** Organises sessions to train and ensure that AOT personnel are equipped with the knowledge to comply with the Safety Policy.

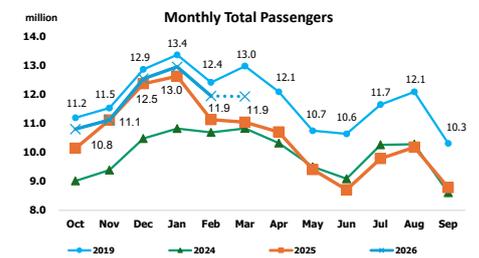
#### Governance

- Board operates under corporate governance principles** and relevant laws, regulations and guidelines on good corporate governance recommended by the Stock Exchange of Thailand and the Securities and Exchange Commission.



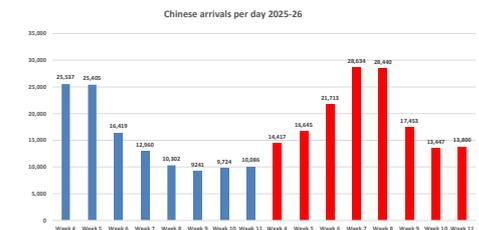
Source: AOT, UOB Kay Hian

### Monthly Total Passengers



Source: AOT, UOB Kay Hian

### 2025-26 Chinese Arrival Pace



Source: Ministry of Tourism and Sports, UOB Kay Hian

### Tourist Arrivals Excluding Chinese

	1 Jan - 15 Mar	2025	2026	yoy growth
No. arrival ex. Chinese		7,009,838	6,586,671	-6%
No. of Chinese		1,175,920	1,282,406	9%

Source: Ministry of Tourism and Sports, UOB Kay Hian

### Tentative Plan At BKK



Source: Progressive Thailand, UOB Kay Hian

### Profit & Loss

Year to 30 Sep (Btm)	2025	2026F	2027F	2028F
Net turnover	66,679	70,261	84,825	89,853
EBITDA	40,286	42,086	55,140	58,229
Deprec. & amort.	12,042	11,521	11,639	12,359
EBIT	28,244	30,565	43,501	45,870
Total other non-operating income	(3,197)	(3,118)	(3,764)	(3,909)
Associate contributions	(3)	0	0	0
Net interest income/(expense)	(1,704)	(2,616)	(2,614)	(1,881)
<b>Pre-tax profit</b>	<b>23,341</b>	<b>24,831</b>	<b>37,123</b>	<b>40,080</b>
Tax	(4,787)	(4,966)	(7,425)	(8,016)
Minorities	(429)	(497)	(742)	(802)
Net profit	18,125	19,368	28,956	31,263
Net profit (adj.)	18,125	19,368	28,956	31,263

### Cash Flow

Year to 30 Sep (Btm)	2025	2026F	2027F	2028F
<b>Operating</b>	<b>25,689</b>	<b>45,009</b>	<b>40,369</b>	<b>44,370</b>
Pre-tax profit	23,341	24,831	37,123	40,080
Tax	(4,787)	(4,966)	(7,425)	(8,016)
Deprec. & amort.	12,042	11,521	11,639	12,359
Working capital changes	(4,256)	19,758	(166)	700
Non-cash items	(651)	(6,136)	(802)	(754)
Other operating cashflows	(3)	0	0	0
<b>Investing</b>	<b>(17,968)</b>	<b>(14,295)</b>	<b>(21,295)</b>	<b>(21,758)</b>
Capex (growth)	(16,140)	(16,863)	(20,358)	(21,565)
Investment	2,444	1,419	2,342	2,402
Others	(4,272)	1,148	(3,279)	(2,595)
<b>Financing</b>	<b>(16,268)</b>	<b>(1,131)</b>	<b>(13,642)</b>	<b>(29,609)</b>
Dividend payments	(11,286)	(11,571)	(11,621)	(17,374)
Proceeds from borrowings	(4,584)	9,166	(2,819)	(13,095)
Loan repayment	0	0	0	0
Others/interest paid	(399)	1,274	797	859
Net cash inflow (outflow)	(8,547)	29,582	5,432	(6,997)
Beginning cash & cash equivalent	18,487	18,880	38,207	43,454
Changes due to forex impact	9,461	(10,255)	(185)	(3,339)
Ending cash & cash equivalent	19,401	38,207	43,454	33,119

### Balance Sheet

Year to 30 Sep (Btm)	2025	2026F	2027F	2028F
Fixed assets	158,971	165,304	174,213	183,611
Other LT assets	13,632	17,666	19,698	20,404
Cash/ST investment	19,401	38,207	43,454	33,119
Other current assets	17,929	4,938	5,903	6,255
<b>Total assets</b>	<b>209,932</b>	<b>226,116</b>	<b>243,268</b>	<b>243,389</b>
ST debt	1,740	2,834	737	737
Other current liabilities	21,255	24,803	26,359	24,334
LT debt	44,520	52,592	51,869	38,774
Other LT liabilities	7,986	9,366	9,834	10,325
Shareholders' equity	130,898	139,473	156,863	170,810
Minority interest	1,943	2,439	3,182	3,983
<b>Total liabilities &amp; equity</b>	<b>208,341</b>	<b>231,506</b>	<b>248,844</b>	<b>248,965</b>

### Key Metrics

Year to 30 Sep (%)	2025	2026F	2027F	2028F
<b>Profitability</b>				
EBITDA margin	60.4	59.9	65.0	64.8
Pre-tax margin	35.0	35.3	43.8	44.6
Net margin	27.2	27.6	34.1	34.8
ROA	8.7	8.9	12.3	12.8
ROE	14.2	14.3	19.5	19.1
<b>Growth</b>				
Turnover	(0.7)	5.4	20.7	5.9
EBITDA	(3.6)	4.5	31.0	5.6
Pre-tax profit	(4.9)	6.4	49.5	8.0
Net profit	(5.5)	6.9	49.5	8.0
Net profit (adj.)	(5.5)	6.9	49.5	8.0
EPS	(5.5)	6.9	49.5	8.0
<b>Leverage</b>				
Debt to total capital	25.8	28.1	24.7	18.4
Debt to equity	35.3	39.7	33.5	23.1
Net debt/(cash) to equity	20.5	12.3	5.8	3.7
Interest cover (x)	23.6	16.1	21.1	31.0

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