

Key Indices

	Prev Close	1D %	1W %	1M %	YTD %
DJIA	52348.4	(1.1)	0.1	3.1	8.9
S&P 500	7482.7	(0.3)	(0.0)	1.0	9.3
FTSE 100	10489.0	(1.7)	0.1	1.1	5.6
AS30	8979.3	(0.3)	0.5	1.4	(0.4)
CSI 300	4755.5	(0.8)	(4.1)	0.9	2.7
FSSTI	5369.6	0.5	4.0	8.2	15.6
HSCEI	8084.2	4.0	7.0	(3.1)	(9.3)
HSI	24199.5	3.0	5.8	(1.9)	(5.6)
JCI	5873.4	(1.9)	3.1	9.9	(32.1)
KLCI	1683.6	0.0	1.6	0.2	0.2
KOSPI	7246.8	(5.3)	(12.7)	(3.2)	72.0
Nikkei 225	66819.1	(2.1)	(5.2)	4.4	32.7
SET	1576.3	(1.7)	(0.8)	0.9	25.1
TWSE	45734.4	0.6	(2.7)	5.1	57.9
BDI	2871.0	(0.1)	12.1	(1.5)	53.0
CPO (RM/mt)	4490.5	0.0	0.2	(0.2)	14.2
Brent Crude (US\$/bbl)	78.0	5.2	9.0	(17.2)	28.2

Source: Bloomberg

Corporate Events

	Venue	Begin	Close
Small & Mid-Caps Corporate Day	Singapore	09 Jul	09 Jul
Analyst Marketing on 2H Thai Strategy and Healthcare Sector presentation	Malaysia	13 Jul	15 Jul

Corporate and Macro Calendar

Economic Indicator/Event	Country/Region	Date
June. Consumer Confidence	Thailand	7-13 July
June. Customs Trade Balance (Export-Import)	Thailand	21-26 July

Please click on the page number to move to the relevant pages

Thailand

Sector Update | Finance

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We expect the finance sector's 2Q26 net profit to increase 9% yoy but decline 4% qoq. We anticipate that finance companies will ease their strict lending policies in 2Q26. Furthermore, following the upward revision of the 2026 GDP forecasts, we are more optimistic about the sector's credit cost and asset quality outlook. We expect finance companies to resume actively expanding their loan portfolios in 2H26. Maintain OVERWEIGHT on the sector, with MTC and KTC remaining our top picks.

Company Results | Aeon Thana Sinsap (Thailand) (AEONTS TB/BUY/Bt103.00/Target: Bt125.00)

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AEONTS posted a 1QFY27 net profit of Bt793m, up 3% yoy but down 13% qoq, beating our and consensus forecasts by 9% and 6%, respectively. The higher-than-expected earnings results were driven by the reversal of management overlay which reduced provisioning qoq. We expect to see signs of loan expansion starting from 2QFY27 due to a better economic outlook. A second share buyback programme will support the share price. Upgrade to BUY with a higher target price of Bt125.00.

Company Update | CP ALL (CPALL TB/BUY/Bt46.25/Target: Bt62.00)

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We expect CPALL's 2Q26 core earnings to come in at Bt7.2b (+7.1% yoy, -10.3% qoq). The key driver is the convenience store segment, with earnings expected to grow yoy. The company is less affected by the Thai Help Thai Plus scheme compared with hypermarket operators. Maintain BUY with a target price of Bt62.00.

Finance

2Q26 Results Preview: Expect Loan Expansion

Highlights

- We expect the sector to report a net profit of Bt6.65b (+9% yoy, -4% qoq).
- We are more optimistic on the credit cost and asset quality outlook.
- Maintain OVERWEIGHT on the sector. Our top picks are MTC and KTC.

Analysis

- **Expect 2Q26 earnings to grow yoy.** We expect finance companies under our coverage to report a net profit of Bt6.65b for 2Q26, up 9% yoy but down 4% qoq. We foresee the sector's pre-provision operating profit coming in at Bt11.7b in 2Q26, up 7% yoy and 3% qoq.
- **Loan growth expected to expand yoy and qoq in 2Q26.** We anticipate that finance companies will face only a mild impact from Middle East tensions in 2Q26, while the cash handout scheme should help boost domestic spending. Consequently, we project that finance companies will ease their strict lending policies, resulting in a loan expansion of 6% yoy and 3% qoq in 2Q26.
- **Credit cost to increase qoq in 2Q26 due to normalisation.** We observed a prominent improvement in credit costs during 1Q26, which declined from the high base seen in 4Q25. However, we expect credit costs to normalise despite the mild impact observed so far from tensions in the Middle East. As a result, we project that the sector's credit costs will increase by 42bp qoq to 321bp in 2Q26. We anticipate finance companies building up their provisions to cushion against uncertainties as they prepare to resume expanding their loan portfolios in 2H26.
- **More optimistic on credit cost and asset quality outlook.** During the 24 Jun 26 meeting, the Bank of Thailand (BOT) upgraded its 2026 GDP growth forecast from 1.5% to 2.3%, citing a stronger economic outlook and expecting inflation to subside as supply-side pressures ease. This upward revision has significantly boosted market sentiment, driving our optimistic outlook on credit costs and asset quality across the finance sector. Consequently, we expect finance companies to resume actively expanding their loan portfolios in 2H26. Notably, auto-title loan operators are targeting double-digit growth in 2026 which is a milestone we believe they are well-positioned to achieve.
- **Capital management is not yet a catalyst for the finance sector.** In 2025, we observed significant developments in capital management among several finance companies. SAWAD recorded a dividend payout ratio (DPR) of 23% in 2025 alongside its first interim dividend payment. TIDLOR launched its first share repurchase programme of Bt2.4b in May 26, of which it has currently utilised 15% of the total budget. KTC increased its DPR from 46% in 2024 to 59% in 2025, while MTC has guided that it has no immediate plans to raise its payout. Consequently, we do not believe the market will heavily focus on the capital management theme for the finance sector at this moment.

Peer Comparison

Company	Rec	Price 7 July 26 (Bt)	Target Price (Bt)	Upside Downside (%)	Market Cap (US\$m)	Net Profit 2026F (Btm)	2027F (Btm)	PE 2026F (x)	2027F (x)	Net EPS Growth 2026F (%)	P/B 2026F (x)	Yield 2026F (%)	ROE 2026F (%)
KTC TB	BUY	37.25	44.00	18.1	2,876	8,229	8,378	11.7	11.5	5.8	2.0	5.0	17.9
MTC TB	BUY	33.75	50.00	48.1	2,142	7,555	8,430	9.5	8.5	12.4	1.4	1.0	16.3
SAWAD TB	BUY	24.40	35.00	43.4	1,214	5,451	5,947	7.4	6.8	8.6	1.0	2.9	13.8
TIDLOR TB	BUY	19.60	25.00	27.6	1,699	5,905	6,328	9.6	9.0	17.3	1.5	5.1	16.5
Avg					7,931	27,139	29,082	9.8	9.1	10.5	1.6	3.6	16.5

Source: UOB Kay Hian

OVERWEIGHT (Maintained)

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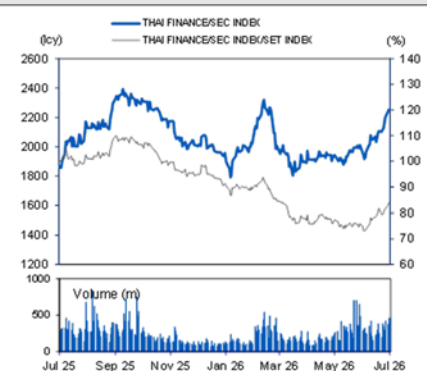
Panjarat Thaweesriprasert

Sector Picks

Company	Ticker	Rec	Share Price 7 July	Target Price (Bt)
Muangthai Capital	MTC TB	BUY	33.75	50.00
Krungthai Card	KTC TB	BUY	37.25	44.00

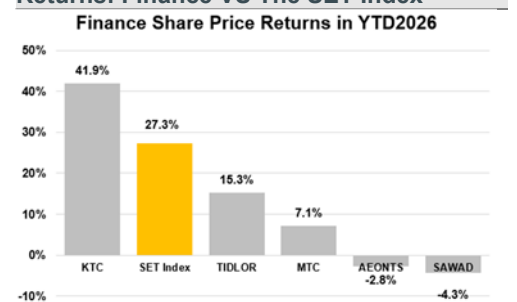
Source: Bloomberg, UOB Kay Hian

Returns: Finance VS The SET Index



Source: Bloomberg, UOB Kay Hian

Returns: Finance VS The SET Index



Source: Bloomberg, UOB Kay Hian

- MTC: To raise provisions in preparation for loan expansion opportunities in 2H26.** We anticipate MTC reporting a net profit of Bt1.76b in 2Q26, marking an increase of 7% yoy but a drop of 4% qoq. We project that credit costs will rise 102bp qoq to 313bp in 2Q26. We expect MTC to add more provisions in 2Q26 to be a cushion for the rest of the year although we have seen signs of relief from the impact on the Middle East conflict. We believe MTC will conservatively raise more provisions in this quarter to prepare for the loan expansion in 2H26.
- SAWAD: More positive on asset quality outlook but we remain cautious.** We expect SAWAD to report a net profit of Bt1.39b for 2Q26 (+10% yoy, +4% qoq). We project that its NPL ratio will drop slightly qoq from 4.0% in 1Q26 to 3.9% in 2Q26. We expect credit costs to fall 22bp qoq to 201bp in 2Q26, down from 223bp in 1Q26. We continue to cautiously monitor SAWAD's asset quality. Although the impact of Middle East tensions is expected to fade, we are waiting for asset quality and credit costs to demonstrate sustained improvement in line with the brighter macroeconomic outlook.
- TIDLOR: Resilient loan growth despite normalised provisions.** We expect TIDLOR to report a 2Q26 net profit of Bt1.49b, up 15% yoy but down 7.6% qoq. The qoq decline is mainly driven by the normalisation of provisions. We expect TIDLOR's loan portfolio to expand to Bt112b, up 5.8% yoy and 1.9% qoq. Loan growth should continue to be supported by the government's cash handout scheme, although the company remains cautious on new lending. We forecast TIDLOR's loan portfolio growing 7% in 2026, supported by government stimulus measures and an improving economic outlook, as several institutions have revised up Thailand's 2026 GDP growth forecast following the fiscal stimulus package and easing concerns over the Middle East conflict.
- TIDLOR set aside provisions of Bt468m (-39% yoy, -52% qoq) in 1Q26,** as management indicated that its reserve buffers were sufficient to cushion against uncertainties. We expect provisions to normalise through 2026. As a result, we forecast 2Q26 provisions of Bt657m, down 5% yoy but up 40% qoq. We foresee credit cost rising to 237bp in 2Q26, up 66bp qoq, driven by higher provisions.
- KTC: Maintain high provision to cushion against future uncertainties.** We anticipate KTC reporting a 2Q26 net profit of Bt2b, up 6% yoy but down 8% qoq. We expect KTC's loan portfolio to grow 2% yoy and 1% qoq in 2Q26. KTC guided a softer loan growth target of 1-2% in 2026. We are more optimistic about the economic outlook following the upward revision to the BOT's 2026 GDP forecast. Therefore, we reckon this new information should relieve the CEO's concerns that previously underpinned the gloomy economic outlook in 1Q26. We expect KTC's credit cost to jump slightly by 23bp qoq to 532bp in 2Q26 as we reckon the company will maintain a cautious level of provisioning to cushion against future uncertainties. Meanwhile, we project a slight yoy increase in credit costs by 18bp yoy to 552bp in 2026.

2026 Financial Targets

	MTC	SAWAD	TIDLOR	KTC
Loan Growth	10-15%	10-15%	5-10%	1-2%
Cost to Income	47 - 48%	N/A	55%	N/A
Cost of fund	4.45%	N/A	N/A	N/A
NPL Ratio	< 2.55%	N/A	1.5-1.8%	< 2.0%
Credit Cost	n.a.	1.8-2.0%	2.5-2.8%	n.a.

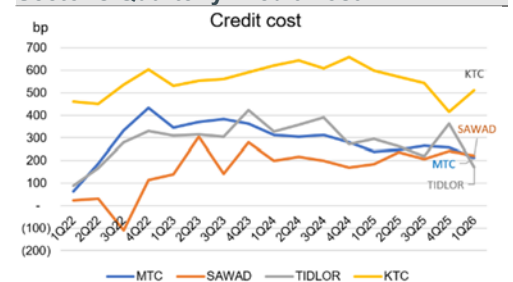
Source: Respective companies, UOB Kay Hian

Economic Outlook by BOT (24 Jun 26)

%	2025*	2026	2027
GDP Growth	2.4	2.3	1.8
Headline Inflation	-0.1	2.8	1.4
Core Inflation	0.8	1.5	1.4

Source: BOT, UOB Kay Hian

Sector's Quarterly Credit Cost



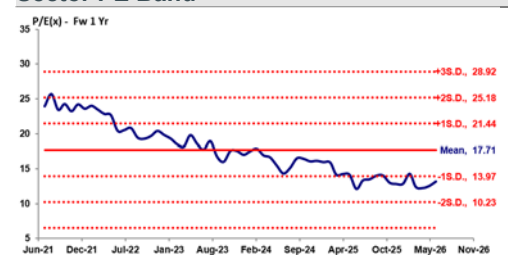
Source: Respective companies, UOB Kay Hian

Dividend Payout Ratio

	2026F		2025		2024	
	Div Payout	Div Yield	Div Payout	Div Yield	Div Payout	Div Yield
MTC	9%	1.0%	9%	0.9%	9%	0.5%
SAWAD	22%	3.0%	23%	2.8%	1%	0.1%
TIDLOR	49%	5.2%	20%	2.0%	30%	2.6%
KTC	59%	5.4%	59%	6.7%	46%	2.6%
AEONTS	44%	5.3%	44%	5.1%	48%	4.4%
BAM	95%	7.5%	89%	6.2%	71%	5.7%

Source: Respective companies, UOB Kay Hian

Sector PE Band



Source: UOB Kay Hian

Valuation/Recommendation

- Maintain OVERWEIGHT.** The sector is currently trading at 1.2x 2026F P/B, which implies a valuation nearly -1SD to its five-year mean. Our top picks are MTC and KTC.

Sector Catalyst/Risk

- Government stimulus packages.

Earnings Revision

- No earnings revision.

2Q26 Earnings Preview

	2Q26F	1Q26	2Q25	qoq (%)	yoy (%)	2026F	2025	yoy (%)
Net profit (Btm)								
MTC	1,758	1,823	1,647	(3.6)	6.7	7,555	6,723	12.4
SAWAD	1,392	1,342	1,269	3.8	9.7	5,451	5,021	8.6
TIDLOR	1,491	1,614	1,296	(7.6)	15.0	5,907	4,913	20.2
KTC	2,005	2,171	1,895	(7.7)	5.8	8,229	7,782	5.8
Total	6,646	6,950	6,108	(4.4)	8.8	27,142	24,439	11.1
Pre-provision operating profit (Btm)								
MTC	3,236	2,794	2,708	15.8	19.5	12,880	11,128	15.8
SAWAD	2,355	2,397	2,204	(1.7)	6.9	9,583	8,595	11.5
TIDLOR	2,148	2,079	1,988	3.3	8.1	8,595	8,067	6.6
KTC	3,941	4,108	3,994	(4.1)	(1.3)	16,475	16,363	0.7
Total	11,680	11,378	10,895	2.7	7.2	47,533	44,152	7.7
Total loans (Btm)								
MTC	193,592	183,986	174,807	5.2	10.7	199,284	183,223	8.8
SAWAD	96,148	95,030	93,155	1.2	3.2	98,651	94,964	3.9
TIDLOR	112,067	109,926	105,906	1.9	5.8	117,240	109,586	7.0
KTC	108,272	107,106	106,388	1.1	1.8	112,876	110,835	1.8
Total	510,078	496,047	480,255	2.8	6.2	528,051	498,608	5.9
NIM (%)								
MTC	14.5	13.5	13.8	100bp	70bp	14.4	13.9	47bp
SAWAD	15.1	15.1	14.8	6bp	31bp	15.0	14.2	76bp
TIDLOR	15.8	16.0	15.6	-22bp	14bp	15.7	15.7	-3bp
KTC	14.2	13.3	13.5	91bp	72bp	13.6	13.2	48bp
Average	14.9	14.5	14.5	44bp	47bp	14.7	14.3	42bp
Credit cost (bp)								
MTC	313	211	248	102bp	65bp	278	254	25bp
SAWAD	201	223	237	-22bp	-36bp	221	209	12bp
TIDLOR	237	171	263	66bp	-26bp	237	284	-47bp
KTC	532	509	572	23bp	-40bp	552	534	18bp
Average	321	278	330	42bp	-9bp	322	320	2bp
NPL ratio (%)								
MTC	2.5	2.6	2.6	-5bp	-10bp	2.5	2.5	-1bp
SAWAD	3.9	4.0	3.8	-7bp	5bp	3.9	3.9	-1bp
TIDLOR	1.5	1.5	1.8	5bp	-26bp	1.5	1.5	-2bp
KTC	1.6	1.9	1.8	-38bp	-28bp	1.5	1.8	-29bp
Average	2.37	2.49	2.5	-11bp	-15bp	2.4	2.4	-8bp

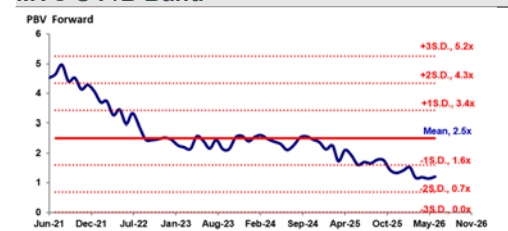
Source: Respective companies, UOB Kay Hian

Sector P/B Band



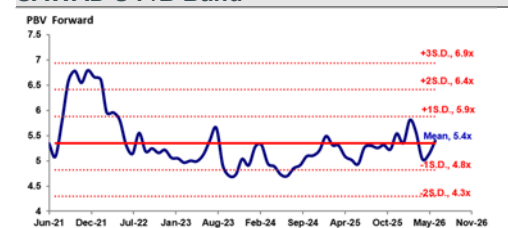
Source: UOB Kay Hian

MTC'S P/B Band



Source: UOB Kay Hian

SAWAD'S P/B Band



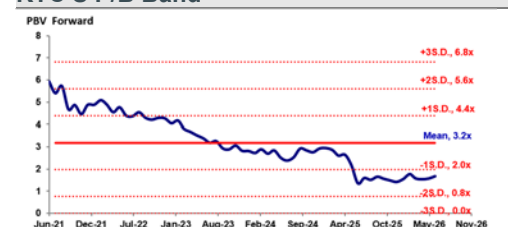
Source: UOB Kay Hian

TIDLOR'S P/B Band



Source: UOB Kay Hian

KTC'S P/B Band



Source: UOB Kay Hian

Aeon Thana Sinsap (Thailand) (AEONTS TB)

1QFY27: Results Beat; Reversal Of Management Overlay Leads To Credit Cost Declining qoq

Highlights

- AEONTS posted a 1QFY27 net profit of Bt793m, up 3% yoy down 13% qoq.
- Second share buyback programme to support the share price.
- Upgrade to BUY with a higher target price of Bt125.00 (previous TP: Bt104.00).

1QFY27 Results (Mar 26-May 26)

Year to 28 Feb (Btm)	1QFY27	4QFY26	1QFY26	qoq chg (%)	yoy chg (%)
Total gross loans	85,374	86,176	88,870	(0.9)	(3.9)
Net interest income	3,713	3,819	3,925	(2.8)	(5.4)
Non-interest income	993	1,262	931	(21.3)	6.6
Loan loss provision	(1,637)	(1,784)	(1,766)	(8.2)	(7.3)
Non-Interest Expenses	(2,080)	(2,178)	(2,078)	(4.5)	0.1
Pre-provision operating profit	2,626	2,903	2,778	(9.5)	(5.5)
Net income	793	912	772	(13.1)	2.7
EPS (Bt)	3.20	3.69	3.09	(13.2)	3.8
Ratio (%)					
NPL Ratio	5.6%	5.6%	5.1%		
Loan loss coverage ratio (%)	169%	169%	162%		
Net interest margin (NIM %)	17.3%	17.5%	17.7%		
Credit cost (bp)	745	800	782		
Cost to income (%)	44%	43%	43%		

Source: AEONTS, UOB Kay Hian

Analysis

- **1QFY27 results beat.** Aeon Thana Sinsap (Thailand) (AEONTS) posted a 1QFY27 net profit of Bt793m, up 3% yoy but down 13% qoq, beating our and consensus expectations by 9% and 6%, respectively. The higher-than-expected earnings results was due to a reversal of management overlay that led to a qoq reduction in provisioning. Excluding provisioning, the company's pre-provision operating profit declined 6% yoy and 10% qoq.
- **Absence of gains from sale of written-off receivables drags non-II.** In 4QFY26, AEONTS reported a Bt193m gain from the sale of written-off receivables. The company had previously guided that it would sell written-off receivables annually starting from FY27, we had expected this to happen during every 4Q. In 1QFY27, there was no gain from the sale of written-off receivables, which is in line with our expectations. As a result, non-interest income declined 21% qoq to Bt993m in 1QFY27.

Key Financials

Year to 28 Feb (Btm)	FY25	FY26	FY27F	FY28F	FY29F
Net interest income	16,124.9	15,533.3	15,533.3	16,012.3	16,327.3
Non-Interest Income	3,731.5	4,188.0	4,520.9	4,845.0	5,311.3
Net profit (rep./act.)	2,860.3	3,094.1	3,345.6	3,464.6	3,546.5
Net profit (adj.)	2,860.3	3,094.1	3,345.6	3,464.6	3,546.5
EPS (Bt)	11.4	12.5	13.5	14.0	14.3
PE (x)	9.0	8.2	7.6	7.4	7.2
P/B (x)	1.0	0.9	0.9	0.8	0.8
Dividend yield (%)	4.4	5.1	6.2	6.2	6.4
Net int margin (%)	17.9	17.7	17.8	17.7	17.5
Cost/income Ratio (%)	44.2	42.4	43.1	43.1	42.8
Loan loss cover (%)	153.8	169.1	168.0	168.0	165.0
Consensus net profit	n.a	n.a	3,071.9	3,249.2	3,318.8
UOBKH/Consensus (x)	n.a	n.a	1.1	1.1	1.1

Source: Aeon Thana Sinsap (Thailand) Pcl, Bloomberg, UOB Kay Hian

BUY (Upgraded)

Share Price	Bt103.00
Target Price	Bt125.00
Upside	21.4%
Previous TP	Bt104.00

Analyst(s)

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Stock Data

GICS sector	Financials
Bloomberg ticker:	AEONTS TB
Shares issued (m):	247.2
Market cap (Btm):	25,332.9
Market cap (US\$m):	756.9
3-mth avg daily t'over (US\$m):	1.7

Price Performance (%)

52-week high/low				Bt120.0/Bt87.5
1mth	3mth	6mth	1yr	YTD
9.3	8.8	3.3	9.0	(4.6)

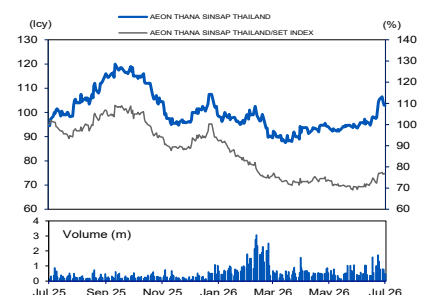
Major Shareholders

	%
AEON Financial Service Co., Ltd. / Japan	35.12
ACS Capital Corporation Limited	19.20
AEON Holdings (Thailand) Co., Ltd	8.80

Balance Sheet Metrics

FY27 NAV/Share (Bt)	125.9
FY26 Net Debt/Share (Bt)	n.a

Price Chart



Source: Bloomberg

Company Description

AEONTS is a non-bank consumer finance operator that mainly provides personal loans and credit cards to customers. The company principally focuses on the middle- to lower-income groups.

- **Loan portfolio contracted yoy and qoq in 1QFY27.** AEONTS reported loans outstanding of Bt85.4b in 1QFY27, down 4% yoy and 1% qoq. Gross loans in the credit card portfolio declined 2.2% qoq in 1QFY27, while gross loans in the personal loan portfolio dropped 0.8% qoq. However, the hire-purchase portfolio increased 1.3% qoq during the period. Although we expect AEONTS to maintain a cautious lending policy in FY27, we forecast a flat loan growth in FY27 as the company focuses on preserving a good asset quality. We expect to see signs of loan expansion starting from 2QFY27 due to a better economic outlook, with the Bank of Thailand revising its 2026 GDP forecast upward to 2.3%.
- **Credit costs down qoq.** NPL ratio stabilised qoq at 5.6% in 1QFY27. Meanwhile, AEONTS reported an 8% qoq fall to Bt1.64b in provision expenses in 1QFY27. Credit costs dropped 55bp qoq to 745bp in 1QFY27. The qoq reduction in provisioning in 1QFY27 was supported by the reversal of management overlay that AEONTS has set aside to prepare for potential damages from the southern flood disaster in Nov-Dec 25.
- **Second share buyback programme to support share price.** Currently, AEONTS has repurchased Bt32.6m or 10.9% of the total budget of Bt300m in the second share repurchase programme. The programme will run for six months from 20 Apr 26 to 19 Oct 26. The first buyback programme ended on 19 Nov 25, with AEONTS's share price rising by 13% one and a half months later. Hence, we expect the current share buyback programme to support share price and limit downside.

Valuation/Recommendation

- **Upgrade to BUY with a higher target price of Bt125.00 (previous: Bt104.00).** We use the Gordon Growth Model with cost of equity of 13.0% and a long-term growth rate of 3.0%. Our target price implies 1.1x FY27F P/B, which is slightly above -1SD to its five-year average.

Earnings Revision/Risk

- We revise our FY27-29 earnings forecasts by 9.0%, 8.4%, and 7.5%, respectively. The upward earnings adjustment is due to the improvement in credit costs and the positive surprise in its 1QFY27 results. We also have an optimistic view on the credit cost and asset quality outlook following the Bank of Thailand's upward revision to its 2026 GDP forecast.

Share Price Catalyst

- Stimulus package(s) to improve domestic spending and repayment.
- An increase in dividend payout ratio.

Environment Social Governance (ESG) Updates

CG Report: 5

SET ESG Rating: A

Environmental

- **Reducing paper and plastic usage.** The company plans to convince 100% of customers to switch to e-statements in the next 3-5 years.
- **Electrical energy water and fuel energy management.** The company is focusing on clean energy consumption.

Social

- **Number of complaints and disputes with the community.** The company plans to handle complaints and disputes with a satisfaction rate of 85% within the next few years.

Governance

- The number of complaints regarding violations of the company's ethics and policies and incidents of corporate corruption should be less than five in the next 2-3 years.

Loan Portfolio (1QFY27)



Source: AEONTS, UOB Kay Hian

Credit Cost (bp)



Source: AEONTS, UOB Kay Hian

PE Band



Source: UOB Kay Hian

P/B Band



Source: UOB Kay Hian

Profit & Loss

Year to 28 Feb (Btm)	FY26	FY27F	FY28F	FY29F
Interest income	17,587	17,185	17,528	17,841
Interest expense	(2,054)	(1,652)	(1,515)	(1,514)
Net interest income/(expense)	15,533	15,533	16,012	16,327
Fees & Commissions	857	1,015	1,247	1,482
Income From Insurance	0	0	0	0
Net Trading Income	0	0	0	0
Other Income	3,331	3,506	3,598	3,829
Non-Interest Income	4,188	4,521	4,845	5,311
Total Income	19,721	20,054	20,857	21,639
Staff Costs	(8,249)	(8,534)	(8,859)	(9,129)
Other Operating Expense	(113)	(118)	(124)	(130)
Pre-Provision Profit	11,359	11,402	11,875	12,379
Loan Loss Provision	(7,439)	(7,276)	(7,617)	(8,020)
Other Provisions	0	0	0	0
Associated Companies	0	0	0	0
Other Non-Operating Income	0	0	0	0
Pre-tax profit	3,920	4,126	4,258	4,359
Tax	(790)	(837)	(852)	(872)
Minorities	(36)	56	58	59
Net profit	3,094	3,346	3,465	3,546
Net profit (adj.)	3,094	3,346	3,465	3,546

Operating Ratios

Year to 28 Feb (Btm)	FY26	FY27F	FY28F	FY29F
Capital Adequacy				
Total Assets/Equity	3	3	3	3
Tangible Assets/Tangible Common Equity	3	3	3	3
Asset Quality				
NPL Ratio	5	6	6	5
Loan Loss Coverage	169	168	168	165
Loan Loss Reserve/Gross Loans	8	8	8	8
Increase in NPLs	3	2	4	2
Credit Cost (bp)	833	822	843	858
Liquidity				
Liquid Assets/Short-Term Liabilities	7	7	7	7
Liquid Assets/Total Assets	4	4	4	4

Balance Sheet

Year to 28 Feb (Btm)	FY26	FY27F	FY28F	FY29F
Cash With Central Bank	3,682	3,388	3,514	3,632
Govt Treasury Bills & Securities	0	0	0	0
Interbank Loans	0	0	0	0
Customer Loans	78,088	78,353	81,358	84,398
Investment Securities	0	0	0	0
Derivative Receivables	0	0	0	0
Associates & JVs	0	0	0	0
Properties & Other Fixed Assets	779	561	447	405
Goodwill & Intangible Assets	777	799	855	906
Other Assets	4,981	4,918	5,044	5,177
Insurance Fund Investment Assets	0	0	0	0
Total assets	88,307	88,019	91,218	94,518
Interbank Deposits	0	0	0	0
Customer Deposits	0	0	0	0
Bills Payable	52,260	49,495	50,328	51,288
Derivative Payables	0	0	0	0
Debts Securities Issued	0	0	0	0
Subordinated Debts	1,416	2,037	2,276	2,384
Other Liabilities	6,502	6,203	6,393	6,601
Insurance Fund Liabilities	0	0	0	0
Total liabilities	60,178	57,735	58,996	60,273
Shareholders' funds	27,195	29,280	31,160	33,123
Minority interest	934	1,004	1,062	1,121
Total Equity & Liabilities	88,307	88,019	91,218	94,518

Key Metrics

Year to 28 Feb (%)	FY26	FY27F	FY28F	FY29F
Growth				
Net Interest Income, yoy Chg	-4%	0%	3%	2%
Fees & Commissions, yoy Chg	3%	18%	23%	19%
Pre-Provision Profit, yoy Chg	3%	0%	4%	4%
Net Profit, yoy Chg	8%	8%	4%	2%
Customer Loans, yoy Chg	-5%	0%	4%	4%
Profitability				
Net Interest Margin	18	18	18	17
Cost/Income Ratio	42	43	43	43
Adjusted ROA	3	4	4	4
Reported ROE	11	11	11	11
Adjusted ROE	11	11	11	11
Valuation				
P/BV	1	1	1	1
P/NTA	1	1	1	1
Adjusted P/E	8	8	7	7
Dividend Yield	5	6	6	6

CP ALL (CPALL TB)

2Q26 Results Preview: Earnings Expected To Remain Resilient

Highlights

- We expect CPALL's 2Q26 core earnings to come in at Bt7.2b (+7% yoy, -20% qoq). The key driver is the convenience store segment, with earnings expected to grow yoy.
- The company is less affected by the Thai Help Thai Plus scheme compared with hypermarket operators.
- Maintain BUY with a target price of Bt62.00.

2Q26 Earnings Forecast

Year to 31 Dec (Btm)	2Q25	1Q26	2Q26F	yoy (%)	qoq (%)
Sales and services	248,865	259,355	257,575	3.5	(0.7)
Gross profit	56,695	58,969	58,341	2.9	(1.1)
SG&A	51,115	51,309	53,498	4.7	4.3
EBIT	13,141	15,670	13,059	(0.6)	(16.7)
Interest expense	3,803	3,594	3,576	(6.0)	(0.5)
Net profit	6,768	9,118	7,249	7.1	(20.5)
Percent	2Q25	1Q26	2Q26	(ppts)	(ppts)
Gross margin	22.8	22.7	22.7	(0.13)	(0.09)
SG&A to sales	20.5	19.8	20.8	0.23	0.99
Net profit margin	2.7	3.5	2.8	0.09	(0.70)

Source: CP ALL, UOB Kay Hian

Analysis

- Resilient earnings growth.** We expect CP ALL's (CPALL) 2Q26 core earnings to reach Bt7.2b, up 7.1% yoy but down 20.5% qoq. Growth will be driven mainly by the convenience store (CVS) business, where earnings are expected to increase 11% yoy. In contrast, CP Aextra (CPAXT) is likely to remain a drag, with earnings projected to decline 20% yoy. We forecast sales of Bt257b (+3.5% yoy), supported by 1% yoy SSSG in the CVS business and contributions from new store openings. However, weaker performance at CPAXT is expected to weigh on overall profitability, with gross margin declining 13bps yoy and the SG&A-to-revenue ratio increasing 23bps yoy. Nevertheless, the resilient performance of the CVS business should support overall earnings growth in 2Q26.

Key Financials

Year to 31 Dec (Btm)	2024	2025	2026F	2027F	2028F
Net turnover	987,143.0	1,021,588.0	1,047,830.2	1,078,528.6	1,112,133.4
EBITDA	87,269.0	90,540.2	94,367.8	97,801.2	101,331.9
Operating profit	50,064.2	52,763.7	56,221.4	57,309.2	58,467.9
Net profit (rep./act.)	25,345.8	28,206.1	30,930.9	31,714.1	32,575.8
Net profit (adj.)	24,613.6	27,711.8	30,350.8	31,128.2	31,984.0
EPS	2.7	3.1	3.4	3.5	3.6
PE (x)	17.1	15.2	13.8	13.5	13.1
P/B (x)	3.3	3.0	2.6	2.4	2.2
EV/EBITDA (x)	11.3	11.1	10.4	10.0	9.7
Dividend yield (%)	2.9	3.5	3.9	4.0	4.1
Net margin (%)	2.6	2.8	3.0	2.9	2.9
Net debt/(cash) to equity(%)	291.6	281.4	234.4	212.6	191.4
Interest cover (x)	5.9	6.3	6.7	7.0	7.3
ROE (%)	21.3	21.3	20.9	17.5	17.2
Consensus net profit	n.a	n.a	30,856.0	33,502.8	36,377.8
UOBKH/Consensus (x)	n.a	n.a	1.0	0.9	0.9

Source: CP ALL, Bloomberg, UOB Kay Hian

BUY (Maintained)

Share Price	Bt46.25
Target Price	Bt62.00
Upside	34.05%

Analyst(s)

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662 0903359

Stock Data

GICS sector	Consumer Staples
Bloomberg ticker:	CPALL TB
Shares issued (m):	8,911.5
Market cap (Bt\$m):	383,194.6
Market cap (US\$m):	11,703.1
3-mth avg daily t'over (US\$m):	65.1

Price Performance (%)

52-week high/low				Bt54.5/Bt41.0
1mth	3mth	6mth	1yr	YTD
(5.0)	(4.4)	(3.9)	(15.6)	(0.6)

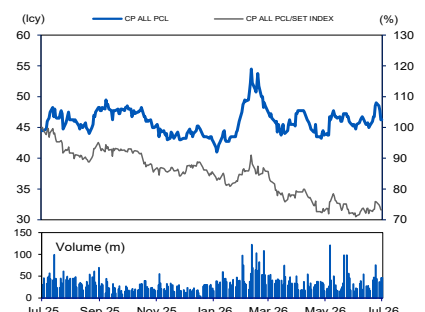
Major Shareholders

	%
CPF	30.78
NVDR	13.20
SOUTH EAST EUROPE LIMITED	3.13

Balance Sheet Metrics

FY26 NAV/Share (Bt)	17.6
FY26 Net Debt/Share (Bt)	41.3

Price Chart



Source: Bloomberg

Company Description

Operator of Thai 7-Eleven stores, controlling more than 50% share of convenience store market in Thailand.

Essential

- **CVS segment outperforms.** We expect CVS SSSG to grow by 1% yoy, driven by stronger performance in April-May, supported by improving tourist arrivals, hot weather, and the long holiday period. SSSG in June softened and was flat yoy due to the impact from the Thai Help Thai Plus copayment scheme, which shifted demand to mom-and-pop shops. CVS Gross margin is expected to be flat yoy. Although product margins improved yoy, the benefit was offset by the impact of higher oil prices. SG&A-to-revenue is expected to increase slightly due to higher energy costs. However, the company has mitigated the impact by reducing energy usage. As a results, CVS earnings are expected to increase 11% yoy in 2Q26.
- **Weak earnings from CPAXT.** We expect CPAXT's 2Q26 earnings to come in at Bt1.8b, down 20% yoy and 34% qoq, pressured by weaker performance in both the wholesale and retail businesses. Key operating metrics were softer than expected due to negative SSSG, lower gross margins, and higher SG&A-to-sales. Operations in Malaysia, particularly Lucky Frozen and Lotus's Malaysia, remained key earnings supports, while the Thailand business continued to weaken.

Valuation/Recommendation

- **Maintain BUY with a target price of Bt62.00.** Our target price is based on 18x 2026F PE, or -1SD to its five-year average. The stock is trading at an undemanding 13.8x PE, below sector peers, while CPALL's earnings outlook remains stronger than its peers. The company is less affected by the Thai Help Thai Plus scheme compared with hypermarket operators.

Earnings Revision/Risk

- **We finetune our 2026-27F earnings forecasts up by 0.6%.** We estimate 1H26 earnings will account for 54% of our full-year forecast (vs 51% in 1H25), suggesting no downside risk to our earnings estimate.

Share Price Catalyst

- a) Gross margin expansion, b) positive SSSG, c) strong CVS performance.

Environment Social Governance (ESG) Updates

CG Report: 5

SET ESG Rating: AAA

Environment

- **7 Go Green.** CPALL plans to achieve carbon neutrality by 2030 and to achieve net zero greenhouse gas emissions by 2050.
- CPALL is keen to improve sustainable developments such as green packaging management and food waste management.

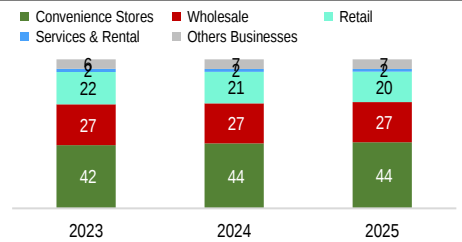
Social

- **7 Go Together.** CPALL supports social development through various initiatives, such as supporting SMEs and increasing the number of new health and nutrition products and services.

Governance

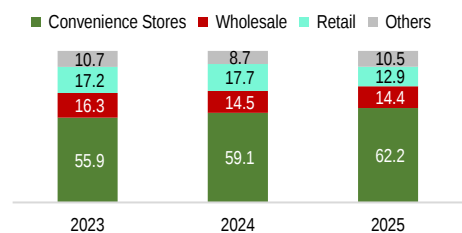
- **7 Go Right.** CPALL was certified for renewed membership in Thailand's Private Sector Collective Action Coalition Against Corruption for 2023-26.

Sales Contribution Before Elimination



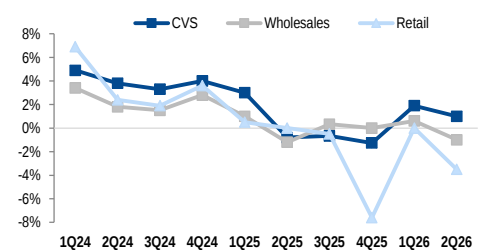
Source: CPALL, UOB Kay Hian

EBIT Contribution Before Elimination



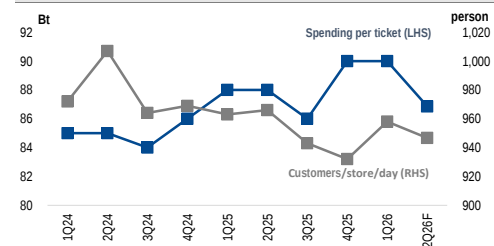
Source: CPALL, UOB Kay Hian

Same-Store Sales Growth



Source: CPALL, UOB Kay Hian

Ticket Size And Foot Traffic



Source: CPALL, UOB Kay Hian

Profit & Loss

Year to 31 Dec (Btm)	2025	2026F	2027F	2028F
Net turnover	1,021,588	1,047,830	1,078,529	1,112,133
EBITDA	90,540	94,368	97,801	101,332
Deprec. & amort.	37,777	38,146	40,492	42,864
EBIT	52,764	56,221	57,309	58,468
Total other non-operating income	9	0	0	0
Associate contributions	580	580	586	592
Net interest income/(expense)	(14,347)	(14,022)	(13,980)	(13,937)
Pre-tax profit	38,919	42,780	43,915	45,123
Tax	(7,045)	(7,807)	(8,016)	(8,238)
Minorities	(3,669)	(4,042)	(4,185)	(4,309)
Net profit	28,206	30,931	31,714	32,576
Net profit (adj.)	27,712	30,351	31,128	31,984

Cash Flow

Year to 31 Dec (Btm)	2025	2026F	2027F	2028F
Operating	74,255	86,210	75,308	81,119
Pre-tax profit	38,919	42,780	43,915	45,123
Tax	(7,045)	(7,807)	(8,016)	(8,238)
Deprec. & amort.	37,777	38,146	40,492	42,864
Working capital changes	(8,655)	13,118	(1,381)	1,230
Non-cash items	89	(27)	297	140
Other operating cashflows	13,170	0	0	0
Investing	(37,017)	(26,723)	(33,904)	(34,631)
Capex (growth)	(59,493)	(50,838)	(51,699)	(52,770)
Investments	111	(232)	(234)	(237)
Others	22,366	24,348	18,030	18,376
Financing	(38,370)	(42,522)	(40,061)	(40,476)
Dividend payments	(12,128)	(18,876)	(16,414)	(16,830)
Issue of shares	0	0	0	0
Proceeds from borrowings	17,751	(700)	(700)	(700)
Others/interest paid	(43,993)	(22,947)	(22,947)	(22,947)
Net cash inflow (outflow)	(1,131)	16,965	1,344	6,011
Beginning cash & cash equivalent	54,628	53,561	70,526	71,870
Ending cash & cash equivalent	53,497	70,526	71,870	77,881

Balance Sheet

Year to 31 Dec (Btm)	2025	2026F	2027F	2028F
Fixed assets	803,684	816,376	827,584	837,490
Other LT assets	26,572	26,993	32,691	38,745
Cash/ST investment	53,561	70,526	71,870	77,881
Other current assets	98,997	91,803	96,301	101,553
Total assets	982,814	1,005,699	1,028,445	1,055,669
ST debt	75,885	75,885	75,885	75,885
Other current liabilities	174,694	180,592	184,007	190,628
LT debt	366,454	365,754	365,054	364,354
Other LT liabilities	34,236	35,826	36,372	37,619
Shareholders' equity	138,141	158,304	173,604	189,350
Minority interest	193,403	189,338	193,523	197,832
Total liabilities & equity	982,814	1,005,699	1,028,445	1,055,669

Key Metrics

Year to 31 Dec (%)	2025	2026F	2027F	2028F
Profitability				
EBITDA margin	8.9	9.0	9.1	9.1
Pre-tax margin	3.8	4.1	4.1	4.1
Net margin	2.8	3.0	2.9	2.9
ROE	21.3	20.9	17.5	17.2
Growth				
Net profit (adj.)	12.6	9.5	2.6	2.8
Leverage				
Debt to total capital	133.4	127.0	120.1	113.7
Debt to equity	320.2	279.0	254.0	232.5
Net debt/(cash) to equity	281.4	234.4	212.6	191.4
Interest cover	6.3	6.7	7.0	7.3

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